# ASSET MANAGEMENT REPORT MUNICIPALITY OF CENTRE HASTINGS



Prepared for:

Municipality of Centre Hastings 7 Furnace Street Madoc, Ontario, KOK 2KO Prepared by:

Greer Galloway Group Inc. File No.: 13-3-5267 1620 Wallbridge-Loyalist Road Belleville, Ontario, K8N 4Z5

Report Dated: December, 2015

# **Table of Contents**

1. W	/HAT IS AN ASSET MANAGEMENT PLAN	1
2. IN	NTRODUCTION	2
2.1.	Objective & Scope	3
2.2.	Process	
Inforn	mation Gathering	4
	ition Analysis	
	icial Analysis	
	usions	
3. TH	HE STATE OF OUR INFRASTRUCTURE	
3.1.		
3.2.	Assets Included in Management Plan	6
3.3.		
-	mation Gathering	
	ition Analysis	
	lusions	
	ESIRED LEVELS OF SERVICE	
4.1.	Roads	
4.1.	BRIDGES	
4.2.	Water Distribution & Wastewater Collection	
4.4.	WASTEWATER TREATMENT FACILITY	
4.5.		
	ROWTH AND DEMAND	
5. GI	ROW I H AND DEMAND	14
6. AS	SSET MANAGEMENT STRATEGY	14
7. HI	IGH PRIORITY ASSETS	18
7.1.	VILLAGE OF MADOC MUNICIPAL WATER SYSTEM EXPANSION	18
7.2.	St. Lawrence Street Water System	
8. AS	SSETS LIFE CYCLE	
8.1.	Procurement	20
8.2.		
8.3.		
8.4.		
8.5.		
8.6.		
8.7.		
J.,.	TATO TATO TO THE TOTAL CONTROL TO THE TATO TO THE TATO TO THE TATO	

	Risk	
Tolerab	ole Risk	23
8.8.	Transferring, Accepting or Risk Contingencies	23
8.9.	Anticipating Risk	23
8.10.	REVIEW AND IMPROVEMENT	24
9. FIN	IANCIAL STRATEGY	25
9.1.	CAPITAL REVENUE / EXPENDITURE HISTORY	25
	CAPITAL REVENUE / EXPENDITURE FORECAST	
10. CO	NCLUSIONS	29
11. GI	OSSARY	31

# 1. WHAT IS AN ASSET MANAGEMENT PLAN

An asset management plan is a strategic document that states how a group of assets is to be managed over a period of time. The plan describes the characteristics and condition of infrastructure assets, the levels of service expected from them, planned actions to ensure the assets are providing the expected level of service, and financing strategies to implement the planned actions.

At a minimum, a detailed asset management plan has the following sections:

- Introduction
- State of Local Infrastructure
- Expected Levels of Service
- Asset Management Strategy
- Financing Strategy

Future provincial capital funding will be conditional on municipalities ensuring that their asset management plans include the elements above. All data and analysis supporting the asset management plan is to be documented and kept on file.

Municipalities are responsible for tailoring their asset management plans to their unique needs and ensuring that all of the relevant expertise has been brought to bear in developing them.

#### 2. INTRODUCTION

The Municipality of Centre Hastings has an obligation to provide a particular service to its residents and those who may happen to visit the area.

How one may define that service will vary from person to person — it may involve providing access to various points across the municipality, a particular level of safety or comfort, access to particular resources, or otherwise. Whatever the definition of the 'service' that the Municipal government provides, the ability to provide that service is directly dependent on the assets that are at the disposal of the Municipality. Without the buildings, roads, equipment, drinking water facilities, wastewater facilities, and other systems the people who make up the government would not be able to do their jobs or help contribute to the quality of life that residents of and guests to the area currently enjoy.

Documents such as this asset management report are a critical tool which provides current condition and future costing information that may impact the many decisions a Municipal government must make.

This asset management plan is a public document that will be made available to the public and provides information on how the municipality's infrastructure is managed, where tax dollars and other revenues are spent and the magnitude of the expenditure that the assets demand.

While the Province requires the asset management plan cover a span of 10 years, this document extends over a full 30 year horizon. There are a great many assets for which a municipality is responsible that extend well beyond 10 years. It is felt critical that the horizon of a study such as this extend far enough to ensure that the bulk of the assets for which it covers are captured.

However, the shorter 10 year requirement emphasizes the relative importance of the more immediate timeframe in the study. The further into the future projections are made the less reliable it may become and the more likely it is to be revised as the asset management plan is maintained over the years.

# 2.1. Objective & Scope

The Municipality of Centre Hastings retained the Greer Galloway Group to develop a Asset Management Plan in accordance with the Ministry of Infrastructure's "Building Together: Guide for Municipal Asset Management Plans." The goal of the Asset Management Plan is to provide the Municipality with:

- 1. A detailed list of their current significant assets.
- 2. Develop a plan and process for making the best possible decisions in the future regarding the building, operation, maintenance, renewal, replacement and disposal of infrastructure assets.

This asset management plan provides an itemized list of significant assets. This is not an exhaustive list; rather it focuses on larger, more costly, individual assets. For example it includes assets such as public works vehicles, but it does not include the individual tools that are used to maintain the vehicle; it includes the library building but not the books in the library.

The intention – as directed by the Municipality – is to detail large capital expenditures. It is possible that the scope of the elements included in the municipal asset management system may be expanded, however this will occur as the asset management plan is developed over time.

The assets included in this study are grouped into the following categories:

- Road System
- Water Distribution
- Wastewater Collection
- Bridges
- Buildings and Facilities
- Drinking Water Treatment and Pumping
- Wastewater Treatment
- Equipment

The following publications were utilized in the development of this report and subsequent analysis:

- 1. The National Guide for Sustainable Municipal Infrastructure
- 2. Ontario Good Roads Association: How to Develop a Municipal Asset Management Plan
- 3. Building Together: Guide for Municipal Asset Management Plans
- 4. Ontario Good Roads Association: A Guide for Road and Bridge Asset Management Plan Development

# 2.2. Process

# Information Gathering

The information contained in this document comes from a variety of sources, however the principal sources are municipal staff and their knowledge of both current practices and historical activities; available reports previously completed speaking to the inventory of assets and their makeup; and in-house knowledge of municipal assets that Greer Galloway staff have developed through previous involvement with a number of municipal systems.

Significant documents utilized in the information gathering process include the Municipal Road Needs Study, Ontario Structure Inspection Manual (OSIM) report, Public Sector Accounting Board (PSAB) documents and previous Municipal Budgets.

Where necessary information gaps were filled through consultation with municipal staff and / or field inspection of particular assets.

# **Condition Analysis**

An organized review of the condition of each asset was undertaken. Where available, detailed condition assessments were considered and a single rating out of 10 was assigned.

It is this condition rating that drives the timing and therefore the priority of an asset need / expenditure.

Where available the condition ratings reflect rating provided by a recent road needs study, OSIM report or other municipal record. Where existing current records were not available field observations were completed and guidance provided by municipal staff.

# **Financial Analysis**

The financial analysis is broken into two separate areas.

The first, anticipated future expenditure that an asset will require to maintain a condition generally reflective of that provided today for similar assets.

The feeling of both Greer Galloway and the Municipality is that in general, the assets across the Municipality are in fair condition. There are clearly assets that are in need of immediate attention, and others that are in comparatively good condition. This is typical and should be expected at any point in time as various elements move through their individual life cycles.

The intent of the financial analysis is not to overstate the costs associated with these assets, nor is it to understate the costs solely to fit a particular budget limitation or unsustainable practice. The intent is to estimate expenditures for each asset that to the greatest extent possible are based on real, local examples of similar work that are consistent with good practice and reflective of the environment in which the asset exists.

The second, has been provided by the Municipality and is an estimate of the revenue that can reasonably be expected to be available to offset the projected asset expenditure.

The intent again is not to exaggerate or underestimate the revenue that is likely to be available in the future, but to provide a reasonable representation of current practices regarding recurring and reliable municipal income streams.

#### Conclusions

After taking into consideration all the information assembled as part of this process, conclusions will be made regarding:

- Current practices and whether they are felt to be appropriate and reasonable.
- Is the anticipated funding adequate or is there a shortfall between anticipated infrastructure burdens (expenditure) and anticipated revenue?
- If there is a shortfall, how might the gap be filled (i.e. additional income streams, modification of a level of service, other)?

#### 3. THE STATE OF OUR INFRASTRUCTURE

#### 3.1. Overview

An inventory of significant local infrastructure elements is provided in the appendix. This inventory outlines the full list of assets, as well as a description of the current condition, estimated replacement value, and forecasted replacement date for each. The following section describes the approaches, assumptions and other elements considered when creating the appended inventory.

# 3.2. Assets Included in Management Plan

Table 1 lists each of the asset groups including a subset of assets related to each. Included are asset attributes such as quantity and expected life. The expected life assumes regular maintenance of the assets. Table 2 includes the attributes collected as well as calculated information that aids in the decision making process such as replacement costs, average remaining useful life, and average condition. This information gives a high level indication of the current state of the municipality's assets and some insight into what could be expected in the future.

Table 1: Asset attributes

Asset	Asset Sub-Class	Quantity	Average Expected Life
	Gravel	53.6 km	40 yrs.
Roads	Rural Asphalt	100 km	25 yrs.
	Village Streets	26 km	30 yrs.
	Substructure	18 individual	40yrs.
Bridges	Superstructure	- structures	40 yrs.
	Culverts	Structures	40 yrs.
Water and	Wastewater	2 Lagoons	40 yrs.
Wastewater System	Treatment		
	Village Sanitary	26 km	30 yrs.
	Sewers		
	Water Treatment and	2 facilities	30 yrs.
	storage		
	Village Water Supply	26 km	30 yrs.
	Lines		

**Table 2: Asset information** 

Asset	Asset Sub-Class	Average Condition	Replacement Cost	Average Remaining Useful Life
Roads	Gravel	4.8	\$1,270,000	24 yrs.
	Rural Asphalt	6.5	\$8,581,386	7.2 yrs.
	Village Streets	6.3	\$26,468,000	25.9 yrs.
Bridges	Substructure	Fair	\$12,283,750	11.5 yrs.
Water and Wastewate		Fair	\$1,200,000	<5 yrs.
Wastewater	Treatment			
System	Village Sanitary	Fair	Included in Village Street Cost and	
	Sewers		Lifespan	
	Water	Poor	\$990,000	<2 yrs.
	Treatment and			
	storage			
	Village Water	Fair	Included in Village Stre	eet Cost and
Supply Lines Fair		ı alı	Lifespan	

# 3.3. Data Collection

# Information Gathering

While the information contained in this document comes from a variety of sources, the principal sources are municipal staff with their knowledge of both current practices and historical activities; and previously completed reports dealing with the inventory of assets and their makeup.

The initial activities completed at this stage of the assignment were to identify the inventory of infrastructure assets owned by the Municipality, their current conditions, and current and future maintenance and growth plans.

Significant documents utilized in the information gathering process include the Municipal Road Needs Study, Ontario Structure Inspection Manual (OSIM) report, Public Sector Accounting Board (PSAB) documents and previous Municipal Budgets. Where necessary, information gaps were filled through consultation with municipal staff and / or field inspection of particular assets.

# **Condition Analysis**

An organized review of the condition of each asset was undertaken. Where available, detailed condition assessments were considered and a single rating out of 10 was assigned. It is this condition rating that drives the timing and therefore the priority of an asset need / expenditure.

Where available, the condition ratings reflect ratings provided by a recent road needs study, OSIM report or other municipal record. Where existing current records were not available, field inspections were completed and guidance provided by municipal staff.

The frequency of routine condition assessments for each asset is listed below in Table 3. More frequent inspections or detailed assessments for certain assets generally result from the routine assessment.

**Table 3: Assets Condition Assessment Frequency** 

Asset	Asset Sub-Class	Condition Assessment Frequency
Roads	Gravel	2 yrs.
	Rural Asphalt	2 yrs.
	Village Streets	2 yrs.
	Substructure	2 yrs.
Bridges	Superstructure	2 yrs.
	Culverts	2 yrs.
Water System	Village Storm Sewers	10 yrs.
	Village Water Supply Lines	10 yrs.
	Structures	10 yrs.
Waste Disposal	Facility	Yearly
<b>Wastewater Treatment</b>	Facility	Yearly Operator Report
Plant		
Municipal Fleet	Equipment	Continual Use Basis

# **Financial Analysis**

The financial analysis is broken into two separate areas. The first, anticipated future expenditure that an asset will require to maintain a condition generally reflective of that provided today for similar assets. The feeling within the Municipality is that, in general, the assets across the Municipality are in fair condition. There are clearly assets that are in need of immediate attention, and others that are in comparatively good condition. This is typical and should be expected at any point in time as various elements move through their life cycle. The intent is not to overstate the costs associated with these assets, nor is it to understate the costs solely to fit a particular budget limitation or unsustainable practice. The goal is to estimate expenditures for each element that, to the greatest extent possible, are based on local examples of similar work, consistent with good practice and reflective of the asset's environment.

The second has been provided by the Municipality and is an estimate of the revenue that can reasonably be expected to be available to offset the projected asset expenditure. The intent again is not to exaggerate or underestimate the revenue that is likely to be available in the future, but to provide a reasonable representation of current practices regarding recurring and reliable municipal income streams.

# **Conclusions**

After taking into consideration all the information assembled as part of this process, conclusions will be made regarding the appropriateness and reasonableness of current practices.

- Is the anticipated funding adequate or is there a shortfall between anticipated infrastructure burdens (expenditure) and anticipated revenue?
- If there is a shortfall, how might the gap be filled (i.e. additional income streams, modification of a level of service, other)?

# 4. DESIRED LEVELS OF SERVICE

Level of Service (LOS) can be defined using various criteria. Regardless of the criteria used, all methods measure performance versus targets and timelines. Although performance measures are subject to change through the evolution of the plan, the Municipality is responsible for legislated performance criteria such as Minimum Maintenance Standards for Municipal Highways<sup>1</sup>, Environmental Compliance Approvals<sup>2</sup>.

#### 4.1. Roads

The number one priority for the Municipality of Centre Hastings (in terms of this asset) is to ensure safe travel and public health and to meet and/or exceed the Minimum Maintenance Standards sets by the Province. The Municipality will log all public calls and concerns for follow-up action and annual review.

The condition rating is important as it drives the remaining life and thus when funds are allocated for that asset. The standard grouping and associated Pavement Condition Index (PCI) is listed in Table 4.

**Table 4: Standard PCI Rating Scale** 

		<u> </u>	
Pavement Management Strategy	Scale		
Droventive	Good	10-8.5	
Preventive Maintenance	Satisfactory	8.4-7.0	_
ividifice	Fair	6.9-5.5	
Operation &	Poor	5.4-4.0	Critical PCI 5.5
Maintenance	Very Poor	3.9-2.5	
Full Reconstruction	Serious	2.4-1.0	_
ruii keconstruction	Failed	0.9-0	

A target average of "Fair" or better has been the determined goal condition level of the roads within the Municipality. Because of the low volume of traffic within the municipality road system the expected life expectancy of our road system is extended relative to standard estimates and is outlined in Table 5. It is believed that maintaining a higher condition level of roads through regular maintenance will considerably extend the lifespan of our road system leading to longer periods of time between complete road rehabilitations.

<sup>1</sup> Ontario, Municipal Act 2001, O. Reg. 239/02, Minimum Maintenance Standards for Municipal Highways, (Consolidated 2013)

<sup>2</sup> Ontario, Environmental Protection Act, R.S.O. 1990, Chapter E.19, (Consolidated 2011)

Table 5: Adjusted road life expectancy in the Municipality of Centre Hastings

Road Type	Standard Life expectancy	Expected Life Expectancy in Centre Hastings
Village Roads	25 yrs.	30 yrs.
Rural Asphalt Roads	20 yrs.	20 yrs.
Rural Tar & Chip Roads	8 yrs.	10 yrs.
Gravel Roads	40 yrs.	40 yrs.

The Municipal's road network inspection reviewed thousands of segments that established an overall PCI of approximately 6.0. Each road category was evaluated and given an individual PCI. Table 6 provides insight into the average state of the entire network.

**Table 6: Average PCI for Road Network** 

Road Type	Average PCI
Village Roads	6.3
Rural Asphalt Roads	6.5
Rural Tar & Chip Roads	6.5
Gravel Roads	4.8
OVERALL	6.0

# 4.2. Bridges

Current legislation requires the Municipality of Centre Hastings to inspect all bridges every two years.<sup>3</sup> The definition of a bridge as adopted by the Municipality and described in the Ontario Structure Inspection Manual<sup>4</sup> is "A structure which provides a roadway or walkway for the passage of vehicles across an obstruction, gap or facility and which is greater than 3 m in span." With the potential for a vehicle to cross all pedestrian bridges, the Municipality contracts out the inspection of all pedestrian bridges meeting the definition of a bridge.

Experienced, professional engineers and inspectors must follow the guidelines in the Ontario Structure Inspection Manual (OSIM). This manual provides inspectors with specific inspection procedures that must be followed during all bridge inspections. These inspections, through the use of Municipal Data Works, result in a Bridge Condition Index (BCI) used to give the bridge an overall rating. This rating is organized into ranges from 0 to 100 with immediate action taken to address any safety concerns. The range breakdown is summarized in Table 7 below.

<sup>3</sup> Ontario, Public Transportation and Highway Improvement Act, O. Reg. 104/97, Standards for Bridges, (Consolidated 2010)

<sup>4</sup> Ontario, Ministry of Transportation, Ontario Structure Inspection Manual (OSIM) 2008, (St. Catharines, ON: Ministry of Transpiration, 2008)

Table 7: Summary of rehabilitation action based on BCI

Condition	BCI index	Suggested Rehabilitation Action
Good	70-100	Rehabilitation work is not required within the next 5 yrs.
Fair	60-70	Rehabilitation work is usually scheduled within the next 5
		yrs.
Poor	Less than	Rehabilitation work is usually scheduled within
	60	approximately 1 year.

The Municipality of Centre Hastings currently attempts to maintain bridges in the "Fair" or better range. The 2014 bridge inspection rating has indicated that the Municipality bridges have an overall rating of 58. Although this overall rating of "Poor" is given in the 2014 OSIM report, individual bridges are scheduled for rehabilitation over the next 3 years to improve this overall condition level. The scheduled 2016 bridge inspection will provide for the two year update requirement.

#### 4.3. Water Distribution & Wastewater Collection

The village drinking water distribution and wastewater collection systems run in parallel throughout the village. The historical policy regarding the replacement of the water and wastewater network has been to plan to replace the network at the same time as the accompanying village street is scheduled for full rehabilitation. Based on the low volume of traffic on our streets as well as historical experience, village streets have and expected life expectancy of about 30 years instead of the standard 25 years seen in higher volume cities. With such a long lifecycle, the Municipality of Centre Hastings has deemed it an efficient and cost effective strategy to plan for the water and wastewater network to be rehabilitated during the same timeframe as the village streets.

The condition rating of the

# 4.4. Wastewater Treatment Facility

The Municipality's Waste water treatment facility consists of 2 facultative lagoons located to the south of the village. Currently the Lagoons support the demands of the Municipality. However, the Municipality is planning to increase the capacity by expanding the system in order to accommodate future population growth.

# 4.5. Buildings and Facilities

The asset management database accounts for 23 buildings and facilities. The Municipality is responsible for several more assets; however after reviewing the assets with municipal staff, these 23 were felt to be the most critical. The replacement of municipal building and facility assets is one of the more subjective asset classes. For each facility there are a variety of approaches that may be taken as the end of a life cycle is reached – be it significant rehabilitation or full reconstruction, expansion or maintaining the status quo. For The Municipality of Centre Hastings most of the facilities have a significant service life remaining, this will allow decisions on what to be done with these facilities to wait for some

time. For those facilities that are farthest along their service life, it will become progressively more important to develop a replacement strategy for these elements. Many buildings will require significant expenditures to replace principal systems – roof, heating, cooling, etc. – and to allow for this a recurring provision has been provided for these more minor, yet costly expenses.

#### 5. GROWTH AND DEMAND

The Municipality of Centre Hastings had a measured population of 4,543 people according to the 2011 federal census. This represents a percentage change of 3.6% from 2006 which is significantly less than the national average of 5.9%. Continuing at this rate the forecasted population of Centre Hastings in 2031 is estimated at just over 5,000. This expected 12% population growth over the next 16 years will not have significant impact of the Municipality's infrastructure requirements.

#### 6. ASSET MANAGEMENT STRATEGY

This asset management plan will be a tool that can be used to ensure that assets needs are anticipated, planned for and managed with a preventative and proactive strategy. The plan will provide council, staff and the public the means to see all assets in one comprehensive package. The plan will illustrate the asset management strategy supported by the Municipality and how they plan to manage their assets from needs and condition ratings to desired levels of service to managing risks and lowering life cycle costs.

The Asset Management plan is a living document that at this point is in its infancy and continued review of the asset management strategy, condition assessments, priority conformation and financial strategy will be necessary to ensure the future viability of the plan.

In the past the Municipalities approach to asset management has been generally reactive. Once an asset reached the end of its useful life funds were directed to replace the most critical asset to the extent that available funds would allow. Inevitably funds have not been sufficient to address community needs so service standards were lowered, poor conditions tolerated or external funding sources pursued.

As this asset management plan is developed, it is expected that all the assets will be viewed collectively and a more coordinated approach to funding their needs will develop and embrace planned actions such as those noted by the Ministry of Infrastructure below:

- Non-infrastructure solutions actions or policies that can lower costs or extend asset life (e.g., better integrated infrastructure planning and land use planning, demand management, insurance, process optimization, managed failures, etc.).
- Maintenance activities including regularly scheduled inspection and maintenance, or more significant repair and activities associated with unexpected events.
- Renewal/rehabilitation activities significant repairs designed to extend the life
  of the asset. For example, the lining of iron watermains can defer the need for
  replacement.

- Replacement activities activities that are expected to occur once an asset has reached the end of its useful life and renewal/rehabilitation is no longer an option.
- Disposal activities the activities associated with disposing of an asset once it
  has reached the end of its useful life, or is otherwise no longer needed by the
  municipality.
- Expansion activities (if necessary) planned activities required to extend services to previously un-serviced areas - or expand services to meet growth demands.

The asset management strategy is the set of planned actions that will enable the assets to provide the desired levels of service in a sustainable way, while managing risk, at the lowest lifecycle cost5. The following tables in this section will attempt to summarize the following strategies:

**Non-Infrastructure solutions** – actions or policies that can lower costs or extend asset. **Maintenance activities** – including regularly scheduled inspection and maintenance, or more significant repair and activities associated with unexpected events.

**Renewal/rehabilitation activities** – significant repairs designed to extend the life of the as**s**et.

**Replacement activities** – activities that are expected to occur once an asset has reached the end of its useful life and renewal/rehabilitation is no longer an option.

**Disposal activities** – the activities associated with disposing of an asset once it has reached the end of its useful life, or is otherwise no longer needed by the municipality. **Expansion activities** – planned activities required to extend services to previously unserviced areas - or expand services to meet growth demands.

<sup>5</sup> Ministry of Infrastructure, Building Together; Guide for Municipal Asset Management Plan, (Queen's Printer for Ontario, 2012)

**Table 8: Roads** 

Planned Action	Policy
Non-infrastructure solutions	The historical practice based on the low volume traffic on roads is to estimate longer road rehabilitation cycles in comparison to
	other regions with a higher traffic volume
Maintenance activities	The goal of the Municipality is to schedule our road maintenance schedule in order to keep the condition level fair or better. This policy has the intended goal of extending the lifecycles of our roads while keeping a lower overall maintenance and rehabilitation cost.
Renewal/rehabilitation activities	Due to the high life expectancy of our village streets, the village water and wastewater delivery networks are scheduled for replacement only when the streets are due for rehabilitation. This policy eliminates the needless cost of roads rebuilds due to water and waste water network replacements that are planned separate from the road network.
Replacement activities	The rehabilitation of roads nearing their life expectancy is The rehabilitation of roads nearing their life expectancy is planned for in advanced according to the roads replacement cost. Projects in excess of \$800,000 are staged over a 3 year period, while projects between \$400,000 and \$799,999 are staged over a 2 year period.
Disposal activities	Road surfaces are milled and used as road base.
Expansion activities	With the forecasted limited population and accompanying demand increase on our road infrastructure there is no foreseeable requirement to expand our current road system.

**Table 9: Bridges** 

Planned Action	Policy
Non-infrastructure solutions	The historical practice based on the low volume traffic on roads is to estimate longer road rehabilitation cycles in comparison to other regions with a higher traffic volume.
Maintenance activities	The Municipality will adhere to the mandated 2 year bridge inspection schedule which provides a reliable and up-to-date condition report.
Renewal/rehabilitation activities	In order to plan for bridge renewal and rehabilitation activities, the Municipality of Centre Hastings has a policy of assigning financial staging periods for bridge construction based the estimate cost of the repair/renewal. Projects in excess of \$800,000 are staged over a 3 year period, while projects between \$400,000 and \$799,999 are staged over a 2 year period.
Replacement activities	Complete replacement of bridge when funding becomes available. Load limit signs are erected on bridges or bridge is closed until replaced.
Disposal activities	Cement materials from the disposed bridge are used for fill in low areas.

Table 10: Water and wastewater distribution network

Planned Action	Policy
	To alleviate ground water from seeping into the sewer system,
Non-infrastructure solutions	the Municipality is looking to enlarge the capacity of the lines
Non-initiastructure solutions	during rehabilitation work and at the same time lower the road
	allowance on the water and waste water system.
	Sewer mains on various streets have been sealed and pressure
Maintenance activities	tested to prevent infiltration. Regular videotaping has occurred
Wallitellance activities	to determine problem areas. Continual dredging of lagoons and
	berm maintenance is carried out.
	Complete replacement of the water and wastewater
Replacement activities	distribution system, where needed, coinciding with street
	reconstruction.
Disposal activities	Municipality is currently looking at installing a third lagoon.
	To alleviate ground water from seeping into the sewer system,
Expansion activities	the Municipality has created a ditch and installed a sub-drain to
	divert water to storms sewer.

#### 7. HIGH PRIORITY ASSETS

This asset management plan provides a full listing of the Municipality's assets their condition and their current ability to provide for the desired level of service. In accomplishing this plan, certain assets were flagged as a *high priority* concern. As such the Municipality of Centre Hastings has prioritized funding for the following assets.

# 7.1. Village of Madoc Municipal Water System Expansion

Currently the Village of Madoc obtains their drinking water from two (2) municipal supply wells, the Rollins Well and the Whytock Well, which currently service approximately 1500 people. The Whytock well experiences low flow during the dry season and is not considered a reliable municipal supply well. The Whytock well has also been reported to have exceedances in the Ontario Drinking Water Quality Standards for antimony and ammonia. These exceedances pose a health risk to the community. In order for the Municipality to accommodate their supply needs a new well and treatment building need to be developed to provide two fully functioning wells that meet both water supply and quality objectives for health and safety in order to supply safe and reliable water to the community.

Eliminating the existing Whytock well and developing a new Municipal well and treatment building would remove the risk of contamination from the water supply thus improving water quality and eliminating the health risk to the community. Finding a second reliable aquifer would improve supply quantities available and allow the Municipality to achieve their approved design flow. A second reliable well is a key component of the drinking water supply system.

The cost of developing a second aquifer has been estimated at \$990,633.60. The Municipality of Centre Hastings currently has within its water reserves funds \$99,093.35 allocated towards this project and is currently applying for external funding to allow the project to move forward.

# 7.2. St. Lawrence Street Water System

The St. Lawrence Street water distribution and storm water collection pipes are in poor conditions and currently at the limit of their capacity to handle the present flow conditions. Each precast watermain is being considered for replacement in order to improve capacity and update the pipe material. The Municipality will also modify the road allowance, lowering the capacity limits for houses on the street. Plans are to seek external funding for the improvement of St. Lawrence in the upcoming year.

# 8. ASSETS LIFE CYCLE

This asset management plan will be a tool that can be used to ensure that assets needs are anticipated, planned for and managed with a preventative and proactive strategy. The plan will provide council, staff and the public the means to see all assets in one comprehensive package. The plan will illustrate the asset management strategy supported by the Municipality and how they plan to manage their assets from needs and condition ratings to desired levels of service to managing risks and lowering life cycle costs.

The Asset Management Plan is a living document that at this point is in its infancy and continued review of the asset management strategy, condition assessments, priority conformation and financial strategy will be necessary to ensure the future viability of the plan. In the past the Municipalities approach to asset management has been generally reactive. Once an asset reached the end of its useful life funds were directed to replace the most critical asset to the extent that available funds would allow. Inevitably funds have not been sufficient to address community needs so service standards were lowered, poor conditions tolerated or external funding sources pursued.

As this asset management plan is developed, it is expected that all the assets will be viewed collectively and a more coordinated approach to funding their needs will develop and embrace planned actions such as those noted by the Ministry of Infrastructure below:

- Non-infrastructure solutions actions or policies that can lower costs or extend asset life (e.g., better integrated infrastructure planning and land use planning, demand management, insurance, process optimization, managed failures, etc.).
- Maintenance activities including regularly scheduled inspection and maintenance, or more significant repair and activities associated with unexpected events.
- Renewal/rehabilitation activities significant repairs designed to extend the life
  of the asset. For example, the lining of iron watermains can defer the need for
  replacement.
- Replacement activities activities that are expected to occur once an asset has reached the end of its useful life and renewal/rehabilitation is no longer an option.
- Disposal activities the activities associated with disposing of an asset once it
  has reached the end of its useful life, or is otherwise no longer needed by the
  municipality.
- Expansion activities (if necessary) planned activities required to extend services to previously un-serviced areas - or expand services to meet growth demands.

#### 8.1. Procurement

The Municipality has a Procurement Policy – Purchasing Procedures bylaw as required by the Municipal Act. This policy requires the following:

Purchases up to \$1,000 in value may be authorized by the department head.

Purchases up to \$10,000 (\$25,000 for building equipment, materials and repairs) in value may be authorized by the department head in consultation with Council.

Purchases of more than \$10,000 will be made following the receipt and approval of formal tenders.

This bylaw provides the basic minimum requirements for the acquisition of goods and services with a view to ensuring the Municipality obtains the best value for the goods and services it purchases.

# 8.2. Options Analysis

Undertaking options analysis is necessary to develop the strategy section of the asset management plan. This analysis compares different actions that would enable assets to provide the needed levels of service.

For the time being the focus of the Municipality will be on addressing immediate, critical needs that generally are well beyond the end of their useful life.

In order to delay other imminent costs some portion of the municipal resources may be redirected to more preventative or life extending measures (i.e. pipe lining vs. replacing; road/crack sealing and resurfacing vs. replacing; bridge rehabilitation vs. replacement; facility renovation vs. replacement).

This approach has some overlap into maintenance related activities. For the purpose of this document some elements have had periodic recurring maintenance provisions made to compliment the principal expense burden that of the significant capital works rehabilitation and replacement.

Periodic minor works intended to extend the overall life of the asset are built into the asset management plan for bridge structures. This is the most appropriate asset class for this approach at this stage for the Municipality. Typical bridge rehabilitation projects are a fraction of the replacement cost of the structure and can significantly extend the life of the structure. Where a lower cost rehabilitation is possible this approach has been taken.

Asset management options may be compared based on:

- Lifecycle cost the total cost of constructing, maintaining, renewing and operating an infrastructure asset throughout its service life.
- An assessment of all other relevant direct and indirect costs and benefits associated with each option. Examples include:

#### **Direct Benefits and Costs**

 Efficiencies and network effects (such as savings in wastewater treatment due to conservation and efficiency improvements to the water system or savings of

- time and vehicle operating costs for users of transportation infrastructure).
- Investment scheduling to appropriately time expansion in asset lifecycles (for example, consider delaying the resurfacing of road assets before an imminentlyplanned expansion to save costs and minimize waste).
- Safety (accident reduction and impact on both property damage and injury/fatalities).
- o Environmental impacts such as greenhouse gas emissions or nutrient loading.
- Vulnerability to climate change impacts or climate change adaptation.

# **Indirect Benefits and Costs**

- Municipal wellbeing and health.
- o Amenity values.
- o Value of culturally or historically significant sites.
- Municipal image.
- An assessment of the risks associated with all potential options. Each option may be
  evaluated based on its potential risks, using an approach that allows for comparative
  analysis. Risks associated with each option can be scored based on quantitative
  measures when reasonable estimates can be made of the probability of the risk event
  happening and the cost associated with the risk event. Qualitative measures can be
  used when reasonable estimates of the probability and the cost associated with the risk
  event cannot be made.

Again, it is expected that these elements will be considered in greater detail and included in the asset management plan as Municipal Staff and Council build on this initial asset management database.

# 8.3. Risk Analysis

A detailed asset management plan includes an overview of the ways in which the asset management strategy could fail to generate the expected service levels (risks) and the actions that will be taken in response to these identified risks (risk management strategies). Risk analysis involves proactively identifying risks, the consequence and likelihood of their occurrence, and the best ways to reduce, mitigate, or transfer each risk so as to minimize the adverse effects.

As a best practice, risk analysis should be embedded throughout the asset management planning process. Through the development of the asset management strategy, different actions are compared that would enable assets to provide the desired levels of service in a sustainable way. Evaluating the risks and available risk management strategies associated with each option is an essential part of this comparison.

# 8.4. Identifying Risks

Risks can be identified using a variety of techniques, including:

- Analysis of historical information.
- Facilitated workshops among staff.
- Consultations with external experts.
- Research into the experiences of other municipalities.

#### 8.5. Critical Assets

Some assets are more critical to the continuity of operations than others. Determining which assets are most critical to your municipality can help in prioritizing risk management activities. It can also help to ensure that operation and maintenance dollars and capital expenditures are targeted to assets with the greatest potential impact on service delivery. Critical assets are not necessarily those that have a high probability of failure - rather, they are those that would have the most significant impact on the municipality's ability to deliver services in the event of failure.

# 8.6. Risk Management Strategies

The risk analysis process should identify and evaluate a range of options for managing risks. Every risk management strategy has an associated cost - so the evaluation will ultimately assess value for money.

Risk management strategies can be separated into five broad categories:

- Prevention: Terminate the risk by doing things differently.
- *Reduction*: Take action to either reduce the likelihood of occurrence or limit the impact when the risk does occur.
- *Transference*: Pass management of the risk to a third party (e.g. insurance, contract provisions). Not all risks can be transferred in this way.
- Acceptance: Tolerate the risk, if the cost to mitigate the risk outweighs the likelihood and consequence of the risk, or the likelihood and impact of the risk occurring is acceptable.
- Contingency: Plan and organize actions to be initiated if the risk occurs. This includes ensuring the required resources are in place and responsibility for implementing the actions is clear.

# 8.7. Municipality of Centre Hastings's Approach to Risk Management

For the Municipality of Centre Hastings Asset Management Plan the elements described in this risk analysis process is imbedded in the condition rating or the remaining useful life of each particular element.

There no specific individual statement of a particular elements relative risk to another. For instance where there are two roads of similar relative condition, a roadway that has a higher traffic volume, higher speed, greater accident history, or otherwise which would result in it being considered a greater "risk" than the other is given a higher priority by more rapidly reducing its condition rating. This reflects the fact that its numeric condition rating is driving the point in time where funds are allocated for a particular asset relative to the next. Simply put, a troublesome road will reach a "0" condition rating more quickly than another because it should not be allowed to deteriorate to similar point due to the more rapid increase in risk (of accidents or otherwise) that accompanies that deterioration.

#### Critical Risk

The municipality will first and foremost endeavor to prevent the risk from occurring. Instances where there is a risk that has been identified and is felt to be particularly critical, specific and directed measures will be put in place to remove that risk. The highest of priority will be given to these assets as they are identified.

# Tolerable Risk

The more common condition that will exist is where a risk is known, but not felt to be of a critical nature. These would typically be items that have long been in existence and have no particular accident or occurrence history. The risks associated with these assets will be tolerated until such time that the whole asset is in need of attention and the asset will be improved in a manner that will prevent or reduce the impact of that risk at that time.

# 8.8. Transferring, Accepting or Risk Contingencies

Where a known risk cannot reasonably be prevented and will remain in some manner for the foreseeable future that risk will be accepted by the Municipality and where appropriate that risk may be transferred or a contingency put in place to minimize the impact of that risk.

# 8.9. Anticipating Risk

It is important to note that risk analysis is based on the expectation that a risk has been or can be identified by the municipality.

In many cases a risk may not be known until something happens to bring it to the attention of the Municipality. This is not to say that the Municipality should not exercise its due diligence in proactively identifying areas of risk, rather it is simply to acknowledge that not all conditions, situations, actions or results can be anticipated.

# 8.10. Review and Improvement

As with asset management planning as a whole, risk analysis should be seen as an ongoing process to be refined and improved over time. Implementation of risk management strategies should be monitored and reviewed. This includes:

- watching for the early warning signs that a risk is developing
- tracking trends and refining predictions around the consequence and likelihood of risks
- · checking that planned actions are being implemented
- checking that actions taken are effective

#### 9. FINANCIAL STRATEGY

A financial plan is critical for putting an asset management plan into action. By having a strong financial plan, municipalities can demonstrate that they have made a concentrated effort to integrate asset management planning with financial planning and budgeting and to make full use of all available infrastructure financing tools.

# 9.1. Capital Revenue / Expenditure History

On average over the past five years the Municipality of Centre Hastings has collected approximately \$650,000 each year through taxation to pay for capital deficits, debt and expenditures. This \$3,250,000 represents a contribution to \$10,243,899.03 of new or rehabilitated infrastructure and repayments of \$1,918,623.60 for capital expenditures in prior years.

The existing debt associated with the Medical Centre will be paid off in 2025 and the municipality will have an additional \$170,000 for use on new capital projects.

If the Municipality continues to pay down the unfinanced capital deficit at the same rate, after 7 years approximately \$215,000 will be available for new capital projects

The Municipality has received an average of \$810,000 per year in capital infrastructure grants from upper level governments. These funds are applied for on a year by year basis based on what is available. Each grant has its own criteria and methodology and there is never a guarantee that we will receive funds. Ideally a sustainable capital infrastructure funding would be available to municipalities on an ongoing basis, however the municipality will have to adjust this plan yearly based on any grant approvals.

Based on a stable tax base and no known or planned new revenue sources it is felt a yearly capital budget of \$850,000 will eventually be available to offset projected capital expenditures and prior year capital expenditures is appropriate.

The following summary has been provided:

					_	
	2011 Actual	2012 actual	2013 Actual	2014 Actual	2015 Budget	5 year Average
Unfinanced Capital Additions	\$90,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$81,531.00
Unfinanced Capital Payments	\$205,912.00	\$296,509.00	\$196,644.60	\$284,925.00	\$179,100.00	\$297,766.25
Net Unfinanced Capital	\$115,412.00	\$296,509.00	\$196,644.60	\$284,925.00	\$179,100.00	\$214,518.12
Loan Payments	\$169,142.00	\$169,142.00	\$169,142.00	\$169,142.00	\$169,170.00	\$169,147.60
Gas Tax Received	\$269,081.12	\$288,857.30	\$269,081.12	\$255,745.99	\$263,088.88	\$269,170.88
Grants Received	\$432,301.00	\$111,887.00	\$1,906,155.00	\$587,364.02	\$1,009,946.00	\$809,530.60
From Reserves	\$258,557.00	\$645,115.00	\$1,738,849.00	\$1,236,843.42	\$1,156,254.00	\$1,007,123.68
Contributions to Reserves	\$378,927.00	\$825,483.00	\$94,300.00	\$789,576.47	\$0.00	\$417,657.29
Capital Expenditures	\$1,155,939.00	\$653,617.00	\$4,037,087.00	\$2,181,854.03	\$2,215,402.00	\$2,048,779.81
Net Capital Expenditures	\$844,008.00	\$722,098.00	\$486,383.00	\$1,147,223.06	\$49,202.00	\$649,782.81
Annual Capital Budget	\$1,128,562.00	\$1,187,749.00	\$852,169.60	\$1,601,290.06	\$397,472.00	\$1,033,448.53

For the purpose of this study and forecast it is assumed that the following revenue will be available:

Year 1 - \$450,000

Year 2 to 7 – increased at 2% per year.

Year 8 - \$650,000

Year 9 to 10 – increased at 2% per year.

Year 11 - \$850,000

Year 13 and beyond – increased at 2% per year.

#### 9.2. **Capital Revenue / Expenditure Forecast**

The breakdown and distribution of anticipated expenditures and revenues across a 30 year horizon are provided in the appendix. Particular highlights are provided below:

# **Existing Forecast Conditions**

# Revenue

-	Opening Balance	\$0
-	Annual Capital Revenue	\$0.45M
-	External Funding Sources	\$0
-	Interest Rate (Reserves/Loans)	3%
_	Capital Revenue Increase Rate	2%

Expenditure		
-	Inflation Rate	2%

-	Total Expenditure	\$87.5M
---	-------------------	---------

Road System	\$47.0M
Water Distribution	\$5.8M
Wastewater Collection	\$4.0M
Bridges	\$6.2M
Buildings & Facilities	\$12.2M
Drinking Water Treat & Pump	\$5.5M
Wastewater Treatment	\$1.0M
Equipment	\$4.0M
Other	\$1.6M

Average Yearly Expenditure \$2.7M

# Results (\$0 Starting Revenue)

(\$173M) (deficit) Minimum Balance

Forecast is not sustainable and quickly cascades into unmanageable debt conditions.

Forecast Conditions with Additional Funding Sources

Results (\$45.0M Starting Revenue)

(\$56.8M) (deficit) Minimum Balance

This forecast scenario is significantly improved over the existing financial

forecast but remains in a significant deficit throughout the horizon.

# Results (\$60M Starting Revenue)

Minimum Balance

(\$20.0M) (deficit)

- This forecast scenario improves further however generally remains in a deficit condition with the exception of the very end of the horizon.

# Results (\$67.5M Starting Revenue)

Minimum Balance

\$1.2M surplus

- This forecast scenario provides a more balanced mixture of deficit and reserve conditions through the first 2/3 of the horizon. The minimum balance is of an amount that could be financed if the timing of expenses could not be sufficiently adjusted or other savings found as the asset management plan develops over time.
- This scenario results in a significant reserve at the end of the horizon. The Municipality would be able stop the yearly increase in revenue to offset this excessive reserve.

# 10. CONCLUSIONS

While the assets noted have been tracked and lifecycles considered to varying degrees, there will undoubtedly be modifications made to this plan as the various asset groups become more regularly considered collectively and over a longer horizon.

As revenue sources are developed and the significant imbalance between revenue and expense better balanced, more discrete assessments and management of the elements can be incorporated and the asset management plan can be further refined over time.

However for the time being, this initial asset management plan provides the following:

The Municipality is responsible for an extensive and varied service and infrastructure system.

Generally, the Municipality currently provides a level of service that is appropriate to its size, location and public demands. The Water supply system within the Village of Madoc has been identified as a high priority asset in need of development.

This asset management plan considers the maintenance of the assets in a manner more or less consistent with current practices and those considered typical for a municipality such as this.

The financial demands of the existing systems are well beyond the revenue that the existing tax base and other known predictable revenue sources is capable of providing – even when an exceptional increase to the current tax rate is considered.

While there are opportunities to extend the life of existing assets through preventative or proactive maintenance and improvement strategies (i.e. sewer relining, road crack sealing, etc.) they are less viable in smaller communities such as Centre Hastings where it is more difficult to take advantage of costs of scale and benefits would be minor relative to the existing revenue / expense forecast.

Where particular peak financial demands arise due to coincident needs of various assets it would be reasonable and expected that the Municipality would consider financing the costs over the short term — as has been done in the past — however this approach is not sufficient to address the existing shortfall.

In previous years there have been opportunities to bridge the gap between revenue and expenses with cost sharing agreements and funding programs with other levels of government. While it unclear if this will be available in the future, additional funding from Provincial and Federal governments seems to be a critical element to any future

approach to the maintenance of the existing municipal assets.

Without additional sources of revenue the level of service, safety and general quality of life for those living in and visiting the Municipality of Centre Hastings will slowly deteriorate in the short term, but will continue to deteriorate at a progressively more rapid pace over time.

Respectfully Submitted,

THE GREER GALLOWAY GROUP INC. ENGINEERS AND PLANNERS

#### 11. GLOSSARY

#### Roads

*Life Expectancy* – This is essentially the useful life of the asset. When a road reached the end of its useful life major rehabilitation or reconstruction is required.

Remaining Life – This is the number of years remaining until a provision is made for the major rehabilitation or reconstruction of an asset.

Year Constructed/Purchased – The year a road is constructed is not typically known, or is no longer relevant, accordingly this column is left blank.

Current Year – This is starting year of the asset management table and year to which the remaining life of an asset is added to determine when provisions are made for the rehabilitation or reconstruction of the asset.

Life Expectancy Adjustment – This allows the timing of an asset cost to be adjusted for any number of reasons. The most common reason is to spread out a group of assets that are due on the same year. This can also be used to adjust an assets priority by manually moving it forward or back in time.

Replacement Date – This is the sum of the current year, remaining life and life expectancy adjustment. This is the year that the rehabilitation / replacement expenditure is applied. Repair / Rehabilitation Staging – For larger projects this allows the costs for that asset to be spread over 1, 2 or 3 years.

Repair Cycle – This is the spacing between repair provisions. This is a repeating or recurring provision that is applied to extend an assets useful life beyond that which is normally found. If the practice is to replace an asset at the end of its life cycle this feature is not applied. Road Type – This documents the basic classification of a road. This determines the life expectancy, repair cycle and unit cost of the road.

Quantity & Units – This is the amount of the asset, be it the total length or quantity of the asset.

*Unit Cost* - This replacement or rehabilitation cost of the asset per unit length or per asset. In the case of a road it is the full cost of the removal of the existing roadway surface elements, construction of new surface and drainage elements, professional services and other typically associated costs. It does NOT include the cost of water distribution or wastewater collection pipes beneath the road, these are accounted for separately.

#### **Water Distribution & Wastewater Collection**

Condition Rating & Life Expectancy – These fields are blank because the timing of this asset cost is linked to the timing of the associated road reconstruction.

Unit Cost – The unit cost to replace a watermain and associated appurtenances is \$500/meter. The unit cost to replace a sewer main is \$400/meter.

Repair Percentage – Repair or maintenance provisions have not been included at this time. To our knowledge the rate of repair or other maintenance work is not significant enough at this time to warrant provisions beyond the planned replacement of the mains with the associated road work.

Rehabilitation / Replacement Percentage - For the purpose of this database it is assumed that all cast iron and all ductile iron watermains, and vitrified clay and asbestos cement sewers will be replaced when the associated road system is reconstructed.

## **Data Collection**

Initial Year – This is the year in which the study takes effect. It is 2016 as the database is intended to begin the coming year – not what has been spent in the current year.

Study Horizon – As noted earlier, this represents the number of years for which asset needs have been considered – in this case 30 years.

Opening Balance – This reflects the estimated existing reserve balance that will be available to offset asset costs in year 1 (2016).

Current Capital Budget / Year 1 Capital Budget – For the purpose of this study these values are assumed equal – there are no significant changes to the available budget anticipated for 2016. The Capital Budget refers to the funds that are expected to be available to offset the cost burden of the stated assets.

Interest Rate – This is an assumed average interest rate that may be earned on invested funds that are held in reserve or interest charged on (negative) funds that are financed.

Inflation Rate – This is an assumed average rate of inflation that is applied to all costs. Costs are shown in 'todays or current 2016 dollars'. Costs are compounded year over year and results in the actual costs of an element increasing over time.

Taxes (H.S.T.) – This is the portion of the Harmonized Sales Tax that is NOT related to a municipal government.

Budget Increase Rate —This is the rate at which the budget or the funds available are assumed to increase year over year. In this case the budget is assumed to increase at a rate consistent with the rate of inflation.

Budget Increase Period – How often the budget is increased can vary. For instance it can be a yearly increase (as is proposed) or a larger increase can be applied every two or three years. Special Contribution / Year of Contribution – Used if there was a known special or unique one time source of additional funding, a lump sum could be applied in any particular year. For example there is a funding agreement in place for the rehabilitation of the municipal lagoon system which will incur a cost of \$4,000,000, an amount equal to the funds to be received from higher levels of government for this work has been included.



The Greer Galloway Group Inc. Engineers and Planners

ACCET	MANAGEMENT PLAN:	Municipality of Centre Hast	inge									Water		Sew	999					<u> </u>		*
			ings	4						3;		vvatei	1	Sew.	age	4				ge (		Intial Year: 201
ADDRES	88:	7 Furnace Street, Box 900						<u>\$</u>	riod	rce										suta		Study Horizon (years): 3
		Madoc, ON, K0K 2K0						/ear	Per	(2); <b>L</b>										erce		Opening Balance: \$ -
		(613) 473-4030				큣		t C	ging	B (2								_		II I		Current Capital Budget: \$ 650,000
						hase		men	Stag	HC								ars		E E	_	Year 1 Capital Budget: \$ 650,000
				ars.	ars)	urc		just	ion	. E							etc)	<u> </u>	<b>%</b>	Jace	ST)	Interest Rate: 3.09
				a   3		d/P		Ad	itat ars)	an (						<b>.</b>	ਰੰ	ent	ge (	Rep	Ξ.	Inflation Rate: 2.09
				atin	ife	ucte (e)	<u>.</u>	ncy	abil Ye	S   4	-		eet	=	leet)	Asse	8	Ē I	ınta	u l	(Inc	Taxes (HST): 1.769
PREPAR	PED RV:	The Greer Galloway Group Inc Engineers and Planners		n R	Igu	nstr	Yea	nent	Reh m 3	ycle	erris		el sh	erria	S   II	Jo	ŽĮ	(C	erce	tatio	ost	Budget Increase Rate: 2.09
IKEIAI	ED D1.	1620 Wallbridge Loyalist Road Belleville ON K8N 4Z5		Exp liftio			ent	Exp	ir /	ir C	Mat Mat	900	exc	Mat	poop	ıtity	<u>e</u>	Š	ir P	Pilit	ir C	Budget Increase Period:
ITEM	ASSET	Comment (1)	Comment (1)	onc	l ii	ear	l ji	life]	Kepa May	tepa toad	ize (	e e	ag	ize (	) ag(	Quan	ji ji	<u>ii</u>	repa .	(cha	repa .	Special Contribution: \$ -
				0 1	~	<u>x</u>	, o	<u> </u>	<b>2</b> C	<u> </u>	<u>a</u> 8	<	<	A S	<u> </u>		<u> </u>	ם	~	~	~	Year of Special Contribution 1: 201  Comment (3)
ROAD SYS	TEM																					Comment (3)
1	Roslin Road	Shannonville Road	Highway 37	6 8	4	1	2014	0 2018	1	4 3		-	-			600	m S	\$50	0%	100% \$	- :	\$ 30,528
2	Shannonville Road	Highway 37	Boundary Line	8 20	0 16	1	2014	0 2030	1	10 2		-	-			500	m \$	200	0%	100% \$	- :	\$ 101,760
3	Boundary Road	Hwy 37 Westerly	0.4 km west of Hwy 37	10 8	8	1	2014	0 2022	1	4 3		-	-			400		\$50		100% \$	- :	\$ 20,352
4	Boundary Road	0.4 km westerly of Hwy 37	2.4 km west of Hwy 37	10 8			2014	0 2022	1	4 3		-	-			2000		\$50		100% \$	- :	\$ 101,760
5	Boundary Road Phillipston Road	2.4 km west of Hwy 37	Phillipston Road	3 50			2014	0 2029	1	5 4		-	-			2300		\$25		100% \$	- ;	\$ 58,512
6	Emerson Road	Southerly limit of Huntingdon Twp  Moira Road	- Boundary Road	3 8		1	2014 2014	0 2016 0 2029	1	5 4		-	-			3400 2400		\$50 \$25		100% \$ 100% \$	- ;	\$ 172,992 \$ 61,056
- 8	Clearview Road	Phillipston Road	Wilson Road	4 8			2014	0 2017	1	4 3						4800		\$50		100% \$		\$ 244,224
9	Clearview Road	Wilson Road westerly	Limit of Huntingdon Twp	7 8		1	2014	0 2019	1	4 3		-	- 1		- 1 -	500		\$50		100% \$	- :	\$ 25,440
10	Wannamaker Road	Clearview Road	Moira Road	4 50	0 20	1	2014	0 2034	1	5 4						2800	m §	\$25	0%	100% \$	- ;	\$ 71,232
11	School House Road	Moira Road	Clearview Road	4 50			2014	0 2034	1	5 4		-	-					\$25		100% \$	- :	66,144
12	Wilson Road	Clearview Road	Hwy 62	4 8		•	2014	0 2017	1	4 3		-	-			400		\$50		100% \$	- :	\$ 20,352
13	Elliot Road	Wilson Road	End West limit of Huntingdon Turn	6 8			2014	0 2018	1	4 3 10 2		-	-		-   -	300		\$50 200		100% \$	- ;	\$ 15,264 101.760
14 15	Ridge Road Donnan Road	Hwy 62 westerly Ridge Road	West limit of Huntingdon Twp Ridge Road	9 20			2014	0 2032 0 2032	1	10 2			-			500 300		200		100% \$ 100% \$	- :	\$ 101,760 \$ 61,056
16	Moira Road	Hwy 62 easterly	20m west of Phillipston Road	9 20			2014	0 2032	1	10 2		+ -	<del>                                     </del>			6400		200		100% \$		\$ 1,302,528
17	Moira Road	20m west of Phillipston Road	200m east of Phillipston Road	9 20			2014	0 2032	1	10 2		-	- 1	-   -		220		200		100% \$	- ;	5 44,774
18	Moira Road	200m east of Phillipston Road	Hwy 37	9 20	0 18	1	2014	0 2032	1	10 2		-	-			3100	m \$	200	0%	100% \$	- :	\$ 630,912
19	Crookston Road	Easterly Twp limit of Huntingson westerly	1.2 km east of Hwy 62	8 20		1	2014	0 2030	1	10 2		-	-			0000		200		100% \$	- :	\$ 1,750,272
20	Jones Road	Crookston Road northerly	Quin-Mo-Lac Road	7 50			2014	0 2049	1	5 4		-	-			2100		\$25		100% \$	- :	\$ 53,424
21	Camp Road	Quin-Mo-Lac Road	Camp Lane	4 50			2014	0 2034	1	5 4		-	-			2300		\$25		100% \$	- :	58,512
22	Frank's Road Quin-Mo-Lac Road	Camp Road westerly Camp Road westerly	Retriever Lane Hwy 62	7 50		1	2014 2014	0 2049 0 2017	1	5 4 3		-	-			1700 5200		\$25 \$50		100% \$ 100% \$	- 1	\$ 43,248 \$ 264,576
24	Preston Road	Hwy 62	Spring Brook Road	1 8			2014	0 2014	1	4 3		_	- 1			5200		\$50		100% \$	- 1	\$ 264,576
25	Crookston Road	Hwy 62 easterly	0.8km east of Hwy 62	8 20			2014	0 2030	1	10 2		-	- 1			800		200		100% \$	- :	\$ 162,816
26	Crookston Road	0.8km east of Hwy 62	1.2km east of Hwy 62	8 20	0 16	1	2014	0 2030	1	10 2		-	-			400	m \$	200	0%	100% \$	- ;	\$ 81,408
27	Thompson Road	Crookston Road northerly	Sloat Road	6 50			2014	0 2044	1	5 4		-	-			000		\$25		100% \$	- ;	\$ 15,264
28	Sloat Road	0.4km east of Thompson Road westerly	0.2km west of Thompson Road Slab Street	9 50		_	2014	0 2059	1	5 4		-	-			600		\$25		100% \$	- ;	\$ 15,264
29 30	Douglas Road Kerby Road	Crookston Road southerly Hwy 62 southerly	Slab Road	4 50			2014 2014	0 2034 0 2034	1	5 4		-	-			2900 1000		\$25 \$25		100% \$ 100% \$	- 1	5 73,776 5 25,440
31	Kerby Road	Slab Street	Hallowview Road	4 50		_	2014	0 2034	1	5 4		-	-					\$25		100% \$	- !	68.688
32	McCumber Road	Kerby Road easterly	-	4 50		1	2014	0 2034	1	5 4		-	-			2000		\$25		100% \$	- :	\$ 50,880
33	Sill Road	Carson Road W to Bridge	Bridge W to Cole Road	6 8	4	1	2014	0 2018	1	4 3		-	-			4540	m §	\$50	0%	100% \$	- :	\$ 230,995
34	Carson Road	Moira northerly	Fuller	6 8			2014	0 2018	1	4 3		-	-			4300		\$50		100% \$	- :	\$ 218,784
35	Post Road Southerly	Fuller	Johnston Road	3 50			2014	0 2029	1	5 4		-	-					\$25		100% \$	- ;	\$ 35,616
36	Johnston Road Camp Road	1.1km east of Post Road Franks Road	1.0km west of Post Road North end	3 50			2014	0 2029 0 2029	1	5 4			-			2100 1000				100% \$	-	5 53,424 5 25,440
38	Thomasburg Road	Township boundary	Carson Road	7 8			2014	0 2019		4 3		+	<del>  -  </del>						070	100% \$	- 1	
39	Country Man Road	Township boundary	1.1km west	5 50		_	2014	0 2039	1	5 4		-	- 1	-   -				\$25		100% \$	- ;	5 27.984
40	Fuller Road	Boundary Road	4.5km west of Boundary Road	5 8	4	1	2014	0 2018	1	4 3		-	-			4500	m §	\$50	0%	100% \$	- :	\$ 228,960
41	Robinson Road	Fuller Road	2.1 km north of Fuller Road	6 50			2014	0 2044	1	5 4		-	-			2100		\$25		100% \$	- :	\$ 53,424
42	Fuller Road	4.5 km west of boundary	Slab Road	5 8			2014	0 2018	1	4 3		-	-			1400		\$50		100% \$	- ;	71,232
43 44	Slab Road Slab Road	Fuller Road 5.1 km west of Fuller	5.1 km west of Fuller Hwy 62	6 8			2014 2014	0 2018 0 2018	1	4 3						5100 700		\$50 \$50		100% \$ 100% \$	- :	\$ 259,488 \$ 35,616
45	Slab Road	Hwy 62	0.2 km west of Hwy 62	6 8	_	_	2014	0 2018	1	4 3						200		\$50		100% \$		5 10,176
46	Slab Road	0.2 km west of Hwy 62	west boundary (1.2 km w. of Twiddy)	5 50			2014	0 2039	1	5 4	-   -	-	-		- 1 -	3000		\$25		100% \$	- :	
47	Joyce Road	Intersection of Joyce & Salem	Ray Road	5 50	0 25	_	2014	0 2039	1	5 4		-	-			2800	m S	\$25	0%	100% \$	- ;	\$ 71,232
48	Ray Road	Douglas Road west	Joyce Road	7 8			2014	0 2019	1	4 3		-	- 1					\$50		100% \$	- ;	
49	Hollowview Road	West Twp. Bounary	Hwy 62	2 8			2014	0 2015	1	4 3		-	-					\$50		100% \$	- ;	\$ 96,672 \$ 225,622
50 55	Hollowview Road MacMillan Road	Hwy 62 Hwy 62	Carson Road 0.4 km east of Hwy 62	4 8			2014 2014	0 2017 0 2034	1	4 3 5 4						6400 400		\$50 \$25		100% \$ 100% \$	- :	\$ 325,632 \$ 10,176
56	Reid Settlement Road	Hwy 62	Joyce Rd Twp line west	4 50			2014	0 2034	1	5 4										100% \$	- :	5 53,424
57	Twiddy Road	Reid Settlement	Spring Brook Road	4 50			2014	0 2034	1	5 4			- 1		-   -	5200		\$25		100% \$	- 1	\$ 132,288
58	Spring Brook Road (Cnty Rd 38)	West Twp. Line	Hwy 62	9 8			2014	0 2021	1	4 3						5500		\$50		100% \$	- :	\$ 279,840
59	Wood Road	Hwy 62	3.6 km west of Hwy 62	5 50			2014	0 2039	1	5 4		-	- 1			0000		\$25		100% \$	- :	\$ 91,584
60	Lahey Road	Bronson Rapids Road	Old Marmora Road	5 8			2014	0 2018	1	4 3		-	-			0000		\$50		100% \$	- :	\$ 305,280
61	Old Marmora Road	Lahey Road	0.1 km west of Lahey Road	6 8			2014	0 2018	1	4 3			-		-			\$50		100% \$	- :	5,088
62	Old Marmora Road Centre Road	0.1 km west of Lahey Road Bronson Rapids Road	Bronson Rapids Road Lahey Road	6 8	_		2014 2014	0 2018 0 2020	1	4 3						5000 4000		\$50 \$50		100% \$ 100% \$	- :	\$ 254,400 \$ 203,520
64	Bronson Rapids Road	Old Marmora Road	Lahey Road	3 50			2014	0 2029	1	5 4									0%		- :	6 61,056
65	Gray Road	Hwy 62	0.9 km west of Hwy 62	3 8			2014	0 2016	1	4 3	-   -				-   -			\$50		100% \$	- :	\$ 45,792
67	Scholz Road	Slab Road	west end	5 8	4	1	2014	0 2018	1	4 3		-				300		\$50	0%	100% \$	- ;	\$ 15,264
68	Boat Launch Road	Hwy 62	Hwy 62	8 50			2014	0 2054	1	5 4		-	-			200		\$25		100% \$	- ;	5,088
	Mac Donald Crescent	Hwy 62	Hwy 62 End of Maud Street	9 50	_		2014	0 2059 -14 2017	1	5 4 10 1			-			200			0%	100% \$ 100% \$	-	5 5,088 5 508,800
69 101	Maud Street	Durham St. South		7 25	5 17	1															- 1	

Page 1 of 4 12/16/2015

ASSET MA ADDRESS  PREPARE ITEM	ANAGEMENT PLAN: S:	Municipality of Centre Hast 7 Furnace Street, Box 900	ings							v	Water		Sewage						%	1 7	Intial Year:	2015
PREPARE	S:	7 Furnace Street, Box 900							1 8						4 1				<u>.</u>	I-B	annual I Cuit	2015
								B	) m										ıtag	Ę.	Study Horizon (years):	3
		Madoc, ON, K0K 2K0					Sars	Peri	];r										rcei	) set	Opening Balance: \$	-
		(613) 473-4030			_		( <b>3</b> 6	l gu	(5);										i Pe	స్త	Current Capital Budget: \$	650,000
					pese		emt	tagi	8								$\widehat{\mathbf{z}}$		Jen	neu	Year 1 Capital Budget: \$	650,000
				<u>2</u>	chi S		stm	i Si	H ::							(C)	olla	· •	T)	cen	Interest Rate:	3.09
				Yea	Ea La		l dju	a latio	e l (si l l)							p,	T D	6 (%	alde   SH	Repk ST)	Inflation Rate:	2.09
Т			ling	(c)	re ()		cy ⊬	Date Date	Yea   Year			(F)		et)	sset	eac	rre	ıtag	mcl.	HSJ	Taxes (HST):	1.769
Т		The Greer Galloway Group Inc Engineers and Planners		tan t	S Lu	ear	tan	ent]	: Ce   Ce	rial		she rial		she	JE A	m2,	<b>.</b>	rceı	st ()	ncl.]	Budget Increase Rate:	2.09
ITEM	ED BY:	1620 Wallbridge Loyalist Road Belleville ON K8N 4Z5	Lion	xbec		nt Y	xbec	· / Re	Ç   ½ €	late	90k	xcel	ook)	[Ge]]	iţ	Ĕ	ost	. Pe	Co Ilita	ilita s; In	Budget Increase Period:	2.07
111241	ASSET	Comment (1)	Comment (1)	e E	ar (	Ap	E E	plac pair faxi	pair pad 'ave	pe N	9.	e le l	re (r	ie(e)	rant	its	Ħ	pai	thab	shab	Special Contribution: \$	-
	13521	Comment (2)	5 comment (1)	Li.	Y S	<u> </u>	<u> </u>	ă ă è	<u> </u>	E S	Ą	Pi Ag	A Sir	ΑŞ	ō	5	5	Re	ă ă	ž č	Year of Special Contribution 1:	201
102 D	Durham Street South	Maud Street	Seymour Street 6	25 1	15 1	2014	4 -14	2015 1	10 1	DI 250	100	80 1980 AC	200 1980	1000	2500	m	\$2,500	0%	100% \$ -	\$ 6,360,000	Comment (3)	
	Durham Street	Seymour Street	Furnace Street 6		15 1			2015 1	10 1	DI 250	) 198	80 1980 AC	350 1980	1980	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Durham Street South	Furnace Street	Livingston Street 6		15 1			2015 1	10 1	CI 250	) 198	80 1980 AC	350 1980	1980	200	m	\$2,500	0%	100% \$ -	\$ 508,800		-
105 D	Durham Street South	Livingston Street	Elgin Street 6	25 1	15 1	2014	4 -13	2016 1	10 1	CI 250	) 195	50 1950 -		-	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Durham Street South	Elgin Street	St. Lawrence Street 6		15 1	2014		2016 1	10 1	CI 250	) 195	50 1950 -		-	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Durham Street North	St. Lawrence Street	Prince Street 6		15 1			2016 1	10 1	CI 250	) 195	50 1950 -		-	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Durham Street North Durham Street North	Prince Street  Queen Victoria Street	Queen Victoria Street 6 Gladstone Street 6		15 1 15 1	2011		2016 1	10 1	CI 150	195	50 1950 -			100	m m	\$2,500 \$2,500	0%	100% \$ - 100% \$ -	\$ 254,400 \$ 254,400		
	Gladstone Street	Durham Street	Russel Street 7		17 1			2017 1	10 1	CI 200	) 195	50 1950 -			200	m m	\$2,500	0%	100% \$ -	\$ 254,400		
	Russel Street	Gladstone Street	Dufferin Street 9		22 1			2024 1	10 1		-				400	m	\$2,500	0%	100% \$ -	\$ 1,017,600		
	Russel Street	Dufferin Street	Hwy 7 9		22 1			2024 1	10 1		-			-	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Queen Victoria Street West	Hwy 62	Durham Street 6		15 1	2014		2018 1	10 1	CI 100	) 195			-	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Queen Victoria Street West	Hwy 62	Madawaska Street 6		15 1			2018 1	10 1		_	- AC	200 1954	1954	50	m	\$2,500	0%	100% \$ -	\$ 127,200		
	Madawaska Street	Queen Victoria Street	Prince Albert Street 5		12 1			2015 1	10 1	DI 150	197	75 1975 AC	250 1976	1976	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Prince Albert Street East Prince Albert Street	Hwy 62 Madawaska Street	Madawaska Street         6           End of Prince Albert Street W         4		15 1 10 1	2014		2018 1 2014 1	10 1	CI 150	195	50 1950 AC	250 1953	1953	100 55	m m	\$2,500 \$2,500	0%	100% \$ - 100% \$ -	\$ 254,400 \$ 139,920		
	Prince Albert Street East	Hwy 62	Durham Street 6		15 1			2014 1	10 1	- 130	, 193	- AC	230 1908	1908	100	m m	\$2,500	0%	100% \$ -	\$ 139,920		
	Prince Albert Street East	Durham Street	Davidson Street 6		15 1			2019 1	10 1	CI 250	) 195	50 1950 AC	200 1980	1980	200	m	\$2,500	0%	100% \$ -	\$ 508,800		-
	Prince Albert Street	Davidson Street	Wellingston Street 6		15 1			2019 1	10 1		-	- AC	200 1976	1976	1100	m	\$2,500	0%	100% \$ -	\$ 2,798,400		
	Wellington Street	St. Lawrence Street	Wellington Court N 7		17 1	2014		2022 1	10 1		-			-	400	m	\$2,500	0%	100% \$ -	\$ 1,017,600		
	Wellington Court	Wellington Street	end of Wellington Court 5		12 1			2017 1	10 1		-			-	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Wellington Street	St. Lawrence Street	Elgin Street 6		15 1		-	2020 1	10 1	DI 250	) 198	80 1980 AC	250 1980	1980	50	m	\$2,500	0%	100% \$ -	\$ 127,200		
	Elgin Street Concession Road	Wellington Street Elgin Street	Concession Road         7           St. Lawrence Street East         7		17 1 17 1			2022 1	10 1	DI 250	198	80 1980 AC	250 1980	1980	700 200	m m	\$2,500 \$2,500	0%	100% \$ - 100% \$ -	\$ 1,780,800 \$ 508,800		
	Concession Road	St. Lawrence Street	Boundary Road 7		17 1			2023 1	10 1						200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	St. Lawrence Street	East Boundary	Concession Road 7		17 1	2014		2023 1	10 1	CI 150	) 195	55 1955 AC	200 1955	1955	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
137 St	St. Lawrence Street	Concession Road	Durham Street 7		17 1			2023 1	10 1	CI 150	) 195	55 1955 AC	200 1955	1955	2700	m	\$2,500	0%	100% \$ -	\$ 6,868,800		
	St. Lawrence Street	Durham Street	Hill Avenue 7		17 1			2024 1	10 1		-			-	1700	m	\$2,500	0%	100% \$ -	\$ 4,324,800		
	Hill Avenue Seymour Street	St. Lawrence Street West Rollins Street	Old Marmora Road 9 Hill Avenue 7		22 <u>1</u> 17 <u>1</u>	201		2029 1	10 1		+-			-	1000	m	\$2,500	0%	100% \$ -	\$ 2,544,000		
	Seymour Street West	Durham Street	Rollins Street 7		17 1 17 1	2014		2024 1	10 1	PVC 200	108	87 1987 AC	250 1980	1080	200	m m	\$2,500 \$2,500	0%	100% \$ - 100% \$ -	\$ 1,526,400 \$ 508,800		
	Rollins Street	Seymour Street	Livingston Street 6		15 1			2023 1	10 1		-			-	400	m	\$2,500	0%	100% \$ -	\$ 1.017.600		
	Colborne Street	Rollins Street	Dead end Colborne Street 7		17 1			2025 1	10 1	PVC 150	) 198	88 1988 PVC	200 1987	1987	1300	m	\$2,500	0%	100% \$ -	\$ 3,307,200		
157 R	Rollins Street	Livingston Street	St. Lawrence Street West 6	25 1	15 1	2014	4 -6	2023 1	10 1		-			-	650	m	\$2,500	0%	100% \$ -	\$ 1,653,600		
	Wishart Street	Rollins Street	Dead end 6		15 1			2023 1	10 1		_			-	60	m	\$2,500	0%	100% \$ -	\$ 152,640		
	Whytock Street	St. Lawrence Street	North end 6		15 1			2024 1	10 1	CI 150	) 198	82 1982 AC	250 1968	1968	1000	m	\$2,500	0%	100% \$ -	\$ 2,544,000		
	St. Peter Street North St. Peter Street South	St. Lawrence Street St. Lawrence Street	Dead end 4  0.5 km s of St Lawrence 7		10 1 17 1			2019 1	10 1		_			-	75 500	m	\$2,500 \$2,500	0%	100% \$ - 100% \$ -	\$ 190,800 \$ 1,272,000		
	St. Peter Street South	St. Lawrence Street Livingston Street	0.5 km s. of St. Lawrence         7           Dead end         6		15 1			2026 1	10 1	DI 150	) 198	86 1986 PVC	200 1987	1987	20	m m	\$2,500	0%	100% \$ -	\$ 1,272,000		
	Champlain Street	Livingston Street	St. Lawrence Street 7		17 1			2027 1	10 1	CI 200	) 195	50 1950 AC	250 1953	1950	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Livingston Street	Francis Street	0.2 km east of Baldwin 7	25 1	17 1			2027 1	10 1		-			-	1800	m	\$2,500	0%	100% \$ -	\$ 4,579,200		
	Baldwin Street	Seymour Street	Elgin Street 9		22 1			2032 1	10 1		-				600	m	\$2,500	0%	100% \$ -	\$ 1,526,400		
	Elgin Street	Wellington Street	Baldwin Street 7		17 1			2027 1	10 1	DI 250	) 198	80 1980 AC	350 1980	1980	250	m	\$2,500	0%	100% \$ -	\$ 636,000		
	Dufferin Street Marmora Street	Russel Street Rollins Street	East limits 7 West limit 5		17 1 12 1			2028 1	10 1	CI 150	106	 50 1960 VC	200 1968	1069	200 100	m m	\$2,500 \$2,500	0% 0%	100% \$ - 100% \$ -	\$ 508,800 \$ 254,400		
	Francis Street	Livingston Street	North limits 8		20 1			2023 1	10 1	- 130	, 190	30 1900 VC	200 1908	1908	100	m m	\$2,500	0%	100% \$ -	\$ 254,400		
	Russel Street	Gladstone Street	St. Lawrence Street West 8		20 1			2031 1	10 1	CI 100	) 195	54 1954 -			500	m	\$2,500	0%	100% \$ -	\$ 1,272,000		
	Elgin Street	Durham Street	Baldwin Street 7		17 1			2029 1	10 1		-			-	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Furnace Street	Durham Street	Baldwin Street 6		15 1			2027 1	10 1			- AC	350 1980	1980	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Davidson Street	St. Lawrence Street	Prince Albert Street 7		17 1			2029 1	10 1	CI 200		50 1950 AC	200 1953	1953	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Nelson Street Gream Street	St. Lawrence Street St. Lawrence Street	Prince Albert Street 8  North limits 4		20 1			2032 1	10 1	DI 150	197	74 1974 AC	200 1974	1974	200 100	m m	\$2,500 \$2,500	0% 0%	100% \$ - 100% \$ -	\$ 508,800 \$ 254,400		
	Victoria Street	St. Lawrence Street St. Lawrence Street	McKenzie Street 6		15 1			2023 1	10 1						200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Park Street	St. Lawrence Street	Elgin Street 6		15 1			2028 1	10 1	DI 250	) 198	80 1980 -			100	m	\$2,500	0%	100% \$ -	\$ 254,400		
	Acreman Road	Concession Road	West limits 4	25 1	10 1	2014		2023 1	10 1		_				200	m	\$2,500	0%	100% \$ -	\$ 508,800		
	Talc Mine Road	Concession Road	East limits 4		10 1			2024 1	10 1		-			-	300	m	\$2,500	0%	100% \$ -	\$ 763,200		
	Concession Road	McKenzie Road	Talc Mine Road 7		17 1			2031 1	10 1						300	m	\$2,500	0%	100% \$ -	\$ 763,200		
	Church Street McKenzie Street	Elgin Street Concession Road	St. Lawrence Street 6 Frederick Street 8		15 1 20 1			2029 1	10 1						100 200	m m	\$2,500 \$2,500	0% 0%	100% \$ - 100% \$ -	\$ 254,400 \$ 508,800		
	McKenzie Street	Frederick Street	Victoria Street 8		20 1			2034 1	10 1						500	m m	\$2,500	0%	100% \$ -	\$ 1,272,000		
	McKenzie Street	Victoria Street	Horace Street 4		10 1			2024 1	10 1						500	m	\$2,500	0%	100% \$ -	\$ 1,272,000		
	McKenzie Street	Horace Street	Dingman Street 4		10 1			2024 1	10 1	DI 200	) 198	80 1980 AC	250 1980	1980	500	m	\$2,500	0%	100% \$ -	\$ 1,272,000		
	Dingman Street	McKenzie Street	Elgin Street 6		15 1	2014		2029 1	10 1	DI 250	) 198	80 1980 AC	250 1980	1980	200	m	\$2,500	0%	100% \$ -	\$ 508,800		
202 H	Horace Street	Elgin Street	McKenzie Street 6	25 1	15 1	2014	4 0 :	2029 1	10 1		-			-	100	m	\$2,500	0%	100% \$ -	\$ 254,400		
									+	<del>                                     </del>	-		+	-	1					-		

Page 3 of 4 12/16/2015

		M · · · · · · · · · · · · · · · · · · ·	1																	1	-	_			1		
ASSET M	IANAGEMENT PLAN:	Municipality of Centre Hasti	ngs							(3);		Wat	ter		Sewage	:						e (%)		ent.		Intial Year:	201:
ADDRES	S:	7 Furnace Street, Box 900							72													tage			Ī	Study Horizon (years):	30
		Madoc, ON, K0K 2K0						ars)	eric	907												ueo,		) 5	•	Opening Balance: \$	\$ -
		(613) 473-4030						(Ye	ng P	(2);												Per		ű	Ī	Current Capital Budget: \$	\$ 650,000
		(0-2) 112 122				pes		ent	ägi	8										ê		ient		ent	·	Year 1 Capital Budget: \$	\$ 650,000
				<u>\$</u>	·   8	cha		stm	n St	); HC								1	<del></del>	olla	~	cem	Ē	cem	-	Interest Rate:	3.09
				Kea	ear	Pui		dju	s)	rs)									r, et	Ţ	%	ebla	HS	ebla		Inflation Rate:	2.09
			ing	3	.   ě	ted		cy A	ear	Year				<del>2</del>		9	i de		Eac	ren	tage	/ <b>R</b>	ncl.	n / Rep	TST		
		The Greer Galloway Group Inc Engineers and Planners	Rati	tanc	Lif	truc ble)	ear	l ti	Rehal	ele (	ie Ie			shec ial		1			2	E C	cen	tion	Ē #	tion		Taxes (HST): Budget Increase Rate:	1.769
PREPAR	ED BY:	1620 Wallbridge Loyalist Road Belleville ON K8N 4Z5	ion	bec	, I mili	ons	ıt X	еше	'R	v   v 4	ate	Ê	<b>30k</b> )	ccel	Î Î	ok)		2	Ę	ost (	Per	lita	Š	lita	_	Budget Increase Rate: Budget Increase Period:	2.09
TOTAL C	A COPPE	,	ndit	e Ey	mai	ar C App	II-LEI	e Ex	pair	pair ad 7	E M	e (m	ě,	e (ex	,   e	oq)a	igue   General			ŭ H	pair	nabi	pair	habi	lar l	Special Contribution: \$	\$ -
ITEM	ASSET	Comment (1)	Comment (1)	Lif	Rei	Yes (If	Cu	Liff	Re <sub>l</sub>	Rej Ros Gr	Pip	Siz	Ag	Ag, Pip	Siz	Ag	ST O	י	u C	Un	Re	Rel	Re	Rel	Dol	Year of Special Contribution 1:	201
																										Comment (3)	
BRIDGES	D 10 D11	In 11 4040			4.0		2011	0 0001		20									0.1	200.000	0.01	2001	•		241.554		
	Russel Street Bridge St. Lawrence Street Bridge	Built 1960 Built 1960			10	1	2014 2014	0 2024 0 2025	1	20 -	-	-	-		-	-				1,300,000	0%	20% 30%	\$ -	\$		Full replacement is beyond study horizon.  Full replacement is beyond study horizon.	
	Queen Victoria Street Bridge	Built 1960 Built 1950		_	11	1	2014	0 2025 0 2015	1	20 -	-	-			-	-				650,000	0%	100%	\$ -	Ψ	661,440	dili replacement is beyond study norizon.	
	Livingston Street Bridge	Built 1960	_		15	1	2014	0 2029	1	20 -	-	- 1			_	_		_		500,000	0%	40%	\$ -			Full replacement is beyond study horizon.	
	Seymour Street Bridge	Built 1991		_	16	1	2014	0 2030	1	20 -	-		-				- 1			575,000	0%	30%	\$ -	\$	,	Full replacement is beyond study horizon.	
	Crookston Road Culvert1	Built 1950			10	1	2014	0 2024	1	20 -	-		-		-	-				350,000	0%	25%	\$ -	\$	,	Full replacement is beyond study horizon.	
	Crookston Road Culvert2	Built 1950			9	1	2014	0 2023	1	20 -	-	-	-		-	-	- 1		ea \$	400,000	0%	25%	\$ -		101,760	Full replacement is beyond study horizon.	
	Crookston Road Culvert3	Built 1950		-	14	1	2014	0 2028	1	20 -	-	-	-		-	- [	- 1			450,000	0%	100%	\$ -	\$	457,920		
	Ray Road Culvert1	Built 1940		_	5	1	2014	0 2019	1	20 -	-	-	-		-	-	- 1			\$30,000	0%	100%		\$	30,528	·	
	Ray Road Culvert2	Built 1950			3	1	2014	0 2017	1	20 -	-		-			-				\$30,000	0%	100%		\$	30,528		
	Sills Road Bridge	Built 1950	-	_	4	1	2014	0 2018	1	20 -	-	-			-					1,200,000	0%	100%	\$ -	\$ 1	,221,120	Full conferences is how and see July 1	
	McCumber Road Bridge Hallowview East Road Culvert	Built 2009 Built 1950		_	20 19	1	2014 2014	0 2034 0 2033	1	20 -			-				1			3300,000 3350,000	0%	25% 30%	\$ -	\$ \$		Full replacement is beyond study horizon.  Full replacement is beyond study horizon.	
	Moira Road Bridge - CNR	Built 1950 Built 1976		-	19	1	2014	0 2029	1	20 -										5,500,000	0%	15%	s -	\$		Full replacement is beyond study horizon.  Full replacement is beyond study horizon.	
	Douglas Road Culvert	Built 2003		+-	13	1	2014	0 2029	1	20 -										400.000	0%		s -	\$		Full replacement is beyond study horizon.	
	Slab Road Culvert	Built 2003		_	16	1	2014	0 2030	1	20 -		_	-							400,000	0%	20%	\$ -	\$	0.,.00	Full replacement is beyond study horizon.	
	Moira Road Culvert	Built 2003		-	15	1	2014	0 2029	1	20 -	-	-	-		-	-		1 6		400,000	0%	20%	\$ -	\$	- /	Full replacement is beyond study horizon.	
17	Philipston Road Culvert	Built 1950		-	11	1	2014	0 2025	1	20 -	-	- 1	-		-	-	. 1		ea \$	200,000	0%	35%	\$ -	\$	71,232	Full replacement is beyond study horizon.	
	-																										
BUILDINGS	AND FACILITIES																										
	Canteen	Parks & Rec 22	Ivanhoe Ball Park Canteen -	60		1985	2014	0 2044	1	0 -	-	-	-		-	-	- 1			\$64,900	0%	100%	\$ -	\$	66,042	Source: PSAB Asset Valuation Data Check	ck
	Ivanhoe Quanset Hut	Central 5	Ivanhoe Quonset Hut -	45		1975	2014	0 2019	1	0 -	-	-	-		-		1			100,000	0%	100%	\$ -		101,760		
	Community Arts Centre	Parks & Rec 13		60		2009	2014	0 2068	1	0 -	-	-	-		-		1			230,000	0%	100%	\$ -		234,048		
_	Equipment Depot	Roads 26	Ivanhoe Shop -	55		1975	2014	0 2029	1	0 -	-	-	-		-	-				250,000	0%	100%	\$ -		254,400		
	Equipment Depot	Roads 27	Madoc Shop -	50		1975	2014	0 2024	1	0 -	-	-			-	-				200,000	0%	100%	\$ -		203,520		
	Fire Hall Station 1 Fire Hall/Tower 244	Fire 4 Fire 2	Ivanhoe - Madoc Station #2/Ambulance Base -	60		1975 1988	2014 2014	0 2034 0 2047	1	0 -	-	-	-		-	-				400,000	0%	100% 100%	\$ -		407,040 ,017,600		
	Lawnbowling Club	Parks & Rec 17	Madoc Station #2/Amodiance Base -	60		1975	2014	0 2034	1	0 -	-	-			-	-				118,000	0%	100%	\$ -		120,077		
	Library 26 Davidson	Library 9	<u> </u>	60		1975	2014	0 2034	1	0 -	-	- 1	-		_	-				632,890	0%	100%	\$ -		644,029		
	Madoc Arena	Arena 1		60		1976	2014	0 2035	1	0 -	-	-				-				3.836,900	0%	100%	\$ -		3,904,429		
11	Moira Hall	Parks & Rec 24	-	25	5 19	2009	2014	0 2033	1	0 -	-	-	-		-	-	. 1		ea \$	300,000	0%	100%	\$ -	\$	305,280		
12	Recycle Depot	Landfill 8	-	60	) 20	1975	2014	0 2034	1	0 -	-	-	-		-	-	. 1		ea \$	100,000	0%	100%	\$ -	\$	101,760		
13	Rollins Street	Water 1	Primary Well -	50	16	1981	2014	0 2030	1	0 -	-	-	-		-	-	- 1	l 6	ea S	\$75,000	0%	100%	\$ -	\$	76,320		
14	Sand Storage (New)	Roads 28		50	48	2013	2014	0 2062	1	25 -	-	-	-		-	-	- 1	l 6	ea S	\$55,000	50%	100%	\$ 27,984	\$	55,968		
15	Skatepark Canteen	Parks & Rec 11	-	60	) 42	1997	2014	0 2056	1	0 -	-	-	-		-	-	- 1		ea S	\$60,000	0%	100%	\$ -	\$	61,056		
	Skatepark Storage	Parks & Rec 12	-	60		1985	2014	0 2044	1	0 -	-	-	-		-	-	- 1			\$35,000	0%	100%	\$ -	\$	35,616		
	Storage Building	Parks & Rec 18	Ivanhoe Ball Park -			1975			1			-			-	-	- 1					100%		\$	16,282		
	Tourist Booth	Parks & Rec 14		50				0 2058	1	0 -		-								\$30,000		100%		\$	30,528		
	Township Tri Area Madical	General 7	Ivanhoe Hall -						1	0 -	-	- 1	-			-				3,000,000 3,000,000		100%			610,560		
	Tri Area Medical Village Square	General 6 Parks & Rec 1		60		2009	2014 2014	0 2068 0 2060	1	0 -										3,000,000 5175,000	0% 0%	100% 100%			178,080		
	Municipal Office - Madoc		-	60		2001	2014	0 2069	1	0 -										1,000,000	0%	100%			,017,600		
	Municipal Pool and Building	-	1-	30		1990	2014	0 2019	1	0 -	-	_	-	-   -		-				120,000	0%	100%	\$ -		122,112		
24						1			1 1									<u> </u>		,			•		,		
25					İ	İ																					
	WATER TREATMENT & PUMPIN	<u> </u>																									
	Water Treatment	Principal Water Source		30		2000	2014	0 2029	1	10 -		-	-		-	- [				1,594,956		100%		\$ 1			
	Water Distribution	Water Tower	-				2014	0 2043	1	10 -	-	-	-		-	-	- 1			1,064,419		100%			,083,153		
	Water Treatment	Secondary Water Source		0	-1	2014	2014	0 2013	1	10 -	-	-				-		l 6	ea \$	990,634	0%	100%	\$ -	\$ 1	,008,069	Funding Application	
1.04	<u>-</u> -	-	-	-	-		$\vdash$		+	_	-							_	_								
1.03	-	<del>-</del>	<del> </del>	-	+		$\vdash$		+ +	-		-							+		+						
WASTEWA	TER TREATMENT																										
	Wastewater Treatment	Lagoon	-  -	5	0	2010	2014	0 2014	1	10 -				-				-	ea \$1	.200.000	20%	100%	\$ 244,224	\$ 1	.221.120		
				Ť	Ť			2014	+ - 1											,,,,,,,				<u> </u>	,,120		
EQUIPMEN	T	<u> </u>																									
	Fire Department Radio Equipment	-		20	0	1995			1	0 -	-		-		-		- 1		ea S	\$35,091	0%	100%	\$ -	\$	35,709		
	Jaws Of life	-		15		2010	2014		1	0 -	-	-	-		-	-	- 1			\$18,835	0%	100%		\$	19,166		
	Portable 75kw Generator	-		15		1995	2014		1	0 -		-	-		-	- [				\$15,391		100%		\$	15,662		
	1980 Olympia Ice Resurfer	-	-	1.0		1980	2014	0 1994	1	0 -		-			-	-			_	\$12,929		100%		\$	13,156		
	Compressor	-				2009			1	0 -	1		-		- 1	-				\$76,800 \$78,287	0%	100%		\$	78,152		
	Zambani																								70 //-		
6	Zamboni Steam Jenny	-		20 25		2010 1995	2014 2014	0 2029 0 2019	1	0 -	-	-			-	-				\$7,695	0% 0%	100% 100%		\$	79,665 7,831		

ADDRESS: PERMINENT PRINCE NEW YORK (NO. NO. KNR. KNR. NO. NO. NO. NO. NO. NO. NO. NO. NO. NO	ASSET MANA	AGEMENT PLAN:	Municipality of Centre Hastin	ngs									į		,	Water		Se	ewage					(%)	ent	Intial Year: 20
Maloc, OK, NIX RXO (615) 473-4630  FREPARID BY:  The Common (1)  A SNIT   Common (1)  The Comm	ADDRESS:											-p	2	3										age	1 5	Study Horizon (years):
PREPARED BY:  The Grant Columns (3)  A. Sarti  Comment (1)  A. Sarti  A. Sarti  Comment (1)   1122112551									( <u>2</u> )		i i	5	3										cent cent	2)		
PREPARED BY:   The Grand Column of Planes   Property										[ea		Pe	-											er	ost	
PREPARED BY: The General Columns of the Columns of			(613) 4/3-4030					æ		t ()		l ğ	2	2								_		at F	) i	
PREPARED BY: The General Columns of the Columns of								ase		nen		tag	1	3								SI SI		l e	a B	Year 1 Capital Budget: \$ 650,0
PREPARED IV:  The Greer Galowes Group Inc. Engineers and Planers (20) Walnering London Food Berline (N. SN. 42)  TITIM  ASSET  Commont (1)  Commont						ILS)	$\widehat{\mathbf{z}}$	ırch		nstu		Si I									tc)	i i	(	e ace	ace	Interest Rate: 3.
PREPARED BY:    The Green Gallower Group Inc - Engineers and Planners   160 Synthesize Logistal food Rockell of the Note 12   1   1   1   1   1   1   1   1   1						Yes	/ea	₽Ω		, fg	40	ış ati	(Sur								h, e	I I	٩		epl [	Inflation Rate: 2.
PREPARED BY:   The Control Control Planes (and planes)   Comment (1)					ing	.y.	()	ted		3y √	at at	ea jii	i Ke				÷			<del>g</del>	set	Te	3	ncl.	A S	
PROFESTION   ASSNT   Comment (1)   Fig.			The Court Celleres Court Inc. Fredrices and Discussion		⊢ ga ⊢	ţ	Ξ	tru (	į	Ę	Ī	shal	) e (		룓		she	ial	.	she	<sup>7</sup> , <sup>7</sup> ,	J.	8	it   ion	c. J	
ASSET   Comment (1)	PREPARED B	BY:			- E	bec	ji.	ons	Ĕ	bec	ü	2 E	Č l	₹ ⊕	E   E	<u>`</u>   ⟨§	ela	ater m)	<u>\$</u> :	Ē	y o,	<b>st</b> (	ة ا	Cos I star   E	ital	
Absolute   Comment (1)   Com	-		1620 Wallbridge Loyalist Road Belleville ON K8N 4Z5	T	- I i i i i i i i i i i i i i i i i i i	Ex	aj.	Ç d	l ē	Ex	ace	l iji jir	ig E	[ e ]		.   ଛ	(ex		Į į į	exc	s (n	చ్	Į.		abill ars;	g
Second Conference   Seco	ITEM	ASSET	Comment (1)	Comment (1)	Ö	ìfe	iem.	E A	Į	ife	[d	Ma Ke	ĝ l	i a	ize   se	ag	ag	ipe ize	)ag	e e	nit   m	<u>ii</u>	1		4 8	
8 Road Bade Supplement					+ -	I	24	70		T	<u> </u>	<b>E</b> 0	<u> </u>	40 6	a s	₹	₹	S S	•	⋖	5 1				E C	Comment (3)
9 Mic Tools Expensed	8 Poad I	Padio Equipment		_	+ -	15	0	2000	2014	0	2014	1	0								1 62	\$12.34	6 0	% 100% \$	\$ 1'	
10   2005 Call tooler		1 1										1														7
1   DK 90 KeV it tracker and bander   .   .   .   .   .   .   .   .   .			_	-			_					1				+			+ - +			,				
1   20   20   20   20   20   20   20			_	_	+ - +							1		_												
13   Provisionale from reads 4805   .     20   15   2009   2014   0   2009   1   0   .     1   0   15   2015   0   100   5   .     5   13,253   .			Ser# DW770GX627946	_	+ -							1	Ü	_											1	•
14   Kathon Traction and sidewalls place				_								1				+-										- /
Formals Generator #1   1   1   1   1   1   1   1   1   1			_	_								1										, .				- /
1												1										,				7
17   Availlary Pump Equipment			_	_	_							1		_		_	_			-		,				
B   Cad7F Companior   Landfil   .   .   .   .   .   .   .   .   .			-	-	T - 1							1				_	-		-	_		,				71 1
19   9   6MC Fire Track   .			Landfill	-	<b>+</b> - +		6					1				_	-		-	-		. ,				
20 89 Auto Car Fire Track 21 00 GMC 7H042 32			-	-								1				_	-		- 1	-					1	•
22 94 GMC Rescue Van			-	-	-		-8		2014	0		1	0	-		-	-			-	1 ea	\$133,32	25 0			
23 96 GMC Top Kick Rescue Truck	21 00 GM	MC 7H042	-	-	-	15	0	2000	2014	3	2017	1	0	-		-	-		-	-	1 ea	\$84,665	5 0	% 100% \$ -	\$ 80	6,155
24 80 GMC Fire Truck - 10 -2 2003 2014 0 2012 1 0 - 1 1 ea \$229,288 0% 100% \$ - \$ 233,323	22 94 GM	MC Rescue Van	-	-	-	10	-3	2002	2014	0	2011	1	0			-	-		-	-	1 ea	\$89,008	8 0	% 100% \$ -	\$ 90	0,574
25 97 Ford F450 Fire Van	23 96 GM	MC Top Kick Rescue Truck	-	-	-	10	-3	2002	2014	0	2011	1	0			-	-		-	-	1 ea	\$89,008	8 0	% 100% \$ -	\$ 90	0,574
- 10 1 2006 2014 0 2015 1 0 1 ea \$337,618 0% 100% \$ - \$ 343,560   - 27 Fire Truck 1 ea \$337,618 0% 100% \$ - \$ 343,560   - 28 Intl Dump Truck 1 ea \$408,079 0% 100% \$ - \$ 341,561   - 29 Intl Dump Truck	24 80 GM	MC Fire Truck	-	-	-	10	-2	2003	2014	0	2012	1	0	-		-	-		-	-	1 ea	\$229,28	88 0	% 100% \$ -	\$ 233	3,323
27   Fire Truck	25 97 For	ord F450 Fire Van	-	-	-	10	-2	2003	2014	0	2012	1	0	-		-	-		-	-	1 ea	\$77,958	8 0	% 100% \$ -	\$ 79	<del>)</del> ,330
28 Intl Dump Truck	26 93 Pen	nfab Pumper			-	10	1	2006	2014	0	2015	1	0	-		-	-		-	-	1 ea	\$337,61	8 0	% 100% \$ -	\$ 343	3,560
29 Intl Dump Truck - 15 14 2014 2014 0 2028 1 0 1 ea \$20,000 0% 100% \$ - \$ 203,520	27 Fire Tr	ruck			-	20	14	2009	2014	0	2028	1	0	-		-	-		-	-	1 ea	\$408,07	79 0	% 100% \$ -	\$ 41:	5,261
30 2001 Dodge Ram Pickup 10 -4 2001 2014 0 2010 1 0 1 ea \$21,978 0% 100% \$ - \$ 22,365   31 02 Ford F150 Pickup 10 -1 2004 2014 0 2013 1 0 1 ea \$26,477 0% 100% \$ - \$ 26,943   32 07 Ford F150 Pickup 10 2 2007 2014 0 2016 1 0 1 ea \$13,144 0% 100% \$ - \$ 26,943   33 07 Ford F450 Pickup 1 ea \$13,144 0% 100% \$ - \$ 28,135   34 2009 Intl. Dump Truck 1 b ea \$195,097 0% 100% \$ - \$ 28,135   35 00e Ton Dump Truck 1 ea \$195,097 0% 100% \$ - \$ 199,375   36 2011 Dodge 1500 ST 4x4 Vin# 1D7RVIGP1BSS21856 10 5 2010 2014 0 2019 1 0 1 ea \$24,479 0% 100% \$ - \$ 24,910   37 00e Ton Dump Truck 1 ea \$24,479 0% 100% \$ - \$ 24,910   38 00e Ton Dump Truck 1 ea \$24,479 0% 100% \$ - \$ 24,910   39 00e Ton Dump Truck 1 ea \$24,479 0% 100% \$ - \$ 24,910   30 00e Ton Dump Truck	28 Intl Du	ump Truck	-	-	-	15	11	2011	2014	0		1	0	-		-	-		-	-	1 ea	\$200,00	00 00	% 100% \$ -	\$ 203	3,520
31 02 Ford F150 Pickup 10 -1 2004 2014 0 2013 1 0 1 ea \$26,477 0% 100% \$ - \$26,943   32 07 Ford F150 Pickup 10 2 2007 2014 0 2016 1 0 - 1 ea \$13,144 0% 100% \$ - \$13,375   33 07 Ford F450 Pickup 10 2 2007 2014 0 2016 1 0 - 1 ea \$27,649 0% 100% \$ - \$28,135   34 2009 Inl. Dump Truck 15 9 2009 2014 0 2023 1 0 1 ea \$15,081 0% 100% \$ - \$38,085   35 0ne Ton Dump Truck 15 9 2009 2014 0 2023 1 0 1 ea \$55,081 0% 100% \$ - \$38,085   36 2011 Dodge 1500 ST 4x4 Vin# 1D7RVIGP1BSS21856 - 10 5 2010 2014 0 2019 1 0 1 ea \$24,479 0% 100% \$ - \$24,910	29 Intl Du	ump Truck	-	-	-	15	14	2014	2014	0	2028	1	0	-		-	-		-	-	1 ea	\$200,00	00 0	% 100% \$ -		
32       07 Ford F150 Pickup       -       10       2       2007       2014       0       2016       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       1       0       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       -       -       -       -       1       0       <	30 2001 E	Dodge Ram Pickup	-	-	-	10	-4	2001	2014	0	2010	1	0	-		-	-		-	-	1 ea	\$21,978	8 0	% 100% \$ -	\$ 22	2,365
33 07 Ford F450 Pickup - 10 2 2007 2014 0 2016 1 0 1 ea \$27,649 0% 100% \$ - \$28,135			-	-	-	10	-1	2004	2014	0		1	0	-		-	-		-	-	1 ea	\$26,477	7 0	% 100% \$ -	\$ 20	5,943
34 2009 Intl. Dump Truck - 15 9 2009 2014 0 2023 1 0 1 ea \$195,927 0% 100% \$ - \$199,375 35 One Ton Dump Truck - 15 9 2009 2014 0 2023 1 0 1 ea \$55,081 0% 100% \$ - \$56,050 36 2011 Dodge 1500 ST 4x4 Vin# 1D7RVIGPIBSS21856 - 10 5 2010 2014 0 2019 1 0 1 ea \$24,479 0% 100% \$ - \$24,910	32 07 For	rd F150 Pickup	-	-	-	10	2	2007	2014	0	2016	1	0	-		-	-		-	-	1 ea	\$13,144	4 0	% 100% \$ -	\$ 13	3,375
35 One Ton Dump Truck 15 9 2009 2014 0 2023 1 0 1 ea \$55,081 0% 100% \$ - \$ 56,050 36 2011 Dodge 1500 ST 4x4 Vin# 1D7RV1GP1BS521856 - 10 5 2010 2014 0 2019 1 0 1 ea \$24,479 0% 100% \$ - \$ 24,910			-	-	-		2					1		-		-	-		-	-	1 ea					
36 2011 Dodge 1500 ST 4x4 Vin# 1D7RV1GP1BS521856 - 10 5 2010 2014 0 2019 1 0 1 ea \$24,479 0% 100% \$ - \$24,910			-	-	- 1		9					1	0	-		-	-		-	-	1 ea				1 -	•
			-	-	- 1	15	9	2009				1	0	-		-	-		-	-	1 ea	\$55,081	1 0	% 100% \$ -		1,111
37   Intl Garbage Truck   -   10   8   2013   2014   0   2022   1   0   -   -   -   -   -   -   -   1   ea   \$153,222   0%   100%   \$ -   \$ 155,919			Vin# 1D7RV1GP1BS521856	-	-							1		-		-	-		-	-		. ,				<i>P</i>
		·	-	-	-			2013	2014		2022	1		-			-			-		,				
38 F250 Ford Pick Up Truck 15 13 2013 2014 0 2027 1 0 1 ea \$28,000 0% 100% \$ - \$ 28,493	38 F250 F	Ford Pick Up Truck	-	-	-	15	13	2013	2014	0	2027	1	0	-		-	-		-	-	1 ea	\$28,000	0 0	% 100% \$ -	\$ 28	3,493



r	7				1																		
ASSET MANAGEMENT PLAN: Municipality of Centre Hastings	-	CASH FLOW	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15 - 19	20 - 24	25 - 29	30	31	TOTAL
Municipality of Centre Hastings  ADDRESS:	1	Current Capital Budget:	\$ 650,000	\$ 663,000	\$ 676,260	\$ 689.785	\$ 703.581 S	\$ 717.653	\$ 732,006 \$	746,646	\$ 761.579	\$ 776.810	\$ 792,346	\$ 808,193 S	824,357	\$ 840,844	857,661 \$	910,514 \$	1.005.281 \$	1.109.911	\$ 1.177.385	\$ 1,200,933	\$ 28.747.569
7 Furnace Street, Box 900	+	Opening Balance:	\$ 650,000	\$ 663,000 \$ (8,352,772		\$ (11.545.571)			,						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$ 840,844 \$ (75,805,756)	,		(122.928.523) \$	,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , ,	\$ 28,747,565
Madoc, ON, K0K 2K0	1	Opening Balance: Special Contribution:	- 13	ψ (0,332,772 \$	s (9,551,449)	\$ (11,343,3/1) \$	(12,046,803)	(20,409,472)	\$ (20,/00,1/0) \$ \$ . #	(20,701,833)	° (24,333,229)	\$ (37,370,732)	ψ (28,003,184) \$	g (03,764,022) 3	(00,/00,/41)	\$ (13,603,/30)	(00,447,434) \$	(72,009,074) \$	(122,920,323) \$	(177,402,001)	(103,031,/19)	\$ (100,770,304)	s
(613) 473-4030	1	Transfers	\$ - 5	\$ -	\$ -	\$ -	s - 1	ş .	\$ - \$	- :	\$ -	\$ -	\$ -	s . s		\$ -		- 3	- 3	- 3	, - } .	s -	\$ -
s 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2	1	Interest on Reserves	\$ (243,285)	\$ (278,198	-		\$ (596,198)	\$ (604,898)	\$ (610,539) \$	(715,143)	\$ (1,147,478)	\$ (1,691,161)	7	\$ (1,942,740) \$	(2,207,935)	\$ (2,343,129)	(2,699,117) \$	(16,016,002) \$	(20,055,848) \$	(22,724,895)	\$ (4,916,230)	\$ (5,027,689)	\$ (86,458,708
	1	Anticipated Needs	\$8,759,488	\$1,583,479	9 \$2,334,103	\$3,754,761	\$5,527,991	\$411,458	\$315,145	\$3,622,877	\$14,457,604	\$17,752,101	\$4,850,155	\$1,581,572	\$7,721,438	\$3,139,393	\$10,380,784	\$18,795,417	\$6,274,685	\$3,643,730	\$0		\$ 114,906,182
	]	Ending Balance	\$ (8,352,772)	\$ (9,551,449	) \$ (11,545,571)	\$ (15,048,863)	\$ (20,469,472)	\$ (20,768,176)	\$ (20,961,855) \$	(24,553,229)	\$ (39,396,732)	\$ (58,063,184)	\$ (63,984,622)	\$ (66,700,741) \$	(75,805,756)	\$ (80,447,434)	(92,669,674) \$	(122,928,523) \$	(144,232,651) \$	(165,051,719)	\$ (168,790,564)	\$ (172,617,320)	
			1																				
ITEM ASSET	Comment (1)	Comment (1)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 - 2034	2035 - 2039	2040 - 2044	2045	2046	TOTAL
·	•	•																					
ROAD SYSTEM  1 Roslin Road	Shannonville Road	Highway 37	\$0	\$0	\$0	\$32,397	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$		9		\$0	\$0	\$ 32,397
2 Shannonville Road	Highway 37	Boundary Line	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	136,956 \$	- \$	-	\$0	\$0	\$ 136,956
3 Boundary Road	Hwy 37 Westerly	0.4 km west of Hwy 37	\$0	\$0	\$0	\$0	\$0	\$0	* -	\$23,378	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 23,378
4 Boundary Road	0.4 km westerly of Hwy 37	2.4 km west of Hwy 37	\$0	\$0	\$0	\$0	\$0	\$0		\$116,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 116,890
5 Boundary Road	2.4 km west of Hwy 37	Phillipston Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,205 \$	- S	- \$	-	\$0	\$0	\$ 77,205
6 Phillipston Road	Southerly limit of Huntingdon Twp	-	\$0	\$176,452	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 176,452
7 Emerson Road	Moira Road	Boundary Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,562 \$	- \$	- \$	-	\$0	\$0	\$ 80,562
8 Clearview Road	Phillipston Road	Wilson Road	\$0	\$0	\$254,091	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 254,091
9 Clearview Road	Wilson Road westerly	Limit of Huntingdon Twp	\$0	\$0	\$0	\$0	\$27,537	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 27,537
10 Wannamaker Road	Clearview Road	Moira Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	103,772 \$	- \$	-	\$0	\$0	\$ 103,772
11 School House Road	Moira Road	Clearview Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	96,359 \$		-	\$0	\$0	\$ 96,359
12 Wilson Road	Clearview Road	Hwy 62	\$0	\$0	\$21,174	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 21,174
13 Elliot Road	Wilson Road	End	\$0	\$0	\$0	\$16,198	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 16,198
14 Ridge Road	Hwy 62 westerly	West limit of Huntingdon Twp	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 ©0	\$0 ©0	\$0 ©0	\$0 \$0	\$0 ©0	\$0 \$0	\$0	\$0	\$0 \$	142,489 \$	- \$		\$0	\$0	\$ 142,489
15 Donnan Road	Ridge Road	Ridge Road	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	85,493 \$	- \$	-	\$0 \$0	\$0	\$ 85,493
16 Moira Road 17 Moira Road	Hwy 62 easterly 20m west of Phillipston Road	20m west of Phillipston Road 200m east of Phillipston Road	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	1,823,854 \$ 62,695 \$	- \$ - \$	-	\$0 \$0	\$0 \$0	\$ 1,823,854 \$ 62,695
17 Moira Road 18 Moira Road	20m west of Phillipston Road 200m east of Phillipston Road	200m east of Phillipston Road Hwy 37	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	62,695 \$ 883,429 \$	- S		\$0 \$0	\$0 \$0	\$ 62,695 \$ 883,425
19 Crookston Road	Easterly Twp limit of Huntingson westerly	1.2 km east of Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	2,355,636 \$	- S		\$0 \$0	\$0 \$0	\$ 2,355,636
20 Jones Road	Crookston Road northerly	Quin-Mo-Lac Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$		\$0	\$0	\$ -
21 Camp Road	Quin-Mo-Lac Road	Camp Lane	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	85,241 \$	\$	-	\$0	\$0	\$ 85,241
22 Frank's Road	Camp Road westerly	Retriever Lane	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ -
23 Quin-Mo-Lac Road	Camp Road westerly	Hwy 62	\$0	\$0	\$275,265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 275,265
24 Preston Road	Hwy 62	Spring Brook Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ -
25 Crookston Road	Hwy 62 easterly	0.8km east of Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	219,129 \$	- \$	-	\$0	\$0	\$ 219,129
26 Crookston Road	0.8km east of Hwy 62	1.2km east of Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	109,564 \$	- \$	-	\$0	\$0	\$ 109,564
27 Thompson Road	Crookston Road northerly	Sloat Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	27,106	\$0	\$0	\$ 27,106
28 Sloat Road	0.4km east of Thompson Road westerly	0.2km west of Thompson Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ -
29 Douglas Road	Crookston Road southerly	Slab Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	107,478 \$	- \$	-	\$0	\$0	\$ 107,478
30 Kerby Road	Hwy 62 southerly	Slab Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	37,061 \$	- \$	-	\$0	\$0	\$ 37,061
31 Kerby Road	Slab Street	Hallowview Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	100,065 \$	- \$	-	\$0	\$0	\$ 100,065
32 McCumber Road	Kerby Road easterly	- D'I W. C.I D. I	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0	\$0 ©0	\$0	\$0	\$0	\$0 \$	74,123 \$	- \$	-	\$0	\$0	\$ 74,123
33 Sill Road 34 Carson Road	Carson Road W to Bridge Moira northerly	Bridge W to Cole Road Fuller	\$0 \$0	\$0 \$0	\$0 \$0	\$245,134 \$232,175	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	-   \$	- \$ - \$		\$0 \$0	\$0 \$0	\$ 245,134 \$ 232,175
34 Carson Road 35 Post Road Southerly	Moira northerly Fuller	Johnston Road	\$0 \$0	\$0 \$0	\$0	\$232,175 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$46,995 \$	- S			\$0 \$0	\$0 \$0	\$ 232,175 \$ 46,995
35 Post Road Southerly 36 Johnston Road	1.1km east of Post Road	Johnston Road 1.0km west of Post Road	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$46,995 \$ \$70.492 \$	- S	Ψ		\$0 \$0	\$0 \$0	\$ 46,995 \$ 70,492
37 Camp Road	Franks Road	North end	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$33,568 \$	- S	Ψ		\$0 \$0	\$0 \$0	\$ 33,568
38 Thomasburg Road	Township boundary	Carson Road	\$0	\$0	\$0	\$0	\$269,863	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- 3	- 3	-	\$0	\$0	\$ 269,863
39 Country Man Road	Township boundary	1.1km west	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	45,011 \$	-	\$0	\$0	\$ 45,011
40 Fuller Road	Boundary Road	4.5km west of Boundary Road	\$0	\$0	\$0	\$242,974	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- S	-	\$0	\$0	\$ 242,974
41 Robinson Road	Fuller Road	2.1 km north of Fuller Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- S	94,873	\$0		\$ 94,873
42 Fuller Road	4.5 km west of boundary	Slab Road	\$0	\$0	\$0	\$75,592	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 75,592
43 Slab Road	Fuller Road	5.1 km west of Fuller	\$0	\$0	\$0	\$275,371	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 275,371
44 Slab Road	5.1 km west of Fuller	Hwy 62	\$0	\$0	\$0	\$37,796	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 37,796
45 Slab Road	Hwy 62	0.2 km west of Hwy 62	\$0	\$0	\$0	\$10,799	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 10,799
46 Slab Road	0.2 km west of Hwy 62	west boundary (1.2 km w. of Twiddy)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	122,756 \$	-	\$0	\$0	\$ 122,756
47 Joyce Road	Intersection of Joyce & Salem	Ray Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	114,572 \$	-	\$0	\$0	\$ 114,572
48 Ray Road	Douglas Road west	Joyce Road	\$0	\$0	\$0	\$0	\$275,371	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	7.	\$ 275,371
49 Hollowview Road	West Twp. Bounary	Hwy 62	\$96,672	\$0	\$0	\$0 \$0	\$0	\$0 ©0	\$0 \$0	\$0 ©0	\$0 ©0	\$0 \$0	\$0 ©0	\$0	\$0 ©0	\$0 \$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 96,672
50 Hollowview Road	Hwy 62	Carson Road	\$0 \$0	\$0	\$338,788	\$0 \$0	\$0	\$0 ©0	\$0 ©0	\$0 ©0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 ©0	\$0 ©0	\$0 \$0	\$0 \$	- \$	- \$		\$0	\$0	\$ 338,788
55 MacMillan Road 56 Reid Settlement Road	Hwy 62 Hwy 62	0.4 km east of Hwy 62  Joyce Rd Twp line west	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	14,825 \$ 77,829 \$	- \$ - \$		\$0 \$0	\$0 \$0	\$ 14,825
56 Reid Settlement Road 57 Twiddy Road	Reid Settlement	Spring Brook Road	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$	192,719 \$	- S		\$0 \$0	\$0 \$0	\$ 77,829 \$ 192,719
58 Spring Brook Road (Cnty Rd 38)	West Twp. Line	Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$315,145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	1/2,/17 3	- S		\$0	\$0	\$ 315,145
59 Wood Road	Hwy 62	3.6 km west of Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- s			\$0		\$ 147,307
60 Lahey Road	Bronson Rapids Road	Old Marmora Road	\$0	\$0	\$0	\$323,966	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 323,966
61 Old Marmora Road	Lahey Road	0.1 km west of Lahey Road	\$0	\$0	\$0	\$5,399	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	- \$	-	\$0	\$0	\$ 5,399
62 Old Marmora Road	0.1 km west of Lahey Road	Bronson Rapids Road	\$0	\$0	\$0	\$269,971	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$		\$0	\$0	\$ 269,971
63 Centre Road	Bronson Rapids Road	Lahey Road	\$0	\$0	\$0	\$0	\$0	\$224,703	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	- 1	\$0	\$0	\$ 224,703
64 Bronson Rapids Road	Old Marmora Road	Lahey Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,562 \$	- \$	- \$	-	\$0	\$0	\$ 80,562
65 Gray Road	Hwy 62	0.9 km west of Hwy 62	\$0	\$46,708	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	- \$	-	\$0	\$0	\$ 46,708
67 Scholz Road	Slab Road	west end	\$0	\$0	\$0	\$16,198	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$			\$0	4.0	\$ 16,198
68 Boat Launch Road	Hwy 62	Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	7	7		\$0	ΨΟ	\$ -
69 Mac Donald Crescent	Hwy 62	Hwy 62	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	Ψ	Ψ		\$0	Ψ0	\$ -
101 Maud Street	Durham St. South	End of Maud Street	\$0	\$0	\$529,356		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	7			\$0	4.0	\$ 529,356
102 Durham Street South	Maud Street	Seymour Street	\$6,360,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	7		\$0	\$0	\$ 6,360,000
103 Durham Street	Seymour Street	Furnace Street	\$254,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0 \$	7	Ψ		\$0	\$0	\$ 254,400
104 Durham Street South	Furnace Street	Livingston Street	\$508,800	\$0 \$519.076	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	- \$			\$0	40	\$ 508,800
105 Durham Street South	Livingston Street	Elgin Street	\$0 \$0	\$518,976 \$250,488	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	-   \$	- \$		\$0 \$0	\$0	\$ 518,976
106 Durham Street South 107 Durham Street North	Elgin Street St. Lawrence Street	St. Lawrence Street Prince Street	\$0 \$0	\$259,488 \$259,488	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$0 \$	- S	- \$ - \$		\$0 \$0	\$0 \$0	\$ 259,488
107 Durham Street North 108 Durham Street North	St. Lawrence Street Prince Street	Oueen Victoria Street	\$0 \$0	\$259,488 \$259,488	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	- S			\$0 \$0		\$ 259,488 \$ 259,488
108 Durham Street North 109 Durham Street North	Queen Victoria Street	Queen Victoria Street Gladstone Street	\$0 \$0	\$259,488 \$0	\$264,678	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	7			\$0 \$0	\$0 \$0	\$ 259,488 \$ 264,678
111 Gladstone Street	Durham Street	Russel Street	\$0 \$0	\$0 \$0	\$264,678	\$0 \$0	\$550,741	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$	7			\$0 \$0	\$0 \$0	\$ 264,678 \$ 550,741
111 Gladstone Street 112 Russel Street	Gladstone Street	Dufferin Street	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$550,741	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$1,216,126	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$	7			\$0 \$0		\$ 550,741 \$ 1,216,126
- 12 Proposit Dillott	Dufferin Street	Hwy 7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$608,063	\$0	\$0	\$0	\$0	\$0 \$	- S			\$0 \$0	\$0 \$0	\$ 1,216,126
113 Russel Street			Ψ							\$0								7					
113 Russel Street 117 Queen Victoria Street West	Hwy 62	Durham Street	\$0	\$0	\$0	\$269,971	\$0	\$0	\$0	ΦU I	\$0	<b>3</b> 0	<b>⊅</b> U I	\$0	\$0	\$0	\$0 \$	- S	-   \$	-	\$0	\$0	5 269.971
			\$0 \$0	\$0 \$0	\$0	\$269,971 \$134,986	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$	- S	- S		\$0 \$0	\$0 \$0	\$ 269,971 \$ 134,986

ASSET MAN	AGEMENT PLAN:	٦	CASH FLOW	0	1 1	2	3	4	5	6 7	8	9	10	11	12	13	14	15 - 19	20 - 24	25 - 29	30	31	TOTAL
	of Centre Hastings		C.BHTBOW	U	•	-	ŭ	,		,	Ü	ĺ	10			10		10 10	20 21	20 20	20	51	101.112
ADDRESS:			Current Capital Budget:	\$ 650,000			,	\$ 703,581 \$	,	732,006 \$ 746,646	\$ 761,579		\$ 792,346	\$ 808,193		\$ 840,844	\$ 857,661	\$ 910,514	,,,,,,	, , , , ,	4 1,1,0.00	\$ 1,200,933	\$ 28,747,569
7 Furnace Str		4	Opening Balance:	\$ -	\$ (8,352,772	\$ (9,551,449)	\$ (11,545,571)	\$ (15,048,863) \$	(20,469,472) \$	(20,768,176) \$ (20,961,855)	\$ (24,553,229)	\$ (39,396,732)	\$ (58,063,184)	\$ (63,984,622)	\$ (66,700,741)	\$ (75,805,756)	\$ (80,447,434)	\$ (92,669,674)	\$ (122,928,523)	\$ (144,232,651)	\$ (165,051,719)	\$ (168,790,564)	
Madoc, ON, I (613) 473-40		=	Special Contribution: Transfers	\$ -	\$ -	\$ -	\$ -	s - s	, ,	- \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	S - S	-
(613) 473-40	80	-	Interest on Reserves	\$ (243,285)	\$ (278,198	\$ (336,279)	\$ (438,316)	, ,		(610,539) \$ (715,143)	\$ (1.147.478)	\$ (1,691,161)	\$ (1.863.630)	\$ (1,942,740)	\$ (2.207.935)	\$ (2,343,129)	\$ (2,699,117)	\$ (16,016,002)	\$ (20.055.848)	\$ (22,724,895)	\$ (4.916.230)	\$ (5.027.689)	(86,458,708)
			Anticipated Needs	\$8,759,488	\$1,583,479	\$2,334,103	\$3,754,761	\$5,527,991	\$411.458	\$315,145 \$3.622,877	\$14.457.604	\$17,752,101	\$4,850,155	\$1,581,572	\$7,721,438	\$3,139,393	\$10,380,784	\$18,795,417	\$6,274,685	\$3,643,730	\$0	\$ (5,027,009)	\$ 114,906,182
		7	Ending Balance	\$ (8,352,772)	\$ (9,551,449	) \$ (11,545,571)	\$ (15,048,863)	\$ (20,469,472) \$	(20,768,176) \$	(20,961,855) \$ (24,553,229)	\$ (39,396,732)	\$ (58,063,184)	\$ (63,984,622)	\$ (66,700,741)	\$ (75,805,756)	\$ (80,447,434)	\$ (92,669,674)	\$ (122,928,523)	\$ (144,232,651)	\$ (165,051,719)	\$ (168,790,564)	\$ (172,617,320)	
ITEM	ASSET	Comment (1)	Comment (1)			1	, ,		-			1	1		,				1	,			
				2015	2016	2017	2018	2019	2020	2021 2022	2023	2024	2025	2026	2027	2028	2029	2030 - 2034	2035 - 2039	2040 - 2044	2045	2046	TOTAL
121	Prince Albert Street East	Hwy 62	Madawaska Street	\$0	\$0	\$0	\$269,971	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	s -	s -	\$0	\$0	\$ 269,971
122	Prince Albert Street	Madawaska Street	End of Prince Albert Street W	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
123	Prince Albert Street East	Hwy 62	Durham Street	\$0	\$0	\$0	\$0	\$275,371	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 275,371
124	Prince Albert Street East	Durham Street	Davidson Street	\$0	\$0	\$0	\$0	\$550,741	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 550,741
125	Prince Albert Street	Davidson Street	Wellingston Street	\$0	\$0	\$0	\$0	\$3,029,078	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	1.	\$ -	\$0	\$0	\$ 3,029,078
127	Wellington Street	St. Lawrence Street	Wellington Court N	\$0 \$0	\$0	\$0 \$529.356	\$0 \$0	\$0 \$0	\$0	\$0 \$1,168,903 \$0 \$0	\$0 \$0	\$0 ©0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	-	1	\$ -	\$0	\$0	\$ 1,168,903
128	Wellington Court Wellington Street	Wellington Street St. Lawrence Street	end of Wellington Court Elgin Street	\$0 \$0	\$0 \$0	\$529,356	\$0 \$0	7.	\$0 \$140.439	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	7	1.	\$ - \$ -	\$0 \$0	\$0 \$0	\$ 529,356 \$ 140,439
131	Elgin Street	Wellington Street	Concession Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$2,045,579	\$0	\$0	\$0	\$0	\$0	\$0	\$0			s -	\$0 \$0	\$0	\$ 2,045,579
134	Concession Road	Elgin Street	St. Lawrence Street East	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$596.140	\$0	\$0	\$0	\$0	\$0				\$ -	\$0	\$0	\$ 596,140
135	Concession Road	St. Lawrence Street	Boundary Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$596,140	\$0	\$0	\$0	\$0	\$0	\$0	-	1	\$ -	\$0	\$0	\$ 596,140
136	St. Lawrence Street	East Boundary	Concession Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$298,070	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 298,070
137	St. Lawrence Street	Concession Road	Durham Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$8,047,894	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 8,047,894
145	St. Lawrence Street	Durham Street	Hill Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$5,168,536	\$0	\$0	\$0	\$0	\$0		1.	\$ -	\$0	\$0	\$ 5,168,536
150	Hill Avenue	St. Lawrence Street West	Old Marmora Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,356,754			\$ -	\$0	\$0	\$ 3,356,754
152	Seymour Street	Rollins Street	Hill Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$1,824,189	\$0	\$0	\$0	\$0	\$0	-	1.	\$ -	\$0	\$0	\$ 1,824,189
153	Seymour Street West	Durham Street	Rollins Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$608,063	\$0	\$0	\$0	\$0	\$0	•	-	\$ -	\$0	\$0	\$ 608,063
154	Rollins Street	Seymour Street	Livingston Street	\$0 \$0	\$0	\$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 \$0	\$1,192,281	\$0 ©0	\$0	\$0	\$0 \$0	\$0 ©0	\$0 \$0	-	-	\$ -	\$0	\$0	\$ 1,192,281
155 157	Colborne Street Rollins Street	Rollins Street	Dead end Colborne Street St. Lawrence Street West	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$1,937,456	\$0 \$0	\$4,031,458 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	-	-	\$ -	\$0 \$0	\$0 \$0	\$ 4,031,458 \$ 1,937,456
157	Wishart Street	Livingston Street Rollins Street	St. Lawrence Street West Dead end	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$1,937,456	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	4	-	\$ - \$ -	\$0 \$0	\$0 \$0	\$ 1,937,456 \$ 178,842
162	Whytock Street	St. Lawrence Street	North end	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$170,042	\$3,040,315	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	•	1	s -	\$0 \$0	\$0	\$ 178,842 \$ 3,040,315
165	St. Peter Street North	St. Lawrence Street	Dead end	\$0	\$0	\$0	\$0	\$206,528	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$ -	\$ -	\$0	\$0	\$ 206,528
166	St. Peter Street South	St. Lawrence Street	0.5 km s. of St. Lawrence	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$1,581,572	\$0	\$0	\$0	-	-	\$ -	\$0	\$0	\$ 1,581,572
168	St. Peter Street	Livingston Street	Dead end	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$60,806	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 60,806
171	Champlain Street	Livingston Street	St. Lawrence Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$645,281	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 645,281
172	Livingston Street	Francis Street	0.2 km east of Baldwin	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$5,807,533	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 5,807,533
177	Baldwin Street	Seymour Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	7.	\$ 2,137,329		\$ -	\$0	\$0	\$ 2,137,329
178	Elgin Street	Wellington Street	Baldwin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$806,602	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 806,602
179	Dufferin Street	Russel Street	East limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$658,187	\$0	7	Ψ	\$ -	\$0	\$0	\$ 658,187
180	Marmora Street	Rollins Street	West limit	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$298,070	\$0 ©0	\$0 <b>\$</b> 0	\$0	\$0	\$0 ©0	\$0	-	Ÿ	\$ -	\$0	\$0	\$ 298,070
181	Francis Street Russel Street	Livingston Street Gladstone Street	North limits St. Lawrence Street West	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ 349,237 \$ 1,746,183		\$ - \$ -	\$0 \$0	\$0 \$0	\$ 349,237 \$ 1,746,183
183	Elgin Street	Durham Street	St. Lawrence Street West Baldwin Street	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$335,675			s -	\$0 \$0	\$0	\$ 1,746,183 \$ 335,675
184	Furnace Street	Durham Street	Baldwin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$322.641	\$0	\$0	-	1.	\$ -	\$0	\$0	\$ 322,641
185	Davidson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$671.351			\$ -	\$0	\$0	\$ 671,351
186	Nelson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 712,443		\$ -	\$0	\$0	\$ 712,443
187	Gream Street	St. Lawrence Street	North limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$298,070	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 298,070
189	Victoria Street	St. Lawrence Street	McKenzie Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$658,187	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 658,187
190	Park Street	St. Lawrence Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$329,094	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 329,094
193	Acreman Road	Concession Road	West limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$596,140	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	\$ 596,140
194	Talc Mine Road	Concession Road	East limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$912,095	\$0	\$0	\$0	\$0	\$0	\$ -	1.	\$ -	\$0	\$0	\$ 912,095
195 196	Concession Road Church Street	McKenzie Road Elgin Street	Talc Mine Road	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$335,675	\$ 1,047,710		\$ -	\$0	\$0	\$ 1,047,710 \$ 335,675
197	McKenzie Street	Concession Road	St. Lawrence Street Frederick Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 741,226	1.	\$ -	\$0 \$0	\$0 \$0	\$ 335,675 \$ 741,226
198	McKenzie Street	Frederick Street	Victoria Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 1,853,064		\$ -	\$0	\$0	\$ 1,853,064
	McKenzie Street	Victoria Street	Horace Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$1,520,158	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 1,520,158
200	McKenzie Street	Horace Street	Dingman Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$1,520,158	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 1,520,158
201	Dingman Street	McKenzie Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$671,351	\$ -	\$ -	\$ -	\$0	\$0	\$ 671,351
202	Horace Street	Elgin Street	McKenzie Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$335,675			\$ -	\$0		\$ 335,675
	SUB-TOTAL			\$7,728,672	\$1,520,600	\$2,212,706	\$2,458,899	\$5,185,231	\$365,142	\$315,145 \$3,354,750	\$14,039,104	\$16,478,510	\$4,031,458	\$1,581,572	\$7,582,057	\$1,645,468	\$6,095,865	\$15,295,905	\$429,646	\$121,979	\$0	\$0	\$90,442,709
WATED DIS	TRIBUTION																						
101	Maud Street	Durham St. South	End of Maud Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	s -	s -	\$0	\$0	\$ -
102	Durham Street South	Maud Street	Seymour Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
103	Durham Street	Seymour Street	Furnace Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
104	Durham Street South	Furnace Street	Livingston Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
105	Durham Street South	Livingston Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	7.			\$ -	\$0	\$0	\$ -
106	Durham Street South	Elgin Street	St. Lawrence Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
107	Durham Street North	St. Lawrence Street	Prince Street	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	7.			\$ -	\$0	4.0	\$ -
108	Durham Street North  Durham Street North	Prince Street	Queen Victoria Street Gladstone Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	7.			\$ -	\$0	4.0	\$ -
109	Durham Street North Gladstone Street	Queen Victoria Street  Durham Street	Russel Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$
111	Russel Street	Gladstone Street	Dufferin Street	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0	\$ - \$ -
113	Russel Street	Dufferin Street	Hwy 7	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0 \$0	\$0	\$ -
117	Queen Victoria Street West	Hwy 62	Durham Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	<u>\$</u> -
118	Queen Victoria Street West	Hwy 62	Madawaska Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
120	Madawaska Street	Queen Victoria Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0		\$ -
121	Prince Albert Street East	Hwy 62	Madawaska Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
122	Prince Albert Street	Madawaska Street	End of Prince Albert Street W	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
123	Prince Albert Street East	Hwy 62	Durham Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
124	Prince Albert Street East	Durham Street	Davidson Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	Ψΰ			\$ -	\$0	4.0	\$ -
125	Prince Albert Street Wallington Street	Davidson Street St. Lawrence Street	Wellingston Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0 \$0	\$0	<b>5</b> -
127	Wellington Street Wellington Court	St. Lawrence Street Wellington Street	Wellington Court N end of Wellington Court	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	s - s -
128	Wellington Court Wellington Street	St. Lawrence Street	Elgin Street	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0				\$ - \$ -	\$0 \$0	\$0 \$0	s - s -
131	Elgin Street	Wellington Street	Concession Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0				\$ -	\$0 \$0	\$0	\$ -
134	Concession Road	Elgin Street	St. Lawrence Street East	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	•		\$ -	\$0	\$0	\$ -
135	Concession Road	St. Lawrence Street	Boundary Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0		-	1.	\$ -	\$0		\$ -
	St. Lawrence Street	East Boundary	Concession Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0				\$ -	\$0		\$ -
•					_	_				•	-			_						_		_	

ASSET MAN	JAGEMENT PLAN:	٦	CASH FLOW	0	1	2	3	4	5	6 7	8	9	10	11	12	13	14	15 - 19	20 - 24	25 - 29	30	31	TOTAL
Municipality	of Centre Hastings			-	-				-		-					·							
ADDRESS: 7 Furnace Str	eet Roy 900	-	Current Capital Budget: Opening Balance:	\$ 650,000 \$	663,000 (8.352,772)		\$ 689,785 \$ (11,545,571)	\$ 703,581		732,006 \$ 746,646 20,768,176) \$ (20,961,855)	\$ 761,579	\$ 776,810	\$ 792,346 \$ (58,063,184)		\$ 824,357 \$ (66,700,741)	\$ 840,844 \$ (75,805,756)	\$ 857,661 \$ (80,447,434)	\$ 910,514 \$ (92,669,674)	,,,,,	\$ 1,109,911 \$ (144,232,651)	, , , , , , , ,	\$ 1,200,933	\$ 28,747,569
Madoc, ON, I		=	Special Contribution:	s - s	(8,352,772)	\$ (9,551,449)	\$ (11,545,571) \$ -	\$ (15,048,863) \$ -	\$ (20,469,472) \$ (. \$ - \$	- \$ -	\$ (24,555,229) \$ -	\$ (39,396,732)	\$ (58,063,184)	\$ (63,984,622) \$ -	\$ (66,700,741) \$ -	\$ (/5,805,/56) \$ -	\$ (80,447,434) \$ -	\$ (92,669,674)	\$ (122,928,523) \$ -	\$ (144,232,631) \$ -	\$ (165,051,719)	\$ (168,790,564) \$ -	s -
(613) 473-40			Transfers	\$ - \$		\$ -	\$ -	\$ -	s - s	- \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	s -	\$ -	s -	\$ -
<u> </u>		4	Interest on Reserves	\$ (243,285) \$		\$ (336,279)	\$ (438,316)	\$ (596,198)		(610,539) \$ (715,143)	\$ (1,147,478)	\$ (1,691,161)	\$ (1,863,630)	\$ (1,942,740)	\$ (2,207,935)				\$ (20,055,848)	\$ (22,724,895)	\$ (4,916,230)	\$ (5,027,689)	\$ (86,458,708)
		-	Anticipated Needs Ending Balance	\$8,759,488 \$ (8,352,772) \$	\$1,583,479 (9.551.449)	\$2,334,103 \$ (11,545,571)	\$ \$3,754,761	\$5,527,991 \$ (20,469,472)	\$411,458 \$ (20,768,176) \$ (2	\$315,145 \$3,622,877 20,961,855) \$ (24,553,229)	\$14,457,604 \$ (39,396,732)	\$17,752,101 \$ (58,063,184)	\$4,850,155 \$ (63,984,622)	\$1,581,572 \$ (66,700,741)	\$7,721,438 \$ (75,805,756)	\$3,139,393 \$ (80,447,434)	\$10,380,784 \$ (92,669,674)	\$18,795,417 \$ (122,928,523)	\$6,274,685 \$ (144,232,651)	\$3,643,730	\$0 \$ (168,790,564)	\$ (172 617 320)	\$ 114,906,182
			Drumg Durinet	(0,002,772)	(3,231,117)	ψ (11,5 l5,571)	(15,010,005)	(20,102,172)	(20,700,170)	υσ, στ, συσ, ψ (2 1, συσ, μυσ)	(37,370,132)	\$ (50,005,101)	(03,701,022)	\$ (00,700,711)	(13,003,130)	(00,117,131)	(72,007,071)	(122,720,323)	(111,252,051)	(105,051,715)	(100,770,501)	(172,017,520)	
ITEM	ASSET	Comment (1)	Comment (1)	2015	2016	2017	2010	2010	2020	2021	2022	2024	2025	2024	2027	2020	2020	2020 2024	2025 2020	2040 2044	2045	2046	TOTAL
				2015	2016	2017	2018	2019	2020	2021 2022	2023	2024	2025	2026	2027	2028	2029	2030 - 2034	2035 - 2039	2040 - 2044	2045	2046	TOTAL
	St. Lawrence Street	Concession Road	Durham Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
145	St. Lawrence Street Hill Avenue	Durham Street	Hill Avenue Old Marmora Road	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		· '	\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
150	Sevmour Street	St. Lawrence Street West Rollins Street	Hill Avenue	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	Ψ	· .	\$ -	\$0 \$0	\$0 \$0	\$ - \$ -
153	Seymour Street West	Durham Street	Rollins Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
154	Rollins Street	Seymour Street	Livingston Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	7	7	\$ -	\$0	\$0	\$ -
155	Colborne Street Rollins Street	Rollins Street Livingston Street	Dead end Colborne Street St. Lawrence Street West	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
159	Wishart Street	Rollins Street	Dead end	\$0	\$0	\$0	\$0	\$0	7-	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0		7	7	\$ -	\$0	\$0	\$ -
162	Whytock Street	St. Lawrence Street	North end	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
165	St. Peter Street North	St. Lawrence Street	Dead end	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	•		\$ -	\$0	\$0	\$ -
166	St. Peter Street South St. Peter Street	St. Lawrence Street Livingston Street	0.5 km s. of St. Lawrence Dead end	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	7	7	\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
171	St. Peter Street Champlain Street	Livingston Street Livingston Street	St. Lawrence Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			· '	\$ -	\$0 \$0	\$0 \$0	\$ - \$ -
172	Livingston Street	Francis Street	0.2 km east of Baldwin	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
177	Baldwin Street	Seymour Street	Elgin Street	\$0	\$0	\$0	\$0	\$0 \$0		\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0		-	\$ -	\$0	\$0	\$ -
178 179	Elgin Street  Dufferin Street	Wellington Street Russel Street	Baldwin Street East limits	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		-	\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
180	Marmora Street	Russel Street Rollins Street	West limits	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0 \$0	\$0 \$0	\$ - \$ -
181	Francis Street	Livingston Street	North limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$ -	\$ -	\$0	\$0	\$ -
182	Russel Street	Gladstone Street	St. Lawrence Street West	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	•		\$ -	\$0	\$0	\$ -
183 184	Elgin Street Furnace Street	Durham Street Durham Street	Baldwin Street Baldwin Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	-	Ψ	\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
185	Davidson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0 \$0	\$0	\$ -
186	Nelson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
187	Gream Street	St. Lawrence Street	North limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
189	Victoria Street Park Street	St. Lawrence Street St. Lawrence Street	McKenzie Street Elgin Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		· '	\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
193	Acreman Road	Concession Road	West limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	•	-	\$ -	\$0 \$0	\$0	\$ -
194	Talc Mine Road	Concession Road	East limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
195	Concession Road	McKenzie Road	Talc Mine Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
196	Church Street McKenzie Street	Elgin Street Concession Road	St. Lawrence Street Frederick Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	-	· .	\$ -	\$0 60	\$0	\$ -
198	McKenzie Street	Frederick Street	Victoria Street	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0		-	7	\$ - \$ -	\$0 \$0	\$0 \$0	s - s -
199	McKenzie Street	Victoria Street	Horace Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	•		\$ -	\$0	\$0	\$ -
200	McKenzie Street	Horace Street	Dingman Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		Ψ	\$ -	\$0	\$0	\$ -
201	Dingman Street Horace Street	McKenzie Street Elgin Street	Elgin Street McKenzie Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	• •	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	•	· '	\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
202	SUB-TOTAL	Light Street	Wekenzie Street	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	<b>\$0</b>	\$0 \$0	\$0 \$0	\$0 <b>\$0</b>	\$0	\$ -	\$0	\$0	\$0 \$0	\$0 \$0	\$0
		•																					
WASTEWA 101	TER COLLECTION  Maud Street	Durham St. South	End of Maud Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	s -
102	Durham Street South	Maud Street	Seymour Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
103	Durham Street	Seymour Street	Furnace Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
104	Durham Street South	Furnace Street	Livingston Street	\$0	\$0 ©0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0 ©0	\$0 \$0	\$0	\$0 ©0	\$0	-		\$ -	\$0	\$0	\$ -
105	Durham Street South Durham Street South	Livingston Street Elgin Street	Elgin Street St. Lawrence Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ -	s -	\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
107	Durham Street North	St. Lawrence Street	Prince Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
108	Durham Street North	Prince Street	Queen Victoria Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
109	Durham Street North Gladstone Street	Queen Victoria Street  Durham Street	Gladstone Street Russel Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	**			\$ - \$ -	\$0 \$0	40	\$ - \$ -
111	Russel Street	Gladstone Street	Dufferin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0				\$ -	\$0		\$ -
113	Russel Street	Dufferin Street	Hwy 7	\$0	\$0	\$0	\$0	\$0		\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	Ψΰ			\$ -	\$0	40	\$ -
117 118	Queen Victoria Street West  Oueen Victoria Street West	Hwy 62 Hwy 62	Durham Street Madawaska Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		· '	\$ - \$ -	\$0 \$0	4.0	\$ - \$ -
120	Madawaska Street	Queen Victoria Street	Prince Albert Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		•		\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
121	Prince Albert Street East	Hwy 62	Madawaska Street	\$0	\$0	\$0	\$0	\$0		\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0		\$ -
122	Prince Albert Street	Madawaska Street	End of Prince Albert Street W	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0	\$0	\$ -
123 124	Prince Albert Street East Prince Albert Street East	Hwy 62 Durham Street	Durham Street Davidson Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	7.			\$ - \$ -	\$0 \$0	7.0	\$ - \$ -
124	Prince Albert Street	Davidson Street	Wellingston Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0			\$ -	\$0 \$0		\$ -
127	Wellington Street	St. Lawrence Street	Wellington Court N	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0		\$ -
128	Wellington Court	Wellington Street	end of Wellington Court	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0	\$0	\$ -
130	Wellington Street Elgin Street	St. Lawrence Street Wellington Street	Elgin Street Concession Road	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
134	Concession Road	Elgin Street	St. Lawrence Street East	\$0	\$0	\$0	\$0	\$0		\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
135	Concession Road	St. Lawrence Street	Boundary Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
136	St. Lawrence Street	East Boundary	Concession Road	\$0	\$0 ©0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0	\$0	\$ -
137	St. Lawrence Street St. Lawrence Street	Concession Road  Durham Street	Durham Street Hill Avenue	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
150	Hill Avenue	St. Lawrence Street West	Old Marmora Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0				\$ -	\$0		\$ -
152	Seymour Street	Rollins Street	Hill Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	\$0	\$ -
153	Seymour Street West	Durham Street	Rollins Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 ************************************	Ψΰ			\$ -	\$0	\$0	\$ -
154 155	Rollins Street Colborne Street	Seymour Street Rollins Street	Livingston Street  Dead end Colborne Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
157	Rollins Street	Livingston Street	St. Lawrence Street West	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0				\$ -	\$0 \$0	\$0 \$0	\$ - \$ -
159	Wishart Street	Rollins Street	Dead end	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		· '	\$ -	\$0	\$0	\$ -
162	Whytock Street	St. Lawrence Street	North end	\$0	\$0	\$0	\$0	\$0		\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0			· '	\$ -	\$0	40	\$ -
165	St. Peter Street North	St. Lawrence Street	Dead end	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0			\$ -	\$0	\$0	\$ -
166	St. Peter Street South	St. Lawrence Street	0.5 km s. of St. Lawrence	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -

ASSET MA	NAGEMENT PLAN:	$\neg$	CASH FLOW	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15 - 19	20 - 24	25 - 29	30	31	TOTAL
1 1 1	of Centre Hastings																·							
ADDRESS:	. D. 000		Current Capital Budget:	\$ 650,000				703,581 \$	,	732,006		761,579 \$	,		\$ 808,193 \$	824,357	\$ 840,844 \$	857,661	\$ 910,514	, , , , , ,	, , , , , ,	, , , , , , , ,	\$ 1,200,933	\$ 28,747,569
Madoc, ON,	reet, Box 900	_	Opening Balance: Special Contribution:	\$ -	\$ (8,352,772)	\$ (9,551,449) \$	\$ (11,545,571) \$	(15,048,863) \$	(=0,100,100)	(20,768,176)	\$ (20,961,855) \$	(24,553,229) \$	(39,396,732) \$	5 (58,063,184)	\$ (63,984,622) \$	(66,700,741)	\$ (75,805,756) \$	(80,447,434)	\$ (92,669,674)	\$ (122,928,523)	\$ (144,232,651)	\$ (165,051,719)	\$ (168,790,564)	¢
(613) 473-40			Transfers	\$ -	\$ -	Ψ	s - s	- 8	Ψ.	-	s - s	- \$		\$ - !	s - s	, -	s - s	-	\$ -	\$ -	\$ -	s -	\$ -	\$ -
			Interest on Reserves	\$ (243,285)	\$ (278,198)	\$ (336,279)	\$ (438,316) \$	(596,198) \$	(604,898) \$	(610,539)	\$ (715,143) \$	(1,147,478) \$	(1,691,161)	\$ (1,863,630)	\$ (1,942,740) \$	(2,207,935)	\$ (2,343,129) \$	(2,699,117)	\$ (16,016,002)	\$ (20,055,848)	\$ (22,724,895)	\$ (4,916,230)	\$ (5,027,689)	\$ (86,458,708)
			Anticipated Needs	\$8,759,488	\$1,583,479	4-,00 1,100	\$3,754,761	\$5,527,991	\$411,458	\$315,145	\$3,622,877	\$14,457,604	\$17,752,101	\$4,850,155	\$1,581,572	\$7,721,438	\$3,139,393	\$10,380,784	\$18,795,417	\$6,274,685	\$3,643,730	\$0	\$0	\$ 114,906,182
			Ending Balance	\$ (8,352,772)	(9,551,449)	\$ (11,545,571)	\$ (15,048,863) \$	(20,469,472) \$	(20,768,176) \$	(20,961,855)	\$ (24,553,229) \$	(39,396,732) \$	(58,063,184)	\$ (63,984,622)	\$ (66,700,741) \$	(75,805,756)	\$ (80,447,434) \$	(92,669,674)	\$ (122,928,523)	\$ (144,232,651)	\$ (165,051,719)	\$ (168,790,564)	\$ (172,617,320)	
				7																				
ITEM	ASSET	Comment (1)	Comment (1)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 - 2034	2035 - 2039	2040 - 2044	2045	2046	TOTAL
	_																							
	St. Peter Street Champlain Street	Livingston Street	Dead end	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ -	\$ - \$ -	\$ -	\$0 \$0	\$0 \$0	\$ -
171	Livingston Street	Livingston Street Francis Street	St. Lawrence Street  0.2 km east of Baldwin	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$ -	Ÿ	\$ - \$ -	\$0 \$0	\$0 \$0	\$ -
177	Baldwin Street	Seymour Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	-	\$ -	\$0	4.0	\$ -
178	Elgin Street	Wellington Street	Baldwin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
179	Dufferin Street	Russel Street	East limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
180	Marmora Street	Rollins Street	West limit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	Ψ
181	Francis Street	Livingston Street	North limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0	\$0 ©0	\$ -		\$ -	\$0	40	\$ -
182	Russel Street Elgin Street	Gladstone Street  Durham Street	St. Lawrence Street West Baldwin Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ -	-	\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
184	Furnace Street	Durham Street	Baldwin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0		\$ -
185	Davidson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	\$ -
186	Nelson Street	St. Lawrence Street	Prince Albert Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0		\$ -
187	Gream Street	St. Lawrence Street	North limits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	-	\$ -	\$0	4.0	\$ -
189	Victoria Street	St. Lawrence Street	McKenzie Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0	4.0	\$ -
190	Park Street	St. Lawrence Street	Elgin Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0	\$0 ©0	\$ -	-	\$ -	\$0	\$0	\$ -
193	Acreman Road Talc Mine Road	Concession Road Concession Road	West limits East limits	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ -		\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$
194	Concession Road	McKenzie Road	Talc Mine Road	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$	-	\$ - \$ -	\$0 \$0		s -
196	Church Street	Elgin Street	St. Lawrence Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	\$ -
197	McKenzie Street	Concession Road	Frederick Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	7	\$ -	\$0		\$ -
198	McKenzie Street	Frederick Street	Victoria Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ -
199	McKenzie Street	Victoria Street	Horace Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	-	\$ -	\$0	40	\$ -
200	McKenzie Street	Horace Street	Dingman Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	S -	\$ -	\$ -	\$0	4.0	\$ -
201	Dingman Street Horace Street	McKenzie Street Elgin Street	Elgin Street McKenzie Street	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	<u> -</u>	\$ - \$ -	\$ - \$ -	\$0 \$0	\$0 \$0	•
202	SUB-TOTAL	Eigin Sueet	WCKenzie Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 50	\$ -	\$0 \$0	\$0 \$0	\$ -
<u> </u>	SCB-TOTAL	L		φ0	φ0	φυ	φ <b>0</b>	φU	φυ	φU	φυ	φυ	φU	φυ	φ <del>υ</del>	φU	φυ	φ0	φυ	φυ	φU	φU	φυ	φυ
BRIDGES																								
1	Russel Street Bridge	Built 1960	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$316,193	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 316,193
2a	St. Lawrence Street Bridge	Built 1960	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$483,775	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 483,775
2b	Queen Victoria Street Bridge	Built 1950	-	\$661,440	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	9	\$ -	\$0	\$0	\$ 661,440
3	Livingston Street Bridge Seymour Street Bridge	Built 1960 Built 1991	<u>-</u>	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$268,540 \$0	\$ - \$ 236,248	Ψ	\$ - \$ -	\$0 \$0	\$0 \$0	\$ 268,540
5	Crookston Road Culvert1	Built 1991 Built 1950		\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	• •	\$106.411	\$0	\$0	\$0	\$0	\$0	\$ 230,248		\$ -	\$0 \$0	\$0 \$0	\$ 236,248 \$ 106,411
6	Crookston Road Culvert2	Built 1950		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$119,228	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	\$ 119,228
7	Crookston Road Culvert3	Built 1950	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$592,368	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 592,368
8	Ray Road Culvert1	Built 1940	-	\$0	\$0	\$0	\$0	\$33,044	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 33,044
9	Ray Road Culvert2	Built 1950	-	\$0	\$0	\$31,761	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 31,761
10	Sills Road Bridge	Built 1950	-	\$0	\$0	\$0	\$1,295,862	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$ -	\$0	\$0	\$ 1,295,862
11	McCumber Road Bridge	Built 2009	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0	\$0	\$ 111,184		\$ -	\$0	\$0	\$ 111,184
12	Hallowview East Road Culvert Moira Road Bridge - CNR	Built 1950 Built 1976		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$1,309,134	\$ 152,605		\$ - \$ -	\$0 \$0	\$0 \$0	\$ 152,605 \$ 1,309,134
14	Douglas Road Culvert	Built 2003	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$103,245	\$0	\$0	\$ -	-	\$ -	\$0		\$ 103,245
15	Slab Road Culvert	Built 2003	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 109,564	\$ -	\$ -	\$0	\$0	\$ 109,564
16	Moira Road Culvert	Built 2003	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$107,416	\$ -	\$ -	\$ -	\$0	\$0	\$ 107,416
17	Philipston Road Culvert	Built 1950	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$86,831	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	
	SUB-TOTAL			\$661,440	\$0	\$31,761	\$1,295,862	\$33,044	\$0	<b>\$0</b>	\$0	\$119,228	\$422,604	\$570,606	<b>\$0</b>	\$103,245	\$592,368	\$1,685,090	\$609,602	\$0	\$0	\$0	<b>\$</b> 0	\$6,124,852
BIIII DINC	S AND FACILITIES																							
DOLLDING	DIMITED																							
1	Canteen	Parks & Rec 22	Ivanhoe Ball Park Canteen	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ -	\$117,281	\$0	\$0	\$ 117,281
2	Ivanhoe Quanset Hut	Central 5	Ivanhoe Quonset Hut	\$0	\$0	\$0	\$0	\$110,148	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	-	\$ -	\$0	4.0	\$ 110,148
-	Community Arts Centre	Parks & Rec 13	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	-
5	Equipment Depot	Roads 26 Roads 27	Ivanhoe Shop	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$335,675 \$0	<u>s</u> -		\$ - \$ -	\$0 \$0	\$0 \$0	
	Equipment Depot Fire Hall Station 1	Fire 4	Madoc Shop Ivanhoe	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$243,225 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ - \$ 592,980	-	\$ - \$ -	\$0 \$0	\$0 \$0	
	Fire Hall/Tower 244	Fire 2	Madoc Station #2/Ambulance Base	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0		\$ 392,980
8	Lawnbowling Club	Parks & Rec 17	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 174,929		\$ -	\$0	\$0	\$ 174,929
	Library 26 Davidson	Library 9	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 938,228		\$ -	\$0	\$0	7,
	Madoc Arena	Arena 1	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$ 5,801,777		\$0	\$0	,,
	Moira Hall	Parks & Rec 24	-	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ 436,015		\$ -	\$0	\$0	Ψ 100,010
	Recycle Depot Rollins Street	Landfill 8 Water 1	- Primary Well	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ 148,245 \$ 102,717		\$ - \$ -	\$0 \$0	\$0 \$0	
	Sand Storage (New)	Roads 28	-	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0		\$ 43,263		\$0 \$0		\$ 102,717 \$ 43,263
	Skatepark Canteen	Parks & Rec 11	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ -	\$0		\$ -
	Skatepark Storage	Parks & Rec 12	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$ 63,248	\$0	\$0	
	Storage Building	Parks & Rec 18	Ivanhoe Ball Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 23,719		\$ -	\$0		\$ 23,719
18	Tourist Booth	Parks & Rec 14	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0 ©0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 ©0	\$0	\$0 \$0	\$ -		\$ -	\$0		\$ -
19	Township Tri Area Madical	General 7	Ivanhoe Hall	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	s -		\$ 1,021,722	\$0	\$0	
20	Tri Area Medical Village Square	General 6 Parks & Rec 1		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$ - \$		\$ - \$ -	\$0 \$0	\$0 \$0	\$ - \$ -
	Municipal Office - Madoc	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0		\$ - \$ -
	Municipal Pool and Building	-	-	\$0	\$0	\$0	\$0	\$132,178	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0		\$ 132,178
24				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	\$ -
25				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ -		\$ -	\$0	\$0	
	SUB-TOTAL			<b>\$0</b>	\$0	<b>\$0</b>	\$0	\$242,326	\$0	\$0	\$0	<b>\$0</b>	\$243,225	\$0	\$0	\$0	\$0	\$335,675	\$2,416,834	\$5,845,039	\$1,202,251	<b>\$0</b>	\$0	\$10,285,352
DDINEERS	WATER THE ATMENT OF THE STATE																							
	WATER TREATMENT & PUMPIN Water Treatment	Principal Water Source	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,141,550	\$ -	S -	s -	\$0	\$0	\$ 2,141,550
	•							I								• •		. ,		· · · · · · · · · · · · · · · · · · ·	i l			,,

SUB-TOTAL

Engineers and Planners																							12/16/2015
ASSET MANAGEMENT PLAN:	$\neg$	CASH FLOW	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15 - 19	20 - 24	25 - 29	30	31	TOTAL
Municipality of Centre Hastings		C.BH PBOV	Ů	-	-	5	-			,	Ů		10			15		10 15	20 21				101.12
ADDRESS:		Current Capital Budget:	\$ 650,000	\$ 663,000	676,260	\$ 689,785	\$ 703,581	\$ 717,653				776,810	\$ 792,346				857,661 \$	910,514 \$	1,005,281	\$ 1,109,911	, , , , , , , , , , , , , , , , , , , ,	\$ 1,200,933 \$	\$ 28,747,569
7 Furnace Street, Box 900 Madoc, ON, K0K 2K0		Opening Balance: Special Contribution:	\$ - \$ -	\$ (8,352,772) S	(9,551,449)	\$ (11,545,571) S	\$ (15,048,863)	\$ (20,469,472)	\$ (20,768,176)	(20,961,855)	\$ (24,553,229) \$	(39,396,732)	\$ (58,063,184) \$	\$ (63,984,622)	\$ (66,700,741)	\$ (75,805,756) \$	(80,447,434) \$	(92,669,674) \$	(122,928,523)	\$ (144,232,651)	\$ (165,051,719) \$	(168,790,564)	4
(613) 473-4030		Transfers	\$ -	\$ - 5	, -	\$ - !	ş -	\$ -	\$ -	\$ -	\$ - 5	, -	\$ -	\$ -	\$ -	\$ - \$	- s	- \$	-	\$ -	s - s	s - 9	\$ -
		Interest on Reserves	\$ (243,285)	\$ (278,198)	(336,279)	\$ (438,316)	\$ (596,198)	\$ (604,898)	\$ (610,539)	\$ (715,143)	\$ (1,147,478) \$	(1,691,161)	\$ (1,863,630)	\$ (1,942,740)	\$ (2,207,935	\$ (2,343,129) \$	(2,699,117) \$	(16,016,002) \$	(20,055,848)	\$ (22,724,895)	\$ (4,916,230) \$	\$ (5,027,689) \$	
		Anticipated Needs	\$8,759,488	\$1,583,479	\$2,334,103	\$3,754,761	\$5,527,991	\$411,458	\$315,145	40,022,011	\$14,457,604	\$17,752,101	\$4,850,155	\$1,581,572	\$7,721,438	\$3,139,393	\$10,380,784	\$18,795,417	\$6,274,685	\$3,643,730	\$0	\$0 \$	\$ 114,906,182
		Ending Balance	\$ (8,352,772)	\$ (9,551,449)	\$ (11,545,571)	\$ (15,048,863)	\$ (20,469,472)	\$ (20,768,176)	\$ (20,961,855)	\$ (24,553,229)	\$ (39,396,732) \$	(58,063,184)	\$ (63,984,622)	\$ (66,700,741)	\$ (75,805,756	\$ (80,447,434) \$	(92,669,674) \$	(122,928,523) \$	(144,232,651)	\$ (165,051,719)	\$ (168,790,564) \$	(172,617,320)	
ITEM ASSET	Comment (1)	Comment (1)																					
112.11	Comment (1)	Comment (1)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 - 2034	2035 - 2039	2040 - 2044	2045	2046	TOTAL
1.02 Water Distribution	Water Tower	<b> -</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	-	\$ 1,885,795	\$0	\$0 5	\$ 1,885,795
1.03 Water Treatment	Secondary Water Source	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	-	\$ -	\$0	\$0 \$	\$ -
1.04 -	-	-	\$0	\$0	\$0 ©0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$		\$ -	\$0	\$0 5	\$ -
1.05 - SUB-TOTAL	-	<del>-</del>	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$2 141 550	s - \$	- 80	\$ - \$1,885,795	\$0 \$0	\$0 \$	\$ - \$4,027,345
ges Tollis			Ψ0	\$0	ΨΟ	ψυ	Ψ	ΨΟ	ψυ	Ψ	Ψ	ΨΟ	ψυ	Ψ	Ψ	ψυ	ψω, 171,000	ψ <b>0</b>	ψυ	ψ1,000,170	<u> </u>	ψυ	ψ 1,027,0 IE
WASTEWATER TREATMENT	la .		Φ0	00	40		Φ0	Φ0	40	0.0	Φ0	A004.070		00	0.0		40	244.500		2 122 521	20	20	
1.01 Wastewater Treatment  SUB-TOTAL	Lagoon	<u> </u> -	\$0 \$0	\$0 \$0	\$0 <b>\$</b> 0	\$0 \$0	\$0 <b>\$0</b>	\$0 \$0	\$0 <b>\$0</b>	\$0 \$0	\$0 \$0	\$291,870 \$291,870	\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$0 \$0	\$0 \$0	\$0 \$	355,788 \$	\$0.	\$ 433,704 \$433,704	\$0 \$0	\$0 \$	\$ 1,081,362 \$1,081,362
SUB-TOTAL			φU	<del>90</del>	φυ	<b>Ģ</b> 0	φυ	φυ	φU	φU	\$0	9271,070	φU	φυ	φU	<b>\$0</b>	ψυ	φ333,766	φυ	\$433,704	<del>90</del>	<i>\$</i> 0	\$1,001,002
EQUIPMENT			-		•			<u> </u>															
1 Fire Department Radio Equipment	-	-	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$22,906	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	- \$	-	\$ -	\$0 \$0	\$0 \$ \$0 \$	\$ -
2 Jaws Of life 3 Portable 75kw Generator	-		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$22,906	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$	- S		\$ -	\$0 \$0	\$0 5	\$ 22,906 \$ -
4 1980 Olympia Ice Resurfer	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0	\$0 5	\$ -
5 Compressor	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101,098	\$0 \$	- S		\$ -	\$0	\$0 5	\$ 101,098
6 Zamboni	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,116 \$	- \$		\$ -	\$0	** .	\$ 105,116
7 Steam Jenny	-	-	\$0	\$0	\$0 ©0	\$0	\$8,476	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$		\$ -	\$0		\$ 8,476
8 Road Radio Equipment 9 Misc Tools/Equipment	-	-	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$31,949	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$0 \$	- S		\$ -	\$0 \$0	\$0 \$ \$0 \$	\$ - \$ 31,949
10 2005 Cat loader	-		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$89,025	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- 3		\$ -	\$0	\$0 5	\$ 89,025
11 DK 90 Kioti tractor and loader	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	72,989 \$	-	\$ -	\$0	\$0 5	\$ 72,989
12 2010 John Deere 770G Grader	Ser# DW770GX627946	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$292,986	\$0	\$0	\$0	\$0	\$0 \$	- \$	-	\$ -	\$0	\$0 5	\$ 292,986
13 Plow/Sander for truck #805	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,488 \$	- \$	-	\$ -	\$0	\$0 5	\$ 17,488
14 Kubota Tracktor and sidewalk plow 15 Portable Generator #1	-	-	\$0 \$0	\$0 \$20,539	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$0 \$	44,298 \$		\$ -	\$0	\$0 \$ \$0 \$	\$ 44,298 \$ 20,539
16 Portable Generator #2	-	-	\$25,816	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- 3	-	s -	\$0 \$0	\$0 5	\$ 25,816
17 Auxillary Pump Equipment	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0	\$0	\$ -
18 Cat97F Compactor	Landfill	-	\$0	\$0	\$0	\$0	\$0	\$46,317	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0	40	\$ 46,317
19 91 GMC Fire Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0	40 ,	\$ -
20 89 Auto Car Fire Truck 21 00 GMC 7H042	-	-	\$0 ©0	\$0 \$0	\$0 \$00.636	\$0 \$0	\$0 \$0	\$0 \$0	\$0 ©0	\$0	\$0 ©0	\$0 ©0	\$0	\$0 ©0	\$0	\$0	\$0 \$	- S		\$ -	\$0	\$0 \$	\$ -
21 00 GMC 7H042 22 94 GMC Rescue Van	-		\$0 \$0	\$0 \$0	\$89,636 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$0 \$	- 3		\$ -	\$0 \$0	\$0 \$ \$0 \$	\$ 89,636 \$
23 96 GMC Top Kick Rescue Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0	\$0 5	\$ -
24 80 GMC Fire Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$	-	\$ -	\$0	\$0 \$	\$ -
25 97 Ford F450 Fire Van	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$		\$ -	\$0	\$0	\$ -
26 93 Penfab Pumper	-	-	\$343,560	\$0 \$0	\$0 ©0	\$0 \$0	\$0 \$0	\$0 ©0	\$0	\$0	\$0 ©0	\$0 ©0	\$0	\$0 ©0	\$0	\$0 \$527.484	\$0 \$	- S		\$ -	\$0	** .	\$ 343,560
27 Fire Truck 28 Intl Dump Truck			\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$248,090	\$0 \$0	\$0 \$0	\$537,184 \$0	\$0 \$	- S		\$ -	\$0 \$0	\$0 \$ \$0 \$	\$ 537,184 \$ 248,090
29 Intl Dump Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$263,275	\$0 \$	- 3		\$ -	\$0		\$ 263,275
30 2001 Dodge Ram Pickup	-		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- \$		\$ -	\$0	\$0 \$	\$ -
31 02 Ford F150 Pickup	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	-	\$ -	\$0	** .	\$ -
32 07 Ford F150 Pickup	-	-	\$0	\$13,642	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0 ©0	\$0	\$0	\$0 \$	- S		\$ -	\$0	\$0 5	\$ 13,642
33 07 Ford F450 Pickup 34 2009 Intl. Dump Truck	- - -		\$0 \$0	\$28,698 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$233,600	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$ \$0 \$	- S		<u>\$</u> -	\$0 \$0	\$0 \$ \$0 \$	\$ 28,698 \$ 233,600
35 One Ton Dump Truck	-	-	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	-	\$65,672		\$0	\$0	\$0 \$0	\$0	\$0 \$	- 3	-	\$ -	\$0 \$0	\$0 5	
36 2011 Dodge 1500 ST 4x4	Vin# 1D7RV1GP1BS521856		\$0	\$0	\$0	\$0	\$26,964	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	-	\$ -	\$0	\$0	
37 Intl Garbage Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$179,102		\$0	\$0	\$0	\$0	\$0	\$0 \$	- S		\$ -	\$0		\$ 179,102
38 F250 Ford Pick Up Truck	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0		\$36,136		\$0 \$	-		-		\$0	
SUB-TOTAL	1	1	\$369,376	\$62,880	\$89,636	\$0	\$67,389	\$46,317	\$0	\$268,127	\$299,272	\$315,892	\$248,090	<b>\$</b> 0	\$36,136	\$901,557	\$122,604	\$117,287	\$0	<b>\$0</b>	\$0	\$0	\$2,944,561
OTHER														_									
1	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0 \$	- S	-	\$ -	\$0	\$0 5	\$ -
2	-	-	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0	\$0		\$0		\$0 \$			\$ -	\$0	\$0 5	\$ -
SUB-TOTAL			\$0	\$0	<b>\$</b> 0	<b>\$0</b>	<b>\$</b> 0	<b>\$0</b>	<b>\$</b> 0	<b>\$0</b>	\$0	<b>\$</b> 0	<b>\$</b> 0	<b>\$0</b>	\$0	\$0	\$0	\$0	<b>\$</b> 0	\$0	<b>\$0</b>	<b>\$</b> 0	\$0
OTHER																							
1	-	1-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 s	- s	-	\$ -	\$0	\$0 5	\$ -
2	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$	- S	-	\$ -	\$0	\$0	\$ -
SUB-TOTAL			\$0	60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0