

Municipality of Centre Hastings
2024 Municipal Budget
Approved: January 17, 2024



HASTINGS
Centre Hastings
COUNTY

Municipality of Centre Hastings
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Background:

On an annual basis, the Municipality prepares a budget for Council to authorize expenditures for the year. The municipal budget is a key planning document that provides a foundation to deliver municipal services. The budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Operating budget is organized by department/service area and relates to day-to-day operations including programs and services such as parks, arena, road maintenance, policing, fire and emergency services, planning, administration, and others.

Transfers to Reserves may be included by department/service as part of a plan for longer term goals.

The Capital Budget outlines the Municipality's capital expenditure plan and related funding for these projects that will provide or support services to residents over many years.

Operating and capital expenditures are funded by revenue received from user fees, service charges, grants, reserves, financing, and property taxation. Like most municipalities, property tax is the main source of revenue at Centre Hastings.

As a lower-tier municipality, Centre Hastings is responsible to collect taxes on behalf of the County of Hastings and the Province of Ontario (education taxes). Budget and tax rate information related to the County of Hastings and the Province of Ontario are not included in the municipal budget (has no impact on the municipal tax rate itself), but of course impacts our residents overall and is therefore included in the total tax bill impact calculation.

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Annual Budget Schedule:

Objective	Timeline**
Distribution of Operating and Capital Budget documents to Staff	October
Submission of Operating and Capital Budget documents to Finance	November
Finance review and compilation/consolidation of Budget	November
CAO and Director of Finance review of Budget	November
Draft Budget to Council and available in Municipal Office and online	December
CAO and Director of Finance meet with Council members individually for feedback	December
Final Budget approval (target) and User Fees and Charges by-law approved	January
Final tax levy by-law (following approval of County of Hastings/Education tax rates)	May

OPP Contract typically provided to Centre Hastings late September (large budget impact)

OMPF Funding announced late November by Ministry (large budget impact)
MPAC assessment data provided early December (critical to tax rate calculation)

By providing the annual Budget to Council prior to the beginning of the next calendar year, deliberation and approval may occur earlier. This facilitates more timely procurement of goods and services and assists with achieving departmental goals and completion of planned projects outlined in the Budget.

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Factors Affecting Budget:

There are a number of factors that can impact the operating budget significantly. The following table outlines the most common items, however is not considered an exhaustive list:

<u>Category</u>	<u>Description</u>	<u>Impact 2024</u>
Employee Compensation	Relates to existing staff complement and includes applicable pay equity adjustments, economic adjustments, job rate adjustments and benefit adjustments.	Yes
Mandatory Legislation or Contracts	Any new or changes in legislation that require a department to incur additional costs to start a new service, change service levels, or maintain an existing level of service (OPP Contract).	Yes
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget. Instances where additional staffing are proving necessary to maintain existing service levels/requirements.	No
New/Altered Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget. The Municipality assumed responsibility of the Dog Park on Burnside Street in 2023. Adjusting staffing levels/operations at Centre Hastings Park and Madoc Pool.	Yes
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel).	Yes
Utilities	Projected changes to utilities (hydro, natural gas, etc.), based on historical trends.	Yes
Council/Community Initiatives	Council direction that has budget effects for subsequent years. Costs related to Madoc Chamber of Commerce, Agricultural Society, BIT Committee, Central Hastings Transit, Physician Recruitment Program, as well as internally funded capital projects not funded in current year but instead financed over several future years (unfinanced capital). Planning ahead for large capital expenditures with Transfer to Reserves (smoothing of tax rate impacts).	Yes
Fees/Charges and Other Revenue	Revenue impact of proposed increases to existing fees/charges, new fees/charges, grant allocations and Reserve activity.	Yes

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Factors Affecting Budget:

COVID-19 Pandemic

Following the declaration of the COVID-19 pandemic in 2020, the Ontario government announced funding assistance to provide Ontario municipalities with support to address COVID-19 operating costs and pressures.

The following summary outlines funding that was received by Centre Hastings to date for this purpose:

Safe Restart Phase 1:	\$	172,400
COVID-19 Recovery Funding (CRFM):	\$	12,096
	\$	184,496

An amount of \$46,223 from the Safe Restart Phase 1 funding was allocated in 2020 to offset direct expenses and loss of revenue within Parks & Recreation and Administration departments, with a further \$50,924 allocated in 2021, for the same ongoing financial pressures. Approximately \$18,641 was allocated in 2022, while \$35,000 will be allocated in 2023 (still processing final year-end adjustments). Now that direct cleaning costs/PPE are less and facilities are open, returns to rental patterns and inflation continues to be the primary COVID-19 cost driver on the Municipal Budget.

		Funding Allocated:		
As Parks & Recreation revenues (rentals) return to pre-COVID levels, inflationary impacts primarily related to fuel will be the primary focus in the 2024 Draft Budget.	2020	\$	46,223	
	2021	\$	50,924	
	2022	\$	18,641	Total:
	2023	\$	35,000	\$ 150,788

The balance of the COVID-19 Funding will be allocated in 2024:

Direct expenses for cleaning, disinfecting, etc.:	\$	-	(page 12)
Increase in fuel related costs driven by post-COVID inflation	\$	35,000	(page 18)
Decrease in Parks & Recreation User Fees:	\$	-	(page 24)
	\$	35,000	

Grant Applications

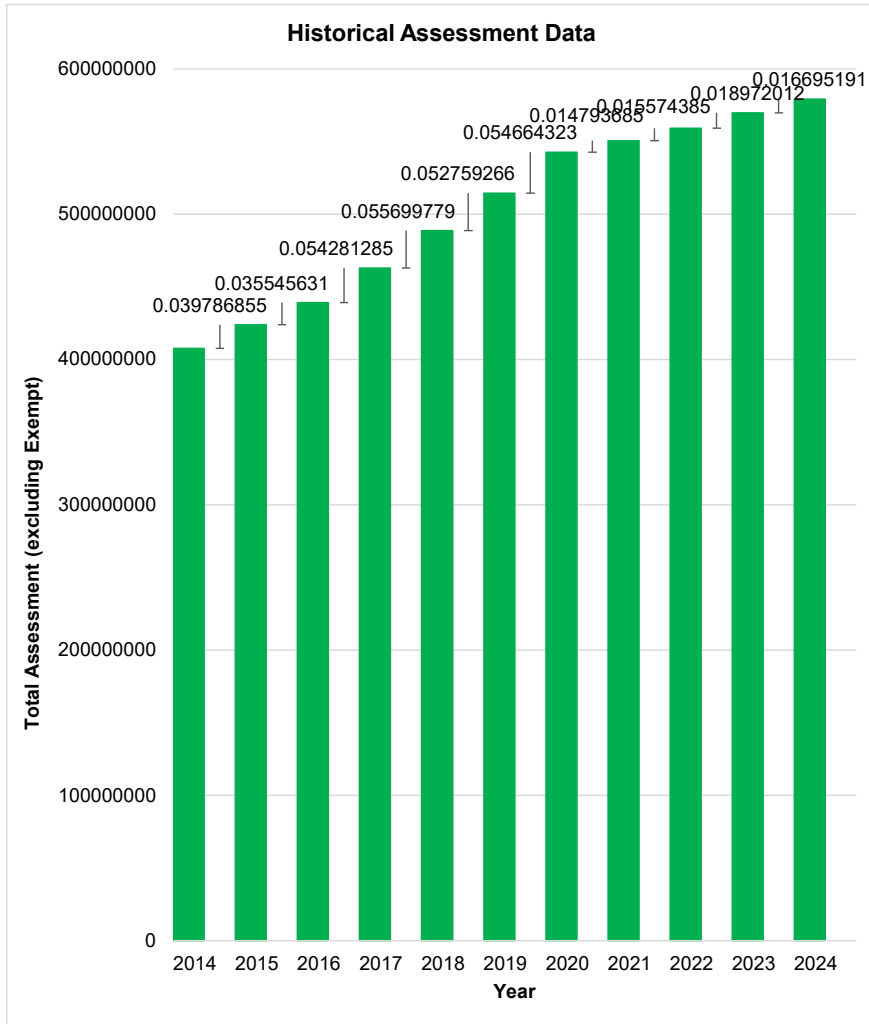
A number of Grant applications have been submitted to the Provincial and/or Federal governments for various municipal projects. The expenditures and potential funding sources for these projects are not included in the Draft Budget document as they are dependent on the outcome of the funding announcements.

MPAC Assessment Postponement

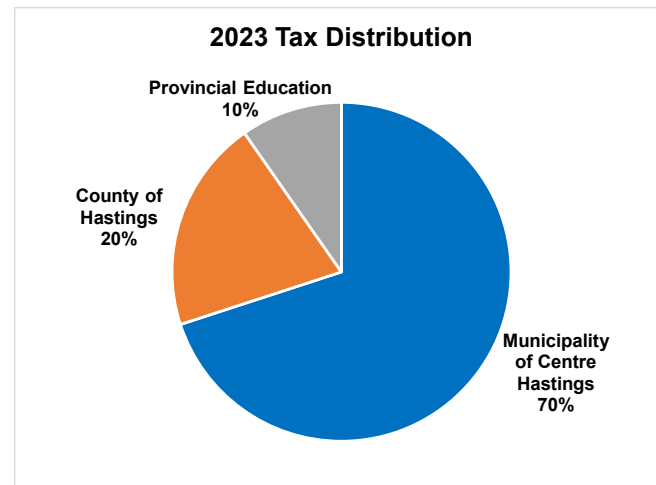
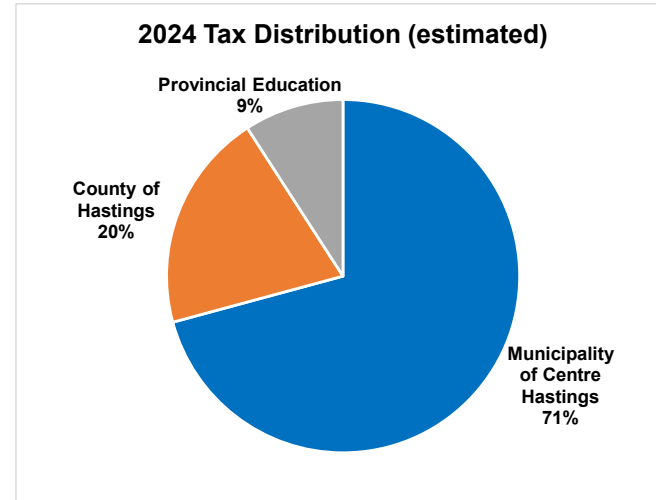
Primarily a result of the COVID-19 Pandemic, the government, and by extension, MPAC continues to postpone assessment updates (see page 46).

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Assessment Growth Chart:



Taxation Distribution:



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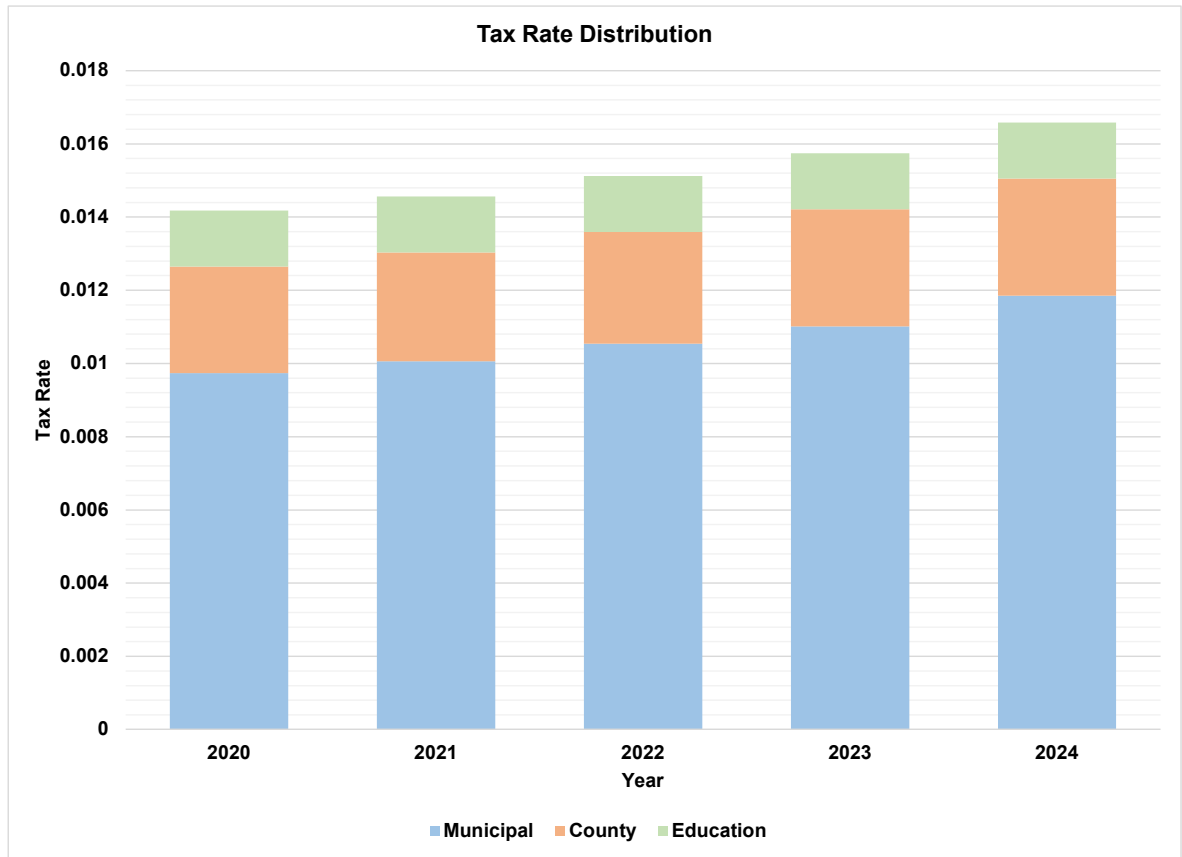
Example of Residential Taxes Estimated:

A residential property assessed at a value:

\$	193,000
\$	192.05

, the property owner would experience an annual tax bill increase of approximately: ----- or -----

6.32%



Important:

- 2024 County Tax Policies are not finalized at this time and are estimated in the above calculation. Ministry of Education taxes (education portion) is finalized and included. The above impact is on a property's total tax bill.
- The above illustration uses 2024 Current Value Assessment (Municipal Property Assessment Corporation [MPAC] data).
- Taxes will vary property by property.
- See MPAC note on page 46.

Note:

- See Page 49 for "Tax Authority Report" outlining the total tax levy increase, impact of assessment growth, and how they relate to the impact on a property owners pocket.

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Important:

• Although not expected to change, 2024 County Tax Policies are not finalized at this time, therefore “2023 Ratios” used for calculation purposes.

MUNICIPALITY OF CENTRE HASTINGS					
2024 TAX RATE AND LEVY BY-LAW 2024-XX					
SCHEDULE A					
Property Class	2024 Assessment	2023 Ratio	2024 RTC/RTQ	Tax Rate MUNICIPAL	Levy MUNICIPAL
Residential	\$ 478,460,733	1.000000	RT	0.01185190	\$ 5,670,670
Multi Residential	\$ 4,555,600	1.000000	MT	0.01185190	\$ 53,993
New Multi Residential	\$ 1,147,000	1.000000	NT	0.01185190	\$ 13,594
Farmlands	\$ 58,694,400	0.250000	FT	0.00296298	\$ 173,910
Managed Forests	\$ 2,609,700	0.250000	TT	0.00296298	\$ 7,732
Commercial Occupied	\$ 23,932,010	1.100000	CT	0.01303709	\$ 312,004
Commercial Shared PIL	\$ 93,000	1.100000	CH	0.01303709	\$ 1,212
Comm.Excess Land	\$ 375,300	1.100000	CU	0.01303709	\$ 4,893
Comm.Vacant Land	\$ 1,178,500	1.100000	CX	0.01303709	\$ 15,364
Commercial Small Scale On-Farm	\$ -	0.275000	C7	0.00325927	\$ -
Comm.New Construction	\$ -	1.100000	XT	0.01303709	\$ -
Comm.(New Const) Excess Land	\$ -	1.100000	XU	0.01303709	\$ -
Industrial Shared PIL	\$ 18,900	1.100000	IH	0.01303709	\$ 246
Industrial Occupied	\$ 3,807,100	1.100000	IT	0.01303709	\$ 49,634
Industrial Excess Land	\$ 530,100	1.100000	IU	0.01303709	\$ 6,911
Industrial Vacant Land	\$ 427,400	1.100000	IX	0.01303709	\$ 5,572
Industrial New Construction	\$ -	1.100000	JT	0.01303709	\$ -
Industrial Small Scale	\$ -	0.275000	I7	0.00325927	\$ -
Pipelines	\$ 2,721,000	0.821900	PT	0.00974108	\$ 26,505
Sub Total	\$ 578,550,743				\$ 6,342,241

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Council/Governance	Wages and Benefits	94,450	101,200	6,750
	Financial (Principal/Interest)	0	0	0
<i>Council, Elections, Committees, Boards</i>	Materials and Supplies	20,975	27,725	6,750
	Contracted Services	12,100	32,100	20,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	5,000	5,000	0
	Transfer from Reserves	0	0	0
			132,525	166,025

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment 7%, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Increase in training/conferences based on historical results (\$6,000), plus inflationary adjustments for office supplies/postage/printing expenses
Contracted Services	Introduction of Physician Recruitment Incentive Program (\$20,000 annually)
Transfer to Reserves	Year 2 of 4 contribution to Election Reserve

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Administration/Treasury	Wages and Benefits	653,880	725,680	71,800
	Financial (Principal/Interest)	0	0	0
CAO/Clerk, Finance, Information Technology, Human Resources, Administration Building	Materials and Supplies	118,200	134,775	16,575
	Contracted Services	125,600	127,600	2,000
	Unfinanced Capital	0	0	0
	Revenue	-231,525	-255,010	-23,485
	** Prov/Fed/Mun Funding	-1,266,700	-1,252,000	14,700
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		-600,545	-518,955	81,590

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments to various lines: office supplies, heat/natural gas, hydro, maintenance, postage, software, memberships, plus annual website hosting/licensing fee (\$5,000)
Contracted Services	Increase re snow clearing parking lot Municipal Office
Revenue	Self generated investment income return to pre-COVID levels (interest rates are up)
Prov/Fed/Mun Funding	Decrease in Ontario Municipal Partnership Fund (OMPF) per allocation notice (\$14,700 to \$1,252,000)

**Reminder: OMPF allocation expected to decrease each year for 3-5 years.

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Fire and Emergency Services	Wages and Benefits	307,005	323,935	16,930
	Financial (Principal/Interest)	0	0	0
<i>Fire Protection, Medical Aid Assistance, Emergency Management, Ambulance Base</i>	Materials and Supplies	160,775	162,875	2,100
	Contracted Services	67,580	59,200	-8,380
	Unfinanced Capital	20,000	10,988	-9,012
	Revenue	-48,757	-48,700	57
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	94,500	103,500	9,000
	Transfer from Reserves	0	0	0
		601,103	611,798	10,695

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, new VFF wage by-law, OMERS, Manulife
Materials and Supplies	Inflationary adjustments to various lines: office/medical supplies, training, heat/natural gas, hydro
Contracted Services	New agreement St. Catherines re: dispatching fees (from \$26,700 to \$20,000)
Unfinanced Capital	See page 44
Development Charges	It is anticipated that any DCs collected over the next 10 year period will be recognized/allocated to fund capital vehicle committed in 2022 (delivery in 2023) to pay back the reserve fund (Page 45)
Transfer to Reserves	Multi-year plan (as in prior years) for equipment/vehicle replacement. Additional \$9,000 in 2024 utilizing savings from unfinanced capital reduction (above; see Page 44)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Police (OPP)	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>OPP Contract, Community Policing</i>	Materials and Supplies	0	0	0
	Contracted Services	771,500	803,500	32,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
			771,500	803,500
Service Offering	Notes re: Operating Budget			

Contracted Services

Contract pricing, per October Report to Council (\$30,000) plus increase to CPAC (\$2,000)

Transfer to Reserves

No stabilization reserve established in previous years to soften tax levy increase; full increase felt

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Conservation Authorities	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
Lower Trent Conservation	Materials and Supplies	0	0	0
Quinte Conservation	Contracted Services	66,500	82,600	16,100
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		66,500	82,600	16,100
Service Offering	Notes re: Operating Budget			

Contracted Services Increase relates to increases in QCA, LTCA draft budgets
 Quinte: \$11,000 increase
 Lower Trent: \$5,100 increase

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Animal Control	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Licensing, Dog Catcher, Livestock Claims</i>	Materials and Supplies	1,950	1,950	0
	Contracted Services	13,500	18,000	4,500
	Unfinanced Capital	0	0	0
	Revenue	-8,000	-8,000	0
	Prov/Fed/Mun Funding	-1,155	-1,155	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
			6,295	10,795
Service Offering	Notes re: Operating Budget			

Contracted Services

Inflationary/contract adjustment re Animal Control Officer(s)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
<i>Building Services Building Official, Permits, Inspection and Enforcement Services (Building Code)</i>	Wages and Benefits	122,380	132,165	9,785
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	9,250	21,850	12,600
	Contracted Services	0	0	0
	Unfinanced Capital	0	0	0
	Revenue	-131,630	-154,015	-22,385
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		0	0	0

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Cloudpermit annual fee (\$11,000) plus inflationary adjustments, and service fees for online payment transactions re Cloudpermit (\$500)
Revenue	Additional revenue expected from fees (were adjusted in early 2023) as well as permit intake volume up

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
By-law Enforcement	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Enforcement Services</i>	Materials and Supplies	850	700	-150
	Contracted Services	42,000	43,000	1,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		42,850	43,700	850
Service Offering	Notes re: Operating Budget			

Contracted Services

Inflationary adjustment contracted by-law enforcement officer

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Transportation Services	Wages and Benefits	816,175	911,950	95,775
	Financial (Principal/Interest)	0	0	0
<i>Snow Removal, Salt/Sand, Bridges and Culverts, Brushing, Ditching, Line Painting, Grading, Dust Control, Street Sweeping, Storm Water, Connecting Link Maintenance, Transit, Sidewalks, Mowing, Weed Harvesting</i>	Materials and Supplies	746,560	796,560	50,000
	Contracted Services	455,450	466,450	11,000
	Unfinanced Capital	40,000	40,000	0
	Revenue	-39,650	-42,000	-2,350
	Prov/Fed/Mun Funding	-35,000	-35,000	0
	Development Charges	0	0	0
	Transfer to Reserves	12,500	12,500	0
	Transfer from Reserves	0	0	0
		1,996,035	2,150,460	154,425

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments for fuel/hydro/sand/salt/calcium (\$30,000), added stormwater maintenance program (\$5,000) (new CLI-ECA requirements), inflationary maintenance and repairs to fleet (\$14,500)
Contracted Services	Inflationary increases, plus increase winter control contract (\$5,000), and line painting program (\$5,000)
Unfinanced Capital	See Page 44 (Moira Road and Weed Harvester)
Revenue	Additional revenue anticipated from Weed Harvesting private cuts based on historical trends
Prov/Fed/Mun Funding	Remainder of Safe Restart Funding used to offset inflationary increases in fuel (\$35,000) (Page 16)
Transfer to Reserves	Transfer to Reserves includes \$12,500 for Equipment Replacement (Weed Harvester)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Streetlights/Traffic Lights	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Urban/Rural, Standard/Decorative</i>	Materials and Supplies	24,000	24,300	300
	Contracted Services	4,000	4,100	100
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		28,000	28,400	400
Service Offering	Notes re: Operating Budget			

Materials and Supplies	Inflationary adjustments
Contracted Services	Inflationary adjustments

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Environmental Services	Wages and Benefits	263,850	271,300	7,450
	Financial (Principal/Interest)	0	0	0
<i>Landfill Services, Garbage and Recycling Collection</i>	Materials and Supplies	114,600	120,850	6,250
	Contracted Services	324,300	381,400	57,100
	Unfinanced Capital	20,000	40,000	20,000
	Revenue	-180,950	-281,700	-100,750
	Prov/Fed/Mun Funding	-33,000	-37,500	-4,500
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		508,800	494,350	-14,450

Service Offering	Notes re: Operating Budget
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Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
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Materials and Supplies	Inflationary adjustments for fuel/hydro/repairs
Contracted Services	Increase in Recycling (Quinte Waste; \$37,600 [21%]), increase in transfer of materials (diversion) to off-site (\$4,000), and increase in well monitoring/testing costs (\$15,000)

Unfinanced Capital	Payment toward unfinanced capital (cover material and Compactor [new]); see page 44)
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Revenue	Full implementation of PAYT Garbage Bag Tag Program (50% last year = \$96,250), plus additional revenue anticipated from landfill fees (\$4,500)
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Prov/Fed/Mun Funding	Increase based on historical trends by Madoc Township tipping fee agreement (\$4,500)
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Breakout:	Landfill Services:	208,250	244,650
	Garbage Collection:	126,750	37,800
	Recycling Collection:	173,800	211,900
		508,800	494,350

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Utilities (Water/Sewer)	Wages and Benefits	256,210	269,700	13,490
	Financial (Principal/Interest)	0	0	0
<i>Madoc Village Water Treatment and Distribution and Sanitary Sewer System/Lagoons</i>	Materials and Supplies	168,900	166,600	-2,300
	Contracted Services	450,200	485,400	35,200
	Unfinanced Capital	5,690	16,300	10,610
	Revenue	-881,000	-938,000	-57,000
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		0	0	0

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments for hydro/fuel/repairs and maintenance
Contracted Services	Various inflationary adjustments (\$4,000) and OCWA Contracts and Equipment (\$29,200) (Contracts)
Unfinanced Capital	Payment toward unfinanced capital (New Well; see page 44) in lieu of building reserves
Revenue	Additional revenue anticipated from User Fees (water/sewer rates)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
<i>Cemetery</i> <i>Lakeview Cemetery,</i> <i>Luke's Cemetery Support</i>	Wages and Benefits	10,325	12,325	2,000
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	4,700	4,700	0
	Contracted Services	14,000	15,000	1,000
	Unfinanced Capital	0	0	0
	Revenue	-5,000	-5,000	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		24,025	27,025	3,000

Service Offering	Notes re: Operating Budget
Wages and Benefits	Increase in time allocated to maintenance of Lakeview Cemetery
Materials and Supplies	Includes continued support for Luke's Cemetery (\$1,000) (page 33)
Contracted Services	Inflationary adjustment re headstone replacement/repairs

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Arena	Wages and Benefits	153,700	162,550	8,850
	Financial (Principal/Interest)	0	0	0
<i>Madoc & District Recreation Centre, Stirling Arena Support Agreement</i>	Materials and Supplies	114,900	116,250	1,350
	Contracted Services	54,800	59,300	4,500
	Unfinanced Capital	0	0	0
	Revenue	-100,100	-110,500	-10,400
	Prov/Fed/Mun Funding	-45,000	-45,000	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
			178,300	182,600

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/maintenance costs
Contracted Services	Stirling Joint-Arena Board (\$2,000) (estimated), and increase in snow clearing contract (\$2,500)
Revenue	Increase in anticipated user/rental fees and charges
Prov/Fed/Mun Funding	Contribution from Madoc Township

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Parks and Recreation <i>Centre Hastings Park, Splash Pad, Skate Park, Arts Centre, Huntingdon Park Madoc Pool, Whytock Park, Bronson Parkette, Thompson Park, Dog Park</i>	Wages and Benefits	332,200	269,350	-62,850
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	144,000	165,550	21,550
	Contracted Services	75,900	84,800	8,900
	Unfinanced Capital	75,000	75,000	0
	Revenue	-110,750	-68,900	41,850
	Prov/Fed/Mun Funding	-40,250	-8,450	31,800
	Development Charges	0	0	0
	Transfer to Reserves	15,000	15,000	0
	Transfer from Reserves	0	0	0
		491,100	532,350	41,250

Service Offering	Notes re: Operating Budget
Wages and Benefits	Reduction in budget based on 2023 season results, reduction in staffed hours (CH Park/Pool), offset by cost of living and grid/step movement, CPP/EI/EHT/WSIB and additional allocation of time for dog park
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/equipment fuel/maintenance costs, as well as additional costs to bring on dog park maintenance (\$1,000), defibrillator replacements
Contracted Services	Inflationary adjustments, and increase in snow clearing contract
Unfinanced Capital	See page 44
Revenue	Reduction in budget based on 2023 season results, remove summer camp (\$20,000), reduction in canteen usage (\$11,000) and pool usage based on historical trends (\$11,000), includes \$15,000 donation revenue
Prov/Fed/Mun Funding	Safe Restart Funding removed (\$30,000) (Page 6) (previously all spent), reduction in Canada Summer Jobs grant based on historical trends (\$1,800)
Transfer to Reserves	Pool donations transferred to rehabilitation reserve (\$15,000)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
<i>Facilities Village Square, Huntingdon Veterans Hall, Moira Hall</i>	Wages and Benefits	32,250	36,780	4,530
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	30,100	32,100	2,000
	Contracted Services	17,450	17,450	0
	Unfinanced Capital	0	0	0
	Revenue	-16,500	-22,500	-6,000
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	8,750	8,750	0
	Transfer from Reserves	0	0	0
			72,050	72,580

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/equipment fuel/maintenance costs
Revenue	Budget includes MP Office rent, and budget updated to reflect return to pre-COVID revenues
Transfer to Reserves	Transfer specific revenue to reserve for future use (MP Office rent above)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Library	Wages and Benefits	3,785	4,585	800
	Financial (Principal/Interest)	0	0	0
<i>Centre Hastings/Madoc Public Library</i>	Materials and Supplies	10,880	11,380	500
	Contracted Services	107,200	111,600	4,400
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		121,865	127,565	5,700

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Inflationary adjustments
Contracted Services	Increase in contribution to Public Library (\$100,200 to \$104,600; \$4,400)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Planning and Zoning	Wages and Benefits	36,550	41,150	4,600
	Financial (Principal/Interest)	0	0	0
<i>Zoning Amendments, Severances, Minor Variances</i>	Materials and Supplies	2,125	4,200	2,075
	Contracted Services	8,000	6,100	-1,900
	Unfinanced Capital	0	0	0
	Revenue	-21,800	-26,800	-5,000
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		24,875	24,650	-225

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Increase based on historical trends (property/parcel/registry searches)
Contracted Services	Decrease expected based on historical trends
Revenue	Increase in anticipated revenue based on historical results (applications intake is up)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Economic Development	Wages and Benefits	36,450	50,900	14,450
	Financial (Principal/Interest)	0	0	0
<i>Community Development and Events, Local Business Resources, Website, Chamber of Commerce & BIT Support</i>	Materials and Supplies	53,000	43,000	-10,000
	Contracted Services	13,300	9,300	-4,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		102,750	103,200	450

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	Community Improvement Plan program reduced to \$10,000 annually (from \$15,000) as well as further reduction based on historical trends/results (\$5,000)
Contracted Services	Reduction in support to Chamber of Commerce (\$8,000 to \$4,000) (Page 33)

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Service Offering	Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Health Services	Wages and Benefits	20,120	23,350	3,230
	Financial (Principal/Interest)	149,150	149,150	0
<i>Tri Area Medical Centre (TAMC)</i>	Materials and Supplies	80,900	86,900	6,000
	Contracted Services	140,150	145,640	5,490
	Unfinanced Capital	74,715	85,631	10,916
	Revenue	-165,000	-169,950	-4,950
	Prov/Fed/Mun Funding	-34,709	-36,419	-1,710
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		265,326	284,302	18,976
Service Offering	Notes re: Operating Budget			
Wages and Benefits	Cost of living adjustment, CPP/PPP enhancement/EI/EHT/WSIB/Manulife benefit premium changes			
Financial (Principal/Interest)	Based on Loan payment schedule (Page 42)			
Materials and Supplies	Inflationary adjustments heat/hydro/water/sewer/repairs and maintenance			
Contracted Services	Inflationary adjustments for physician cost agreement (\$1,000), janitorial/mechanical/lift contracts as well as insurance and snow removal contract			
Unfinanced Capital	See page 44			
Revenue	Inflationary increases to rental/lease agreements for tenants			
Prov/Fed/Mun Funding	Partnership Contributions (Madoc Township and Tudor/Cashel)			

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Summary of Operational Impact (Changes) by Service Offering:

Service Offering	2023 Budget	2024 Budget	Y:Y Change
Council/Governance	132,525	166,025	33,500
Administration/Treasury	-600,545	-518,955	81,590
Fire and Emergency Services	601,103	611,798	10,695
Police (OPP)	771,500	803,500	32,000
Conservation Authorities	66,500	82,600	16,100
Animal Control	6,295	10,795	4,500
Building Services	0	0	0
By-law Enforcement	42,850	43,700	850
Transportation Services	1,996,035	2,150,460	154,425
Streetlights/Traffic Lights	28,000	28,400	400
Environmental Services	508,800	494,350	-14,450
Utilities (Water/Sewer)	0	0	0
Cemetery	24,025	27,025	3,000
Arena	178,300	182,600	4,300
Parks and Recreation	491,100	532,350	41,250
Facilities	72,050	72,580	530
Library	121,865	127,565	5,700
Planning and Zoning	24,875	24,650	-225
Economic Development	102,750	103,200	450
Health Services	265,326	284,302	18,976
	4,833,354	5,226,945	393,591

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Summary of Operational impact (Changes) by Revenue/Expense Category:

Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Wages and Benefits	3,139,330	3,336,920	197,590
Unfinanced Capital	235,405	267,919	32,514
Transfer to Reserves	135,750	144,750	9,000
Transfer from Reserves	0	0	0
Revenue	-1,940,662	-2,131,075	-190,413
Prov/Fed/Mun Funding	-1,455,814	-1,415,524	40,290
Materials and Supplies	1,806,665	1,922,265	115,600
Development Charges	0	0	0
Contracted Services	2,763,530	2,952,540	189,010
Financial (Principal/Interest)	149,150	149,150	0
	4,833,354	5,226,945	393,591

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Summary of Tax Levy Operational Impact (Changes) by Detail:

<u>Category</u>	<u>Description</u>	<u>Impact 2024</u>
Employee Compensation	Salary and wage movement in the Corporate Wage Grid, economic increase 7.0%, benefit carrier coverage as well as Mandatory Employer Related Cost (MERC) changes (CPP, EI, EHT, WSIB)	\$197,590
Mandatory Legislation or Contracts	Website hosting/licensing fee	\$5,000
	Quinte Waste Recycling Contract	\$37,600
	Insurance renewal (no increase based on change in insurer)	\$0
	OPP Contract and CPAC (policing)	\$32,000
	Conservation Authority funding agreements	\$16,100
	Winter Maintenance (\$5,000) & stormwater maintenance program (CLI-ECA) (\$5,000)	\$10,000
	Landfill well monitoring/reporting per Ministry of Environment guidelines	\$15,000
Additional Staffing Levels	NA	NA
New/Altered Services	911 Dispatching (change from City of Belleville to City of St. Catherines)	-\$6,700
	Net savings from Parks/Pool/Summer Camp programming adjustments	-\$19,200
Inflationary	Inflationary increases have been included for granular material, sand, salt, fuel, calcium, maintenance, service contracts, repairs, etc. (average cost of diesel per litre has increased 86% since 2021 alone)	\$121,840
	Projected changes to utilities (hydro, natural gas, etc.), based on historical trends	
Council/Community Initiatives	Community Donations - decrease in support to Chamber of Commerce	-\$4,000
	Decrease in Community Improvement Plan (CIP)	-\$5,000
	Introduction of Physician Recruitment Incentive Program	\$20,000
	Madoc Public Library Support (page 26)	\$4,400
Fees/Charges and Other Revenue	Ontario Municipal Partnership Funding (OMPF) allocation decrease (page 11)	\$14,700
	Removal of Safe Restart Funding (fully spent COVID-19 support funding)	\$30,000
	Garbage Bag Tag Program implementation (annualized expected revenue) (page 20)	-\$96,250
Miscellaneous	Sum of all other smaller adjustments in each department / service area collectively	\$20,511
Total:		\$393,591

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Summary of Community Donations and Budget Impact:

<u>Organization/Group</u>	<u>Description</u>	<u>2023 Budget</u>	<u>2024 Requested</u>	<u>2024 Budgeted*</u>
Chamber of Commerce	Part time coordinator and programming (page 28)	\$8,000	\$25,000	\$4,000
Madoc Agricultural Society	Madoc Fair (page 10)	\$1,000	NA	\$0
Central Hastings Support Network (Transit)	Continued Support (page 18)	\$3,000	\$3,000	\$3,000
Business Improvement Team (BIT)	Continued Support (page 28)	\$1,000 plus \$5,000 loan**	NA	\$1,000 plus \$5,000 loan**
West Huntingdon Cemetery Board ("Luke's")	Financial Assistance (page 22)	\$1,000	\$1,000	\$1,000
Madoc Thrift Store	Grant to offset PAYT Bag Tags	\$0	\$2,000	\$0
North Hastings Hospital	Back the Cat Campaign	\$0	\$15,000	\$0
Quinte Society for Chamber Music	All Terrain Tour - Event (page 10)	\$2,000	\$3,000 plus use of Arts Centre & Moira Hall	\$1,000 plus use of Arts Centre & Moira Hall
Heart of Hastings Hospice	Support (page 10)	\$0	Not Specified	\$2,000
Heart of Hastings Hospice	Grant to offset PAYT Bag Tags	\$0	\$1,000	\$0
Total:		\$16,000		\$12,000

*The figures included in the "2024 Budgeted Support" column are already included in the Operating budget presented.

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Transportation Services: Road Programs 2024 Plan*

<u>Annual Program</u>	<u>Location</u>	<u>Reference</u>	<u>Plan</u>
Rehabilitation Program	St Peters St South (0.27km)	Capital Budget (page 35)	\$405,000
	St. Lawrence Street East (1.2km) (multi-year project) (includes water/wastewater and stormwater as well)	Capital Budget (page 35)	\$1,594,000
Surface Preservation	Seymour Street West (0.92km), Old Marmora Road (2.15km), Hill Avenue (0.81km), Lahey Rd (5.99km)	Capital Budget (page 35)	\$140,000
Total:			\$2,139,000

*Note: The Plan is part of various annual programs and are subject to change, without notice, based on various municipal needs and factors that occur during the year that are often uncontrollable (severity of winter, road washouts, availability of aggregate resources, among others). Projects may be deferred or changed due to unexpected events.

CAPITAL PROGRAM - ROADS 3???	Estimated Sources of Funding							2025	2026	2027	2028	2029	2030	2031	2032	2033
	2024															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue									
TRANSPORTATION SERVICES																
Bridge Reserve Contribution	50,000						50,000	80,000	85,000	90,000	95,000	100,000	105,000	110,000	115,000	120,000
Plow truck(s)	750,000				360,000	375,000	15,000	360,000		360,000						
Equipment Reserve Contribution	200,000						200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Fleet Replacement Program Pickup Truck	70,000						70,000	70,000	70,000	70,000	75,000		75,000	75,000		80,000
Fleet Replacement Program Large Pickup Truck								110,000				115,000			120,000	
Salt/Sander (Truck insert)	20,000				20,000							25,000				
Salt Storage Shed																
Road Need Study (SOI Analysis)								20,000				20,000				20,000
Loader																350,000
Grader									600,000							
Grader attachments	20,000				20,000											
Sidewalk Plow (compact tractor with attachments)	100,000				100,000					65,000						
Radar Equipment																
Sand Dome Reshingle																
Road Rehabilitation Program (OCIF)	405,000		295,000				110,000	565,000	575,000	585,000	595,000	605,000	615,000	625,000	635,000	640,000
Surface Preservation Program	140,000						140,000	150,000	164,000	178,000	192,000	206,000	220,000	234,000	255,000	260,000
Russel Street Bridge Rehabilitation	845,955		761,360	84,596			-									
Rehabilitation Program (St. Lawrence St E) (+W/WW)	1,594,000		1,168,880				425,120	565,000	575,000	585,000	595,000	605,000	615,000	625,000	635,000	635,000
Tractor with Arm and Frail Mower											500,000					
Reversible Vibratory Plate Packer								10,000								
Speed Limit Review																
Streelight in-fills	7,000						7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Dump trailer																
Shop generators (Ivanhoe/Madoc)																
TOTAL TRANSPORTATION SERVICES	4,201,955	-	2,225,240	84,596	500,000	375,000	1,017,120	2,137,000	2,276,000	2,140,000	2,259,000	1,883,000	1,837,000	1,876,000	1,967,000	2,312,000

CAPITAL PROGRAM - ENVIRONMENTAL 4???	Estimated Sources of Funding															
	2024							2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
ENVIRONMENTAL SERVICES																
Water																
Urban Water Construction Program								120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000	280,000
Master Plan (water/wastewater/storm) (carry over)	170,000				170,000											
Rollins Well Backup Generator																
Water Financial Plan update (every 6 years)										8,000						
Rate study (every 6-10 years)										8,000						
Water Tower/Standpipe															2,200,000	
Looping Livingstone/Baldwin watermain								100,000								
Sewer																
Urban Sewer Construction Program								120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000	280,000
Lagoon Expansion Options (ECA/Design)																
Prince Albert St. Siphon (carry over from 2022)	100,000				100,000											
Wastewater Inspection and Infiltration								100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Elgin St. Foodland Easement Sanitary Replace																
Stormwater																
Culvert replace-Central Hastings School	45,000						45,000									
Landfill/Garbage Collection																
Wood Chipper								50,000								
Dumpsters																
Landfill Compactor																
Moinitoring Wells															37,500	
Garbage Truck	450,000					450,000									500,000	
Reserve contribution for closure/post-closure																
Aquatic Weed Harvesting																
Harvester+Trailer															125,000	
TOTAL ENVIRONMENTAL SERVICES	765,000	-	-	-	270,000	450,000	45,000	490,000	380,000	436,000	460,000	500,000	540,000	705,000	3,357,500	660,000

CAPITAL PROGRAM - FIRE DEPT 2000 & 2900		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
FIRE / EMERG SERVICES																
Combo tool/rescue cutter																
Defibrillators	14,417					14,417										
Ice Water Rescue Equipment																
Two way radios/pagers (interior attack)								10,000								
SCBA																
Pumper Tanker #201 North (2010 Seagrave)											500,000					
Tanker #204 North (2020 Freighliner)																
Aerial Unit #202 North (1994 Simon)																
Rescue Van #203 North (1992 Spartan Van)													100,000			
Pumper Tanker #101 South (2016 Asphodel)														650,000		
Tanker #102 South (2000 GMC 8500)								300,000								
Tanker #103 South (1999 GMC 8500)													275,000			
Rescue Van #104 South (2016 Ford Van)																
Parking Lot Resurfacing Station #2								33,000								
Station #2 Roof								165,000								
Generator																
TOTAL FIRE	14,417	-	-	-	-	14,417	-	508,000	-	-	500,000	-	375,000	650,000	-	-

CAPITAL PROGRAM - MED CENTRE 6250		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
MEDICAL CENTRE																
Hot water/Boiler/Air Units												15,000				
Physician room retrofit	10,000					3,824	6,176									
Elevator/Lift																
Emergency generator									8,000							
Roof reshingle/metal										40,000						
TOTAL MEDICAL CENTRE	10,000	-	-	-	-	3,824	6,176	-	8,000	40,000	-	15,000	-	-	-	-

CAPITAL PROGRAM - PARKS 7070		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
PARKS																
Mowing equipment	21,000						21,000				21,000					
Splash pad chemtrol / pump	5,000						5,000		3,000							
Skate Pad resurfacing																
Splash pad resurfacing/ equipment								15,000				18,000				
Sound system																
Canteen equip									5,000		5,000					
Outdoor fitness equip								7,500			8,500					
Parks windows replaced																
TOTAL PARKS	26,000	-	-	-	-	-	26,000	22,500	8,000	-	34,500	18,000	-	-	-	-

CAPITAL PROGRAM - RECREATION 7200/7300		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
RECREATION																
Pool Rehabilitation								1,800,000	300,000							
Memorial path Ivanhoe																
Riding lawnmower Huntingdon																
Swings, Huntingdon Park																
Huntingdon Park Canteen Flooring/Equip																
Huntingdon Park Ball Field Fencing																
Lawnbowl Building Flooring/Windows																
Tennis courts rehab								30,000								
Recreation/Facility Booking Software								6,500	6,500							
TOTAL RECREATION	-	-	-	-	-	-	-	1,836,500	306,500	-	-	-	-	-	-	-

CAPITAL PROGRAM - ARENA DEPT 86??		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
ARENA																
Transfer to reserves	21,000						21,000									
Ice resurfacers													100,000			
Canteen Renovations/upgrades									10,000							
Lobby Furnace									10,000							
Cooling tower								6,000								
Roof Rehab/Seal (carry over from 2022)	33,000				33,000											
Header Pipe replacement	100,000				100,000											
Dressing Room flooring											40,000	40,000				
Public washroom renovation										35,000						
Canteen equipment									10,000							
Electronic lobby sign											5,000					
Upper head compressor x2								10,000		14,000			12,500		13,000	
Cooling condenser								60,000								
TOTAL ARENA	154,000	-	-	-	133,000	-	21,000	76,000	30,000	49,000	45,000	40,000	12,500	100,000	13,000	-

CAPITAL PROGRAM - LIBRARY 7400		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
LIBRARY BUILDING																
Heating, gas furnace																
HVAC units (2)																
Windows																
Emergency generator																
Gas Fireplace																
Foundation																
Elevator																
TOTAL LIBRARY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROGRAM - ADMIN 1050/1200		Estimated Sources of Funding						2025	2026	2027	2028	2029	2030	2031	2032	2033
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
ADMIN/COUNCIL																
Topographical survey municipal lands																
Postage Machine / Folder/Inserter															20,000	
Document Storage / Retention																
Financial/Payroll Software																
Computer Hardware/Software/Server																
Asset management Plan update																
Website revamp (AODA legislation)															25,000	
Gas furnace																
Roof										15,000						
Hot water tank																
Emergency generator																
Deer Creek Floodplain Project																
TOTAL ADMIN/COUNCIL	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	45,000	-

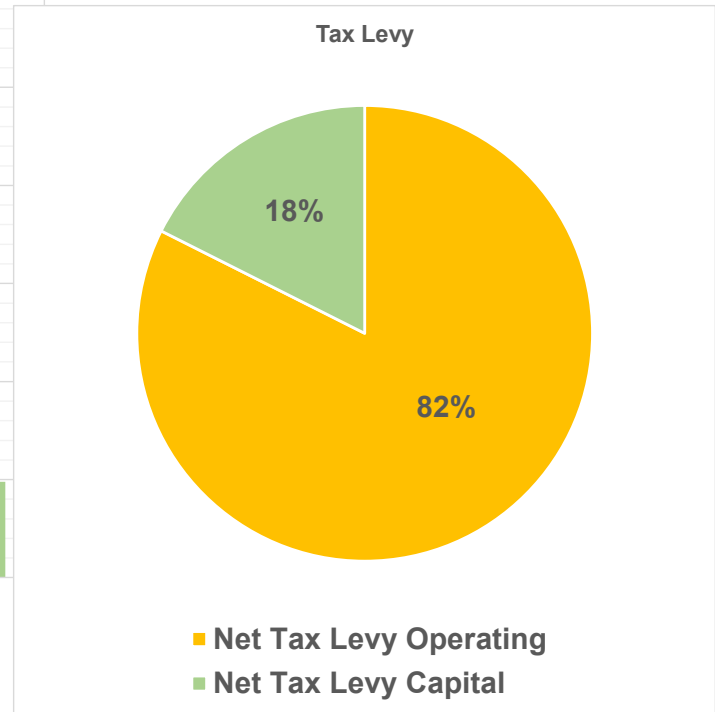
CAPITAL PROGRAM - FACILITIES		Estimated Sources of Funding															
		2024						2025	2026	2027	2028	2029	2030	2031	2032	2033	
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost		
FACILITIES																	
Moira Hall																	
Roofing									17,000								
Propane furnace										6,000							
Huntingdon Hall																	
Elevator/lift																	
Gas furnace									5,000								
Painting throughout																	
Roofing (steel)																	
Flooring												22,000					
Arts Centre																	
Heat Pump/HVAC								15,000									
PV Array											12,000						
Well pump, circ pump and hot water tank										10,000							
Village Square																	
Village Square Roof																	
TOTAL FACILITIES	-	-	-	-	-	-	-	15,000	22,000	16,000	12,000	-	22,000	-	-	-	
GRAND TOTALS	5,171,372	-	2,225,240	84,596	903,000	843,241	1,115,296	3,248,500	2,724,000	2,696,000	3,310,500	2,456,000	2,786,500	3,331,000	5,382,500	2,972,000	

(tax support;
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Municipality of Centre Hastings
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Summary of Tax Levy Change (Operating and Capital):

Revenue/Expense Category	2023 Budget	2024 Budget	Y:Y Change
Net Tax Levy Operating	4,833,354	5,226,945	393,591
Net Tax Levy Capital	976,355	1,115,296	138,941
Net Tax Levy Total	5,809,709	6,342,241	532,532



Municipality of Centre Hastings
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Principal and Interest Payments:

<u>Service Offering</u>	<u>Purpose</u>	<u>Budgeted Amount</u>	<u>Outstanding*</u>	<u>Matures</u>
Health Services (page 29)	TAMC (OILC)	\$ 149,150	\$ 213,742	May 2025
Total:		\$ 149,150	\$ 213,742	

Note*: Outstanding as of the end of last calendar year.

Note: The above amounts are already included in the operating budget for each respective department. The above does not include any debt that may be issued in the future.

Municipality of Centre Hastings
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MUNICIPALITY OF CENTRE HASTINGS RESERVES AND RESERVE FUNDS											
** - 2023 Figures are unaudited and do not include any surplus or deficit resulting from the fiscal year, or adjustments from completed projects, and are therefore subject to change.											
		G/L A/C	Balance Jan. 1/2023	Transfers to and (from) Reserves Budgeted	Transfers to and (from) Reserves Actual	Internal and Additional Transfers	Balance Dec. 31/2023**	Transfers to Reserves Budgeted	Transfers (from) Reserves Budgeted	Internal and Additional Transfers	Balance Dec. 31/2024
Capital:	General	1-2-2000-9000	170,046.52				170,046.52				170,046.52
Working Funds		1-2-2000-9001	1,071,705.29				1,071,705.29				1,071,705.29
	MMP	1-2-2000-9001	380,090.08	(10,000.00)	(10,625.00)	(11,023.18)	358,441.90				358,441.90
Capital:	Building	1-2-2000-9002	482,055.17	(65,000.00)	-		482,055.17				482,055.17
Streetlights		1-2-2000-9003	646.99				646.99				646.99
Bridges/Culverts		1-2-2000-9004	18,401.90				18,401.90	50,000.00			68,401.90
Tax W/O		1-2-2000-9005	171,400.00				171,400.00				171,400.00
Fire	General	1-2-2000-9006	70,085.13				70,085.13				70,085.13
	SCBA	1-2-2000-9006	148,000.00	(111,000.00)	(59,641.54)		88,358.46	37,000.00			125,358.46
	Truck	1-2-2000-9006	-	55,000.00	55,000.00		55,000.00	64,000.00			119,000.00
Roads	Capital	1-2-2000-9007	297,564.82	(30,000.00)	(33,268.36)		264,296.46				264,296.46
Omers - Past Service		1-2-2000-9009	4,511.75				4,511.75				4,511.75
Road Grant Cty		1-2-2000-9010	30,000.00				30,000.00				30,000.00
Weed Harvesting		1-2-2000-9011	15,130.32	12,500.00	12,500.00		27,630.32	12,500.00			40,130.32
Garbage Truck		1-2-2000-9012	45,319.10				45,319.10				45,319.10
Landfill		1-2-2000-9013	350,608.41	(350,000.00)	(350,000.00)		608.41				608.41
Ambulance Base		1-2-2000-9014	37,591.13				37,591.13				37,591.13
Arena		1-2-2000-9015	210,565.36	(49,000.00)	21,000.00		231,565.36	21,000.00	(133,000.00)		119,565.36
Recreation		1-2-2000-9016	93,829.77				93,829.77				93,829.77
Septage		1-2-2000-9017	1,145,000.00				1,145,000.00				1,145,000.00
Hydro Sale		1-2-2000-9018	49,250.97				49,250.97				49,250.97
Nesbitt Burns		1-2-2000-9019	929,495.75			15,723.49	945,219.24				945,219.24
CH Park		1-2-2000-9020	20,167.67				20,167.67				20,167.67
Swimming Pool-Donations		1-2-2000-9021	151,659.35	15,000.00	17,241.65		168,901.00	15,000.00			183,901.00
Sewer		1-2-2000-9022	274,856.60	(237,500.00)			274,856.60		(185,000.00)		89,856.60
Water		1-2-2000-9023	451,027.25	(137,500.00)			451,027.25		(85,000.00)		366,027.25
Building Department		1-2-2000-9024	202,463.44				202,463.44				202,463.44
Election		1-2-2000-9025	5,534.33	5,000.00	5,000.00	-	10,534.33	5,000.00			15,534.33
Medical Centre		1-2-2000-9026	49,666.13	-	-		49,666.13				49,666.13
EcDev-CIP		1-2-2000-9027	25,345.97	-	-		25,345.97				25,345.97
Cemeteries		1-2-2000-9028	49,464.55	-	-		49,464.55				49,464.55
Bylaw Enforcement		1-2-2000-9029	16,557.82	-	-		16,557.82				16,557.82
Emergency Measures		1-2-2000-9030	22,915.41	2,500.00	2,500.00	-	25,415.41	2,500.00			27,915.41
Fire Special		1-2-2000-9031	3,471.22	-		(500.00)	2,971.22				2,971.22
Dog Park		1-2-2000-9032	365.00	-			365.00				365.00
Roads-Equip/Vehicle Replace		1-2-2000-9033	223,938.79			(10,932.34)	213,006.45		(140,000.00)		73,006.45
Plow Truck(s)		1-2-2000-9033	180,000.00	(180,000.00)	-	180,000.00	360,000.00	200,000.00	(360,000.00)		200,000.00
Roads-Winter Control		1-2-2000-9034	81,019.35	-			81,019.35				81,019.35
Landfill-Equip Replacement		1-2-2000-9035	11,630.81	-			11,630.81				11,630.81
Protective Services OPP/Cons		1-2-2000-9036	22,302.57	-			22,302.57				22,302.57
Facilities		1-2-2000-9037	35,262.21	8,750.00	8,750.00		44,012.21	8,750.00			52,762.21
Swimming Pool-Surplus/Def		1-2-2000-9038	71,414.58	-			71,414.58				71,414.58
Roads-Preservation Prog.		1-2-2000-9039	4,918.14	-			4,918.14				4,918.14
Roads-Rehabilitation Prog.		1-2-2000-9040	45,009.19	-			45,009.19				45,009.19
			7,670,288.84	(1,071,250.00)	(331,543.25)	173,267.97	7,512,013.56	415,750.00	(903,000.00)	-	7,024,763.56
RESERVE FUNDS											
OBLIGATORY RES. FUNDS											
5% in Lieu- Parkland		1-2-1200-8060	68,093.66	(30,000.00)	(27,162.63)	32,000.00	72,931.03		-		72,931.03
AMO Gas Tax		1-2-1200-5024	346,116.70	196,000.00	(100,000.00)		246,116.70	296,000.00	84,596.00		626,712.70
Development Charges		2-2-3000-????	303,778.96			180,334.47	484,113.43				484,113.43
			717,989.32	166,000.00	(127,162.63)	212,334.47	803,161.16	296,000.00	84,596.00	-	1,183,757.16

Municipality of Centre Hastings
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MUNICIPALITY OF CENTRE HASTINGS												
UNFINANCED CAPITAL LONG TERM PAYMENT PLAN												
Year	Payments 2023	Balance 2023	Payments 2024	Payments 2025	Payments 2026	Payments 2027	Payments 2028	Payments 2029	Payments 2030	Payments 2031	Payments 2032+	Balance 2032+
		\$0										
Water & Sewer		\$93,891										\$93,891
Water & Sewer (Well)	-\$5,690	\$1,075,766	-\$16,300	-\$26,690	-\$26,690	-\$26,690	-\$26,690	-\$26,690	-\$26,690	-\$26,690	-\$879,636	-\$7,000
Ball/Tennis/Play		\$0										\$0
Community Arts Bldg	-\$25,000	\$54,200	-\$25,000	-\$29,200								\$0
Splash Pad	-\$25,000	\$62,100	-\$25,000	-\$37,100								\$0
Moira Road 09	-\$30,000	\$35,833	-\$30,000	-\$5,833								\$0
TAMC 2nd Floor	-\$20,000	\$113,565	-\$35,000	-\$38,000	-\$40,565							\$0
TAMC BD AR	-\$30,000	\$65,617	-\$30,000	-\$35,617								\$0
TAMC Xray	-\$10,000	\$5,285	-\$5,285									\$0
TAMC CFDC Loan Conversic	-\$14,715	\$15,346	-\$15,346									\$0
Fire Dept Truck Chassis	-\$20,000	\$10,988	-\$10,988									\$0
Whytock Park Bridge (Queen	-\$25,000	\$94,814	-\$25,000	-\$25,000	-\$25,000	-\$19,814						\$0
Weed Harvester	-\$10,000	\$29,000	-\$10,000	-\$10,000	-\$9,000							\$0
Plow Truck		\$0		-\$20,000	-\$80,000	-\$120,000	-\$140,000	-\$15,000				\$0
Landfill Compactor		\$102,832	-\$20,000	-\$20,000	-\$21,000	-\$21,000	-\$20,832					\$0
Landfill Cover Material	-\$20,000	\$234,790	-\$20,000	-\$20,000	-\$45,000	-\$55,000	-\$60,000	-\$34,790				\$0
Garbage Truck		\$0		-\$20,000	-\$40,000	-\$60,000	-\$60,000	-\$75,000	-\$75,000	-\$60,000	-\$60,000	\$0
TOTALS	-\$235,405	\$1,994,027	-\$267,919	-\$287,440	-\$287,255	-\$302,504	-\$307,522	-\$151,480	-\$101,690	-\$86,690	-\$939,636	\$86,891
Note 1:	The 2023 Budget included the purchase of a used Landfill Compactor. Council authorized the purchase up to \$500,000, with up to \$150,000 being unfinanced in 2023, and financed in subsequent years. The balance left to be financed after utilizing the Landfill reserve was \$102,832.											
Note 2:	Two Plow trucks were authorized by Council (resolution #RC-03/16-14-2022). Approximately \$375,000 net cost each after applicable HST rebates. The first truck was to be financed over two years (2022 and 2023) via transfer to reserves in those years, while the second truck is to be financed over time via unfinanced capital (above). Market conditions have delayed delivery. Delivery is anticipated by end of Q1 2024), with 'payments' beginning in 2025.											

Municipality of Centre Hastings
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Development Charges Schedule:

MUNICIPALITY OF CENTRE HASTINGS														
DEVELOPMENT CHARGES														
YEAR END DECEMBER 31														
DEFERRED REV ACCOUNTS														
			2022							2023-YEAR TO DATE				
			31-Dec		Contributed				Contributed	Recognized	Sub-Total	Interest	31-Dec	
			Balance	PY	Single	Row	Apartment	Non Res	Contributed	Revenue	Sub-Total	24,834.47	Balance	
2-2-3000-9005	5.45%	Library	\$16,911.26	\$0.00	\$5,876.84	\$1,267.95	\$0.00	\$0.00	\$7,144.80		\$24,056.06	\$1,300.78	\$25,356.83	
2-2-3000-9016	11.36%	Parks & Rec	\$39,581.86	\$0.00	\$12,247.54	\$2,642.46	\$0.00	\$0.00	\$14,890.00		\$54,471.86	\$2,945.44	\$57,417.30	
2-2-3000-9006	21.60%	Fire	-\$128,150.45	\$0.00	\$23,285.15	\$5,023.86	\$0.00	\$0.00	\$28,309.01		-\$99,841.44	-\$5,398.70	-\$105,240.14	
2-2-3000-9017	11.93%	Dev. Related (GG)	\$38,564.44	\$0.00	\$12,864.86	\$2,775.64	\$0.00	\$0.00	\$15,640.50		\$54,204.94	\$2,931.01	\$57,135.95	
2-2-3000-9008	19.58%	Public Works	\$63,036.00	\$0.00	\$21,112.19	\$4,555.04	\$0.00	\$0.00	\$25,667.23		\$88,703.23	\$4,796.43	\$93,499.66	
2-2-3000-9007	30.07%	Roads & Related	\$228,458.93	\$0.00	\$32,421.42	\$6,995.05	\$0.00	\$0.00	\$39,416.46		\$267,875.39	\$14,484.76	\$282,360.15	
	100.00%													
			\$258,402.04	\$0.00	\$107,808.00	\$23,260.00	\$0.00	\$0.00	\$131,068.00	\$0.00	\$389,470.04	\$21,059.71	\$410,529.75	
2-2-3000-9009	42.87%	Water	\$19,510.51	\$0.00	\$4,872.89	\$5,600.81	\$0.00	\$0.00	\$10,473.70		\$29,984.21	\$1,621.33	\$31,605.54	
2-2-3000-9022	57.13%	Sewer	\$25,866.41	\$0.00	\$6,494.11	\$7,464.19	\$0.00	\$0.00	\$13,958.30		\$39,824.71	\$2,153.43	\$41,978.14	
	100.00%													
			\$45,376.92	\$0.00	\$11,367.00	\$13,065.00	\$0.00	\$0.00	\$24,432.00	\$0.00	\$69,808.92	\$3,774.76	\$73,583.68	
			\$303,778.96	\$0.00	\$119,175.00	\$36,325.00	\$0.00	\$0.00	\$155,500.00	\$0.00	\$459,278.96	\$24,834.47	\$484,113.43	

MPAC Assessment Information [Postponement]:

The Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario.

Increases in assessed value between the January 1, 2012 and January 1, 2016 were phased in over the period 2017 to 2020.

In response to the COVID-19 pandemic, the Ontario government announced that the 2020 Assessment Update had been postponed. As a result, property assessments for the 2021 property tax year continued to be based on the fully phased-in January 1, 2016 current values. This means property assessments for the 2021 property tax year were the same as the 2020 tax year, unless there had been changes to the property.

On November 4, 2021, the Ontario government, as part of the Ontario Economic Outlook and Fiscal Review: Build Ontario [Fall Economic Statement] announced the continued postponement of the province-wide assessment update.

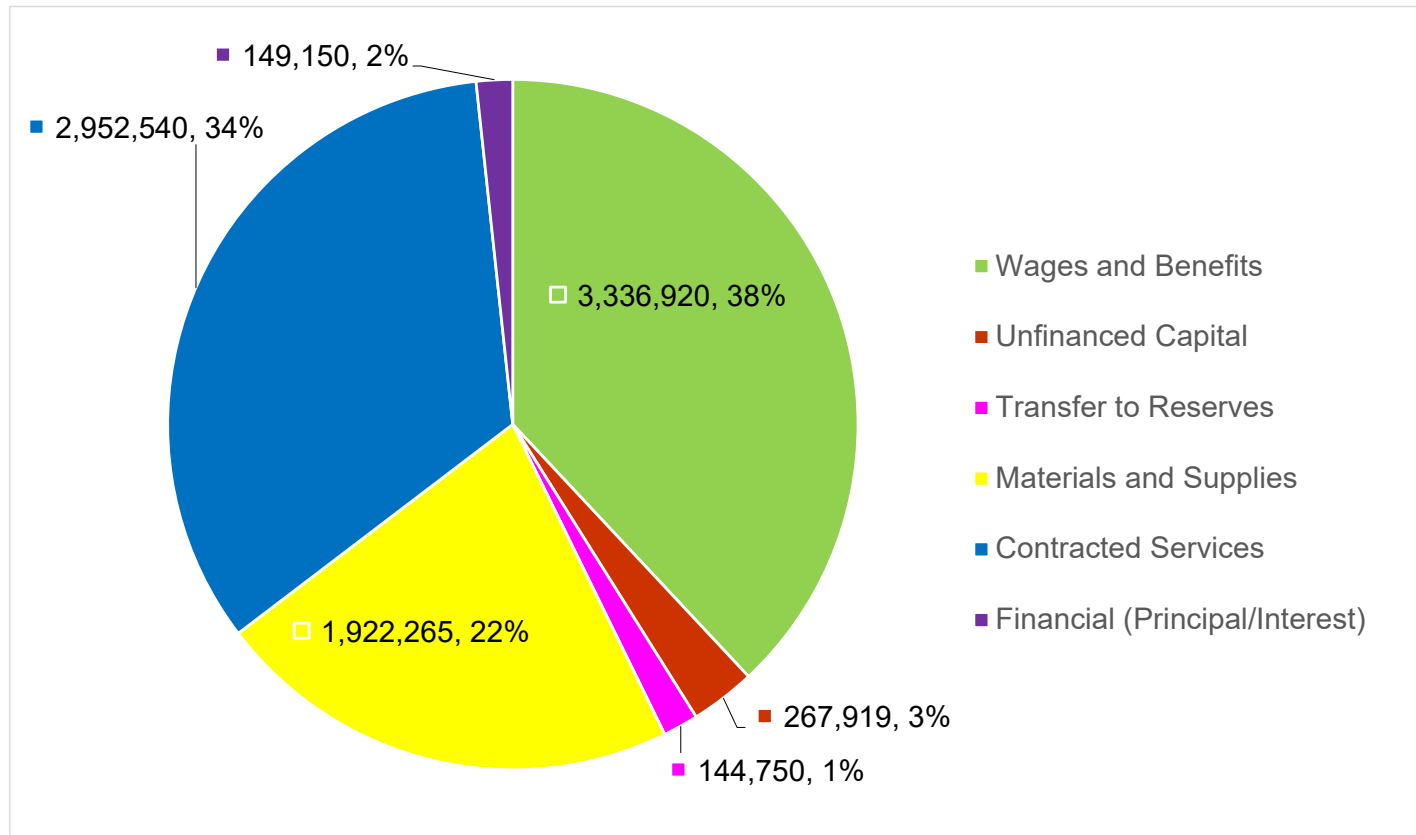
On August 16, 2023, the Ontario government filed Regulation 261/23 under the Assessment Act to extend the current assessment cycle, and the valuation date of January 1, 2016, through to the end of the 2024 taxation year

This means that property taxes for the 2024 taxation year will continue to be based on the January 1, 2016 valuation date. Property assessments will remain the same as they were for the 2023 tax year, unless there have been changes to the property.

Municipality of Centre Hastings
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Summary of Operating Expenditures:

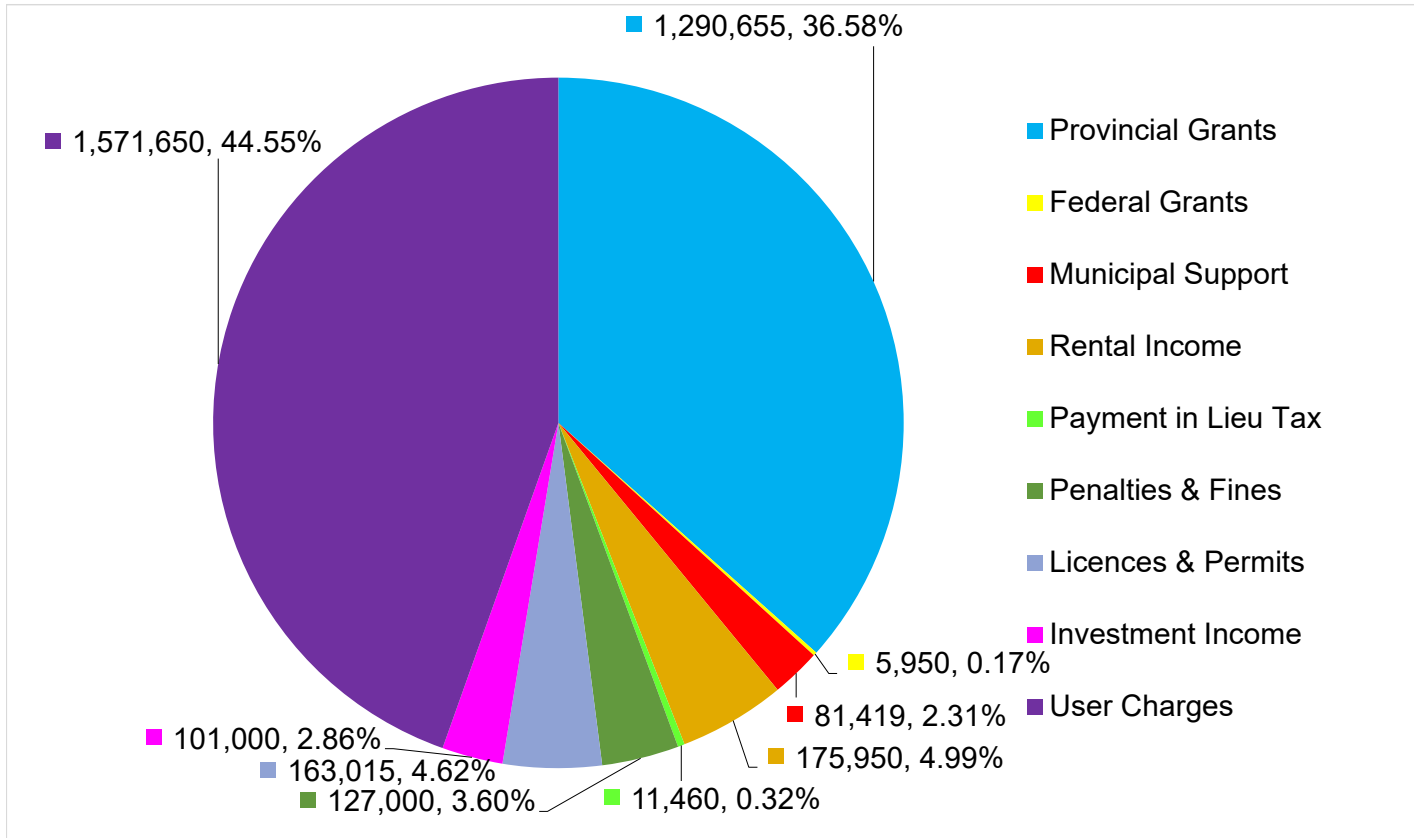
\$ 8,773,544.00



Municipality of Centre Hastings
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Summary of Operating Revenues:

\$ 3,546,599.00



**Municipality of Centre Hastings
Tax Authority Report**

= estimated
 = estimated (but very likely)

Levy Summary

	2023	2024	Weight	2023 TO 2024		Growth	
	Levy	Levy		(\$) Change	(%) Change	Net	
Total Municipal	5,809,709	6,342,241	69%	532,532	9.17%	\$104,792	1.80%
Total County	1,686,390	1,796,296	20%	109,906	6.52%		
Total Education	1,033,849	1,055,431	11%	21,582	2.09%		
	8,529,948	9,193,968	100%	664,020	7.78%		

Rate Summary

	2023	2024	Weight	Unweighted	Weighted
	Rate	Rate			
Total Municipal	0.01101599	0.01185190	71%	7.59%	5.31%
Total County	0.00319762	0.00335678	20%	4.98%	1.01%
Total Education	0.00153000	0.00153000	9%	0.00%	0.00%
	0.01574361	0.01673868	100%	12.57%	6.32%

Tax Bill Impact

Average CVA

\$193,000

	2023	2024	Weight	(\$) Change	(%) Change
	Tax Bill	Tax Bill			
Total Municipal	2,126.09	2,287.42	71%	161.33	
Total County	617.14	647.86	20%	30.72	
Total Education	295.29	295.29	9%	0.00	
	3,038.52	3,230.57	100%	192.05	6.32% (Page 8)

CVA

\$300,000

	2023	2024	Weight	(\$) Change	(%) Change
	Tax Bill	Tax Bill			
Total Municipal	3,304.80	3,555.57	71%	250.77	7.59%
Total County	959.29	1,007.03	20%	47.75	4.98%
Total Education	459.00	459.00	9%	0.00	0.00%
	4,723.08	5,021.60	100%	298.52	6.32%



HASTINGS
Centre Hastings
COUNTY